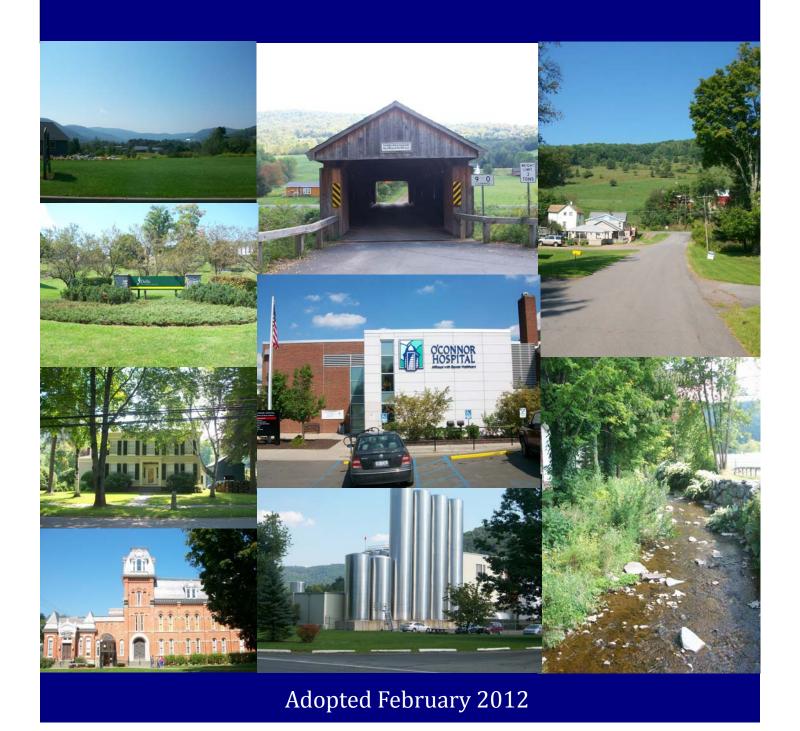
TOWN & VILLAGE OF DELHI

Joint Comprehensive Plan



ACKNOWLEDGEMENTS

For the past year, dozens of individuals worked cooperatively to prepare the Town & Village of Delhi's Comprehensive Plan. Together with the Town and Village residents, farmers and business owners, the following people's leadership, commitment, energy and enthusiasm made this plan possible.

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I. INTRODUCTION

New York State law grants municipalities the authority and responsibility to prepare and adopt comprehensive plans. As defined in the state legislation, a comprehensive plan is a document that presents goals, objectives, guidelines and policies for the immediate and long-range protection, enhancement, growth and development of the community. Also known as a master plan or land use plan, a comprehensive plan provides guidance to municipal leaders and helps to ensure that the needs of the community are met. The Town and Village of Delhi have been developing their Joint Comprehensive Plan over the past year.

II. PLANNING PROCESS

The Joint Comprehensive Plan Committee (JCPC) coordinates the planning process. The role of the JCPC is to guide and lead the planning process; collect and share relevant information; review documents; supervise the consultant; educate residents about the process and the plan roles and responsibilities, charge and scope; and conduct community outreach and publicity. The committee has been assisted by River Street Planning & Development.

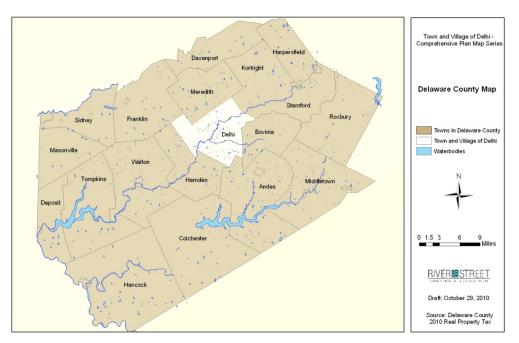
The committee conducted two community stakeholder meetings, and coordinated the planning, logistics and outreach associated with survey distribution, community visioning meetings and public workshops. They reviewed materials and documents and maintained the flow of communication with elected officials. A community profile documenting existing conditions has been prepared. A written and online community survey was conducted which had a 21% response rate of year round and seasonal residents. A public visioning workshop, conducted in November 17, 2010, attracted an audience of 40 participants. In September 2011, an action planning workshop involved approximately 22 residents and stakeholders.

III. COMMUNITY PROFILE

Delhi has developed a community profile that evaluates current conditions, opportunities and constraints. The profile is available as part of the Comprehensive Plan Appendices which can be found on the Village's website at http://villageofdelhi.com and at Town Hall and Village Hall. Key issues and findings are summarized below.

A. REGIONAL SETTING

The Town and Village of Delhi are located in the center of Delaware County, NY, west of the Catskill Mountains. The Town of Delhi outside of the Village encompasses approximately 61 square miles (land area) with a 2010 population of 2,030. The Village of Delhi has 2010 population of 3,087 and an area of just over three square miles (land area). Delhi is bordered by the Towns of Meredith and Franklin to the north, the Town of Andes to the south, the Towns of Kortright, Stamford, and Bovina to the east, and the Town of Hamden to the west. Delhi is located within the New York City Watershed, specifically part of the Catskill/Delaware system that provides 90% of the drinking water to New York City.



B. HISTORY OF DELHI

The Town was named for Delhi, India, the ancient capital of the Mogul empire, a play on the nickname of Judge Foote "The Great Mogul." Judge Foote was a legislator who was instrumental in the formation of Delaware County and selection of Delhi as the County seat. The Town of Delhi was originally formed from the Towns of Walton and Kortright on March 23, 1798. Portions of Bovina and Hamden were included later and the present boundaries were set in 1825.

Three sections of the Town competed to be the location for a Village and a compromise was struck that allowed County buildings to be established within two

miles of the Little Delaware River, resulting in the current Village and public square. The act to incorporate the Village was passed March 16th, 1821. As the County seat, Delhi was the center of social and political events, and the notable Anti-Rent War between absentee landlords and tenant farmers in the 1840's.

The town's industrial history began with sawmills operating on many waterways in the eighteenth and nineteenth centuries. The first lumber mill was erected by Judge Gideon Frisbee at the mouth of Elk Creek in 1788, and others mills quickly developed to provide materials for the Philadelphia market and to be used for the growing settlement. The 1790's also saw the development of a grist-mill at the foot of the falls, and a successful brickyard owned by Daniel Mabie.

C. POPULATION

Only limited 2010 Census data are available at the current time, including population count, age distribution, housing unit count, tenure and racial composition. In most instances, the community profile relies on 2000 and 2010 Census data and 2010 estimates from the Nielsen Company. Estimated data is provided for educational attainment, units in structure, median value of owner-occupied housing, while data on cost burden households relies on 2000 Census data.

Population Change 1990 - 2010					
Census Data	Village	Town Outside of the Village			
1990 Population	3,064	1,915			
2000 Population	2,583	2,046			
2010 Population	3,087	2,030			
Percent Population Change 1990-2000	-16%	+5%			
Percent Population Change 2000-2010	+20%	-0.8%			
Percent Population Change 1990-2010	+0.8%	+4%			

The vast majority of residents in Delhi as a whole are Caucasian. The median age varies widely, from a very young 21 years in the Village reflecting the large student population, to nearly 49 years in the areas of the Town outside of the Village. Nearly half of the Village population lives "in group quarters". The majority live in dormitories at the State University at Delhi and approximately 5.0% of the group quarters population is housed at the Delaware County Correctional Facility. Only 11% of residents outside of the Village are similarly housed at Delaware County Countryside Nursing Home.

D. Housing

Delhi is a residential community and the quality, availability and affordability of housing are central to its ongoing success. According to 2010 Census Data and Estimates the characteristics of housing in Delhi are as follows:

Housing Characteristics					
Census Data and Estimates	Village	Town Outside of the Village			
# 2000 Housing Units	810	1,008			
# 2010 Housing Units	831	1,039			
% Housing Unit Change 2000-2010	+2.6%	+3.1%			
% Owner Occupied in 2010	49.9%	81.9%			
% Renter Occupied in 2010	50.1%	18.1%			
% For Sale Vacancy Rate in 2010	1.6%	1.8%			
% Rental Vacancy Rate in 2010	2%	5%			
% Estimated Housing in Single Family Units -2010	66%	66%			
% Estimated Housing Units in Multi Family (2-3 units)	23%	22%			
% Estimated Housing Units in Mobile Homes – 2010	10%	9%			
Estimated Median Value Owner Occupied Housing Units (2010)	\$138,415	\$140,537			
% Change in <i>Estimated</i> Median Owner Occupied Housing Units 2000-2010 (Adjusted For Inflation)	+32%	+24%			

E. INCOME AND EMPLOYMENT

The largest employers in Delhi include SUNY Delhi, Delhi Central School District, Countryside, and O'Connor Hospital. Delaware County government, Ultra Dairy/Morningstar and DMV International are also major sources of employment. According to 2010 Census Data and Estimates the income and employment characteristics in Delhi are as follows:



Income and Employment						
2010 Estimates	Village	Town Outside of the Village				
Estimated Median Household Income	\$44,454	\$45,099				
% of <i>Estimated</i> Individuals Living Below the Federal Poverty Line	22.6%	2.7%				
% Estimated Residents Age 25+ with High School Diploma	90%	90%				
% Estimated Residents Age 25+ with Bachelor Degree or Higher	30%	30%				
% Estimated Population in Civilian Workforce	53%	58%				
%Estimated Population Drive Alone /Carpooled /Walked to Work	60%/16%/12%	70%/12%/8%				
% Estimated Population Traveling Less Than 15 Minutes To Work	57%	57%				

The most common occupations held by Village residents were service occupations (35%) and management, professional and related occupations (33%). The most common occupations for residents living outside of the Village include management, professional and related occupations (42%) and service occupations (24%).

F. LAND USE AND LAND MANAGEMENT

The area of the Town outside of the Village largely consists of residential, agricultural, and vacant lands, while the predominant land uses in the Village are residential, commercial, community services and vacant lands.

The Village of Delhi contains 3.2 square miles of land area, which is equivalent to 2,035 acres. The Village maintains assessment data on approximately 750 parcels that contain about 1,999 acres, indicating approximately 36 acres are dedicated to roads and right-of-ways. Approximately 71% of the assessed land area is tax exempt for assessment purposes, indicating that only 580 acres (or 29% of the total land area) are generating real estate taxes.

The Town outside of the Village contains nearly 65 square miles of land area, which is equivalent to 41,350 acres. The Town outside Village maintains assessment data on approximately 1,434 parcels that contain about 39,022 acres, indicating approximately 2,328 acres are dedicated to roads and right-of-ways. Approximately 13% of the assessed land area is tax exempt for assessment purposes. Land uses include:

	Land Use	
Land Use (In Acres)	Village	Town Outside of the Village
Residential	29%	42%
Community Service	24%	1%
Vacant Land	22%	25%
Agricultural Land	13%	24%
Conserved Lands	9%	6%
Commercial	3%	1%
Industrial	1%	0%
Other	0%	1%

Delhi is located in the Catskill/Delaware Watershed. This region supplies 90% of New York City's drinking water. In order to enable New York City's continued use of unfiltered water, a Watershed Agreement was signed in 1997 for long term protection of the City's water supply. One of the primary components of the Watershed Agreement is the Land Acquisition Program (LAP). The LAP is designed to remove lands in critical areas (relative to water quality) from the pool of developable lands.

According to the most recent statistics received by the Delaware County Planning Department from New York City Department of Environmental Protection, a total of 5,244 acres in the Town outside of the Village has been acquired under the Watershed Land Acquisition Program (about 13.4% of the Town's total land area). Approximately 3,067 acres were purchased outright, 1,714 were Watershed Agricultural Council easements and 464 were conservation easements.

Historic sites and other areas of importance are scattered throughout the Town and Village, and include the following that are listed on the National Register of Historic Places.

- Christian Church (Fitches Bridge Church), located on the south side of NY 10 in the hamlet of East Delhi.
- Delaware County Courthouse Square Historic District
- First Presbyterian Church, located on the west side of Clinton Street in the Village of Delhi.
- Fitches Covered Bridge, located on Fitches Bridge Road in East Delhi.
- Judge Gideon Frisbee House, located on NY Route 10.
- Murray Hill, overlooking the village of Delhi to the west.
- St. John's Church Complex, located on 136 Main Street.
- Delhi US Post Office, located at 10 Court Street.

 West Delhi Presbyterian Church, Manse, and Cemetery, located on both sides of Sutherland Road east of its intersection with Treadwell Road (CR 16) in the northwest corner of the Town of Delhi.

G. NATURAL RESOURCES & ENVIRONMENT



The Town and Village of Delhi are part of the Appalachian Plateau west of the Catskill Mountains. Level topography in the Village rises steeply with elevations ranging from 1,380 feet to 3,020 feet. There are no state-designated wetlands in the Village, however there are State and Federal wetlands in the Town, many of which are found along streams, including the West Branch of the Delaware River, Elk Creek, Toll Gate Brook, West Platner Brook and East Platner Brook.

Delhi's water system consists entirely of Delaware River tributaries (East and West Branches) and sub-tributaries such as the Little

Delaware River. Approximately 95% of the Delhi's water drains into the West Branch of the Delaware River and the Cannonsville Reservoir. Other brooks and creeks include the Platner's Brook, East Platner's Brook, West Platner's Brook, Elk Creek, Falls Creek, Kidd Brook, Peake's Brook, Bagley Brook, Honest Brook, Dry Brook, Hughes Brook, Toll Gate Brook, Steele Brook and Glen Burnie Stream.

H. TRANSPORTATION AND INFRASTRUCTURE

The Village of Delhi has approximately four miles of State Touring Route and just over sixteen miles of total centerline highway miles. Over nine miles are maintained by the Village and just over four miles are maintained by New York State Department of Transportation (NYSDOT). The Town of Delhi has just over 17 miles of state touring route and 112 total centerline highway miles, including nearly 74 miles maintained by the Town, 15 miles maintained by the County and just over 17 miles maintained by NYSDOT. There are two key thoroughfares linking the Town and Village of Delhi to the larger region. New York State Route 10 runs southwest/northeast from Walton through Delhi and continues through Hobart and Stamford. New York State Route 28 follows southeast to northwest through Delaware County, coming from Margaretville into Delhi and then further west through Meredith and into Oneonta. Route 10 crosses Route 28 in the Village of Delhi. The Town is also served by several County routes, including Routes 14, 18, 16 and 2. Bus service for senior citizens is provided by

Delaware County Office for the Aging and Delaware Opportunities Inc. SUNY Delhi's Bronco Bus provides transportation for college students, while Pine Hill Trailways provides transportation for the general public.

The Village of Delhi has public water and sewer service, while residents in the Town outside the Village are served by individual wells and springs and septic systems.

I. PARKS, RECREATION, SERVICES AND GOVERNMENT

The Town of Delhi is governed by a Town Supervisor and a Town Board (consisting of four members and the Supervisor). The Village of Delhi is governed by the Village Mayor and the Board of Trustees (consisting of four members and the mayor). Recreation resources include Delhi Community Park, Reservoir Park, Sheldon Park, and Legion Park. SUNY Delhi facilities are available to the public at modest fees and include: an 18 hole golf course with clubhouse, indoor and outdoor track, tennis, racquetball and basketball courts, baseball and soccer fields, cross-country skiing trails, an indoor pool, physical fitness center, and a theater. In addition, the Village of Delhi offers small public park areas, including Bridgeside Park, Hoyt Park, Clark Court, Memorial Park and Triangle Park. A group of community residents are in the process of raising funds for a new swimming pool to be called the West Branch Recreation and Aquatic Center located on the American Legion Park property. The Pool Committee currently has two-thirds of the funds in place and has April 2012 as the goal date to start building the swimming pool.

The Delhi Central School District serves students living in Delhi as well as the surrounding communities of Bovina, Hamden, Franklin, and Meredith. The majority of Delaware Academy students graduate on time. The State University of New York at Delhi (SUNY Delhi) is located in the Village of Delhi, encompassing 625 acres and providing 44 buildings (including 6 residence halls, 2 student apartment complexes and the recreation facilities described above). The college was founded in 1913 as an agricultural school and has now transitioned to technology-focused program. As part of the State University of New York school system, there are approximately 3,100 students enrolled in more than 40 associate degree programs and 14 distinctive baccalaureate programs, with more on the horizon.

Law enforcement service is provided by the Village Police Department, University Police Department, and Delaware County Sheriff's Department, while fire protection and emergency rescue service is provided by the Delhi Joint Fire District.

IV. DELHI COMMUNITY SURVEY

A. RESPONDENT PROFILE

During the fall of 2010 a community survey was conducted to gather the opinions of residents and identify the issues they feel the Town and Village should address. A paper survey was mailed to every household and property owner. The survey was also available on the internet. Approximately 684 surveys were completed, for a response rate of approximately 21%. A full analysis of the survey results is available in Appendix B: Delhi Community Survey). The profile of survey participants is as follows:

- Nearly two-thirds of respondents lived in the area of Town outside of the Village.
- Over 85% are over age forty.
- The majority are full-time employed (43%) or retired (31%).
- Nearly 85% own their home in Delhi.
- Over 50% have lived in Delhi over 20 years. Another 20% have lived in Delhi between 10 and 20 years.
- Approximately 85% use their property as a principal residence, while just over 8% use it for a weekend or vacation home.
- Approximately 29% of respondents were couples with children no longer living at home and 23% were couples with children.

The participants live and/or own property in Delhi because of the rural atmosphere, scenic beauty, they work in Delhi, feel it is a safe community and want to live near close family. Respondents were also asked to write in reasons if they were not on the list. Other popular reasons mentioned include having worked in Delhi in the past (and now retired), having inherited property, operating a business here, and owning a vacation home.

Respondents of all ages value the same things; no matter how long they have lived in Delhi or whether they are full or part time community members:

Top Reasons People Love Delhi							
Live Outside Live In Owner Renter Over age Seco							
	The Village	the			50	Homeowner	
		Village					
Scenic Beauty	X	X	X	X	X	X	
Rural	X	X	X	X	X	X	
Atmosphere							
Having a job	X	Х	X	X	X		
Safe Community	X	X	X	X	X	X	
Family Friendly	X	X	X	X	X	X	
Close Friends	X	X	X	X	X	X	
Close Family	X	X	X	X	X	X	

About 77% of respondents think that quality of life in Delhi has become more desirable or remained the same, while 35% believe it has become less desirable.

B. Priorities for Delhi From the Survey

1. ECONOMIC DEVELOPMENT

There is strong agreement that Delhi should retain existing businesses as well as encourage new retail business, support agriculture-based business, and improve the environment for small business.

2. BUSINESSES AND SERVICES

Participants feel that Delhi should attract a family restaurant (not fast-food), clothing store for adults, clothing store for children, department store, movie theater and recreation businesses (such as a bowling alley, skating rink, etc.).

3. HOUSING

Survey respondents support development of affordable senior housing and assisted living facilities. Most respondents also support development of single family homes, housing that is affordable to first time homeowners and affordable apartments.

4. COMMUNITY FACILITIES AND RECREATION

There was strong support for all community facilities and recreation issues listed. Suggestions to improve community parks, develop more teen/youth

services, improve community spaces and facilities, develop more senior services, create multi-use walking and biking trails and to develop a swimming pool received the highest support.

5. AGRICULTURE

Participants supported of all issues related to the preservation and support of agriculture, especially efforts to market local farm products and protect agriculture from the impacts of development.

6. TRANSPORTATION

Survey-takers were in favor of most transportation actions. They agree that Delhi should improve road conditions, make the community "more walkable" with sidewalks and trails, and improve transportation for seniors.

7. NEW TECHNOLOGY

Respondents agree that Delhi should promote solar and wind as alternate energy sources and strongly support efforts to high-speed internet service and cellular communication.

8. TOWN AND VILLAGE REGULATIONS

Most participants agree that Delhi should focus on protecting active farmland, preserving mature trees, protecting scenic resources and architectural character and historic sites and places.

9. CONSOLIDATION

Over one third of residents believe that the Village and Town should be consolidated into one government and that municipal services should be consolidated.

10. TOWN AND VILLAGE SERVICES

Respondents were asked to rate various Town and Village Services. The following services were rated excellent or good by the percentage of respondents shown: fire protection service (83%), utility services (77%), ambulance services (74%), and health care services (69%).

11. PUBLIC INVESTMENT

The survey listed a range of public services (such as road improvements, youth and senior programs and business incentives) and asked participants what level of additional taxation they would support to provide each service. For every service listed, the majority of respondents stated that they would only support a tax increase of 1% or less.

V. COMMUNITY VISION AND GOALS

A. Delhi's Vision Statement

A vision statement and set of planning goals form the foundation of the Plan. On November 17, 2010 a public visioning workshop was held to develop the vision statement. At the meeting, the committee and the consultant presented an overview of the planning effort and explained the visioning process. Participants were asked to finish three statements:

- "What do you love about Delhi?"
- "What things would you change?"
- "When these things are preserved or changed, what will Delhi be like?"

A draft vision statement and set of goals for the Comprehensive Plan have been developed using feedback from the visioning workshop. The purpose of a vision statement is to provide direction for the community's growth and development, serving as a foundation underlying the development of goals and strategies for implementation. The statement reflects the common values of local residents and expresses the "ideal future" that Delhi community members hope to attain.

Delhi Vision Statement

"The Town and Village of Delhi will have a unified vision. Improved communication and coordination will preserve and enhance their combined assets: rural character, sense of community, scenic beauty, recreation and cultural attractions, vibrant Main Street and working agriculture. Delhi's beauty and tradition will continue now and for future generations. Delhi will:

Meet the needs of its diverse population residing in the Town and Village.

- Encourage new people to come to Delhi to live and work -and encourage existing residents to remain- by providing quality affordable housing.
- Delhi will maintain existing industry and support future economic development that is compatible with community assets and character.
- Provide a variety of recreational activities and facilities for residents and tourists of all ages: improved parks, walking, hiking and biking trails, river access points and community gathering areas.
- Support local farms and farmers by protecting agricultural lands from the impacts of development and by promoting local farm products.
- Encourage coordination and communication between SUNY Delhi, Village, Town and County for community events, activities and future development for mutual benefit.
- Promote development of key community resources: SUNY Delhi, Bassett Healthcare Network/O'Connor Hospital and other stellar community assets.

B. DELHI'S GOALS

Based upon the vision statement, as well as the community profile and input from community members gathered from the survey and at the public workshops, a set of goals has been developed. The goals address key elements including land management, Town and Village government, housing, economic development, open space, recreation, and infrastructure, and community services. The goals guide the action planning process and allow for the development of the initiatives and projects outlined in this action plan. Through its goals, Delhi seeks:

- Communication and Cooperation
- Efficient Government
- Thriving Economy
- Sustainable Agriculture
- Effective Land Management
- Quality Housing
- Well Maintained Modern Infrastructure
- High Quality of Life

VI. GOALS & ACTION PLAN

This plan is a visionary document. The Community Profile that is found in the Appendices documents current conditions in Delhi. This action plan outlines the range of initiatives to

achieve our shared vision. Some actions can be achieved with available funding, while others require new approaches, funding and partnerships. Updating the land development regulations will provide the technical framework to oversee plan implementation. The Town and Village have organized the plan by goals, policies and actions. Goals describe the desired results of the Plan. Actions are specific statements, programs, or regulations that help to implement the goals. At the end of this document a Martix identifies key implementation steps.

A. GOAL: COMMUNICATION AND COOPERATION

Promote communication and cooperation among the Town, Village, Community Institutions and Delaware County.

1. Context

Delhi is a diverse community that serves as the Delaware County seat. It is the location of nonprofit organizations, government services, a State University of New York campus, and is a desirable place to live and work. Meeting the needs of a diverse population requires shared planning and continual cooperation. Delhi will assess the desirability and feasibility of sharing services to reduce the growing costs of delivering needed services to citizens. Over fifty percent of survey respondents support efforts to consolidate nonprofit services, municipal services and Town and Village governments.

2. Policies

- a. Promote open dialogue with residents and seek out the maximum amount of involvement in public decisions.
- b. Be actively aware and appropriately engaged in regional efforts to address critical systems including the economy, housing, resource conservation and environmental protection. Consider regional needs when undertaking planning efforts.
- c. Continue to enhance and expand methods for communication with and between residents through the Town and Village web sites, and new approaches such as social networking sites, e-newsletter, and marketing of local services and events.
- d. Improve and coordinate methods for communications with residents in emergencies (through emails, telephone calls, and improved cellular and data transmission services) between EMS providers, other public safety officers, and local hospitals.

- e. Continue to coordinate with large employers to address shared issues, such as needs of staff and students, and "town-gown" relations.
- f. Maintain an open dialogue with other public, private, and nonprofit organizations and institutions regarding plans and projects.

3. Recommendations

- a. Use improved communication and an improved web site to make codes, ordinances, plans, budgets, reports, audits, maps and other materials available online in an accessible format that allows for public access, review and comment.
- b. Use social networking sites to educate residents about the unique aspects of the environment, scenic resources, farming, and historic preservation through partnerships with local groups, SUNY Delhi, the Chamber of Commerce, Delaware Academy and other organizations. Promote community events through a centralized calendar, kiosk, and brochures to increase community involvement.
- c. Support O'Connor Hospital in order to maintain access to services, quality of care, and availability of specialists.
- d. Work with the Delhi Historical Society to promote the creative use of historic buildings such as the restored Cannon House, Delhi Telephone Company, Courthouse Square and the Central Business District.
- e. Continue to maintain a close relationship with SUNY Delhi. Work to expand utilization of college services and facilities. Focus on strategies to encourage college students to participate in community events and frequent Delhi businesses.

B. GOAL: EFFICIENT GOVERNMENT

Delhi will govern openly and cost effectively.

1. Context

Delhi Town and Village governments have made a decision to work together to strengthen our community. This plan commits us to efficient delivery of

community services and excellent community services at all levels of government.

2. Policies

- a. Expand cooperation between the Town and Village regarding municipal functions and explore opportunities for consolidation.
- b. Monitor and track progress, including a periodic review of the implementation and effectiveness of this Plan.
- c. Periodically review property assessed valuations to ensure consistency and equitable results.
- d. Provide adequate financial, personnel, and technical support to implement these goals and actions.
- e. Enact, and diligently enforce clear, precise and understandable codes and ordinances to address our goals and actions.

3. Recommendations

- a. Assertively pursue grant funding and public-private partnerships to support municipal services and joint projects.
- b. Apply for a grant from the State of New York Department of State to study shared services and perhaps municipal consolidation.
- c. Evaluate the benefits of any new regulation, incentive, service or program against its costs and tax consequences, both short and long term.
- d. Carefully monitor and stabilize the level of property taxation and increase the percentage of revenue derived from sources other than property taxes.

C. GOAL: THRIVING ECONOMY

Build a resilient economy that grows local businesses, provides quality jobs, protects historic main streets and strengthens the social fabric of our community.

1. Context

Our goal is to provide a stable, competitive and prosperous business environment, encouraging working farms, environmentally responsible small technology companies and light industries that create living wage jobs for our current and future skilled workers. We support our agricultural enterprises and work with farmers to identify strong regional and urban markets for their products. We are also focused on addressing issues identified by major employers, including farmers, such as the need for suitable housing and professional employment for spouses of industry, hospital, and SUNY Delhi employees.

Our lively Village can be a valuable public space that attracts tourists who support our merchants and provide a significant economic stimulus to the community. As a college town, we must plan for the needs of students and find ways to integrate them into Village life.

From the Community Profile, we understand that the major employers in Delhi include government, educational institutions, health care facilities, manufacturing businesses, and retail establishments. The Delaware County Department of Economic Development and the Industrial Development Agency provide a variety of programs for new and existing businesses. In addition, economic development programs are available through the Catskill Watershed Commission. Those programs attempt to mitigate the impact of watershed regulations and land acquisitions by supporting and maintaining environmentally sound businesses.



Survey respondents felt that Delhi should attract a family restaurant (not fast food), clothing shop for adults, clothing store for children, department store, movie theater and recreation business (bowling alley, skating rink, etc.) Over seventy percent of residents supported medium scale retail development, retention of existing

businesses, environmental or green businesses, focusing business in existing settled areas, small scale retail development, large scale retail development, a buy-local campaign and new light industry. For more information refer to Appendix B: Delhi Community Survey.

2. Policies

- a. Focus on the mixed-use Village as the center for retail and service activities by keeping it walkable, compact, livable and affordable. Promote active, walk-in retailing, services and cultural attractions. Maintain public buildings as strong anchors for the Village center.
- b. Protect existing small businesses through marketing, a business-friendly attitude and a buy-local mentality.
- c. Attract new service and retail businesses that meet the needs of all residents, students, and employees.
- d. Work with NYC DEP and others to attract environmentally responsible light industry, particularly green businesses that are compatible with Delhi's traditional character.
- e. Promote tourism as a significant regional economic driver.
- f. Encourage local business development through home occupations that are compatible with the residential and rural character.
- g. Plan for and meet the shopping, service and housing needs of students through close coordination with SUNY Delhi.
- h. Ensure that Delhi is business-friendly by continually updating, streamlining, and enforcing codes and permitting processes.
- i. Make residents aware of the CWC Economic Development Programs and other County and State assistance programs. Advocate for new initiatives that benefit Delhi's businesses.

3. Recommendations

- a. Increase resident knowledge about grant, loan, marketing, workforce development, and business planning programs, available from Delaware County Industrial Development Authority, Delaware County Economic Development, the Small Business Administration, the Chambers of Commerce, and the Catskill Watershed Corporation.
- b. Target business attraction initiatives to specific businesses that are likely to succeed in Delhi.

- c. Work with Delaware County's Industrial Development Agency to develop "shovel ready" locations and flexible space for start-up companies and plan for development of appropriate infrastructure to support business expansion.
- d. Work with local Chambers of Commerce and SUNY Delhi to inventory nearby attractions and amenities and conduct market analysis to identify a strategic position for Delhi in the regional tourism market.
- e. Adopt design standards to ensure that buildings and sites are consistent and compatible with the architectural character of the surrounding Town and Village environment.
- f. Identify and market Delhi's assets through brochures, web sites, and face-to-face education.
- g. Identify and revitalize underutilized sites and encourage streetscape and building rehabilitation to improve the physical environment of business areas.
- h. Consider development of local incentives, perhaps through adoption of performance standards or use of development bonuses to encourage commercial building rehabilitation and downtown revitalization.

D. GOAL: SUSTAINABLE AGRICULTURE

Actively support and promote sustainable agriculture as a vital component of our community and our local and regional economy.

1. Context

Maintaining active farms is essential. Farming makes a vital contribution to Delhi, playing an important role in maintaining productive land and open space, providing jobs and food, and expanding tourism. Delhi can strengthen agriculture and support our farmers by fostering



their economic viability in the following manners: encouraging innovation, use of alternative energy, marketing, establishment of farm stands and development of programs and facilities that add value to farm products.

From the Community Profile, we understand that there are 90 parcels of agricultural land comprising 9,158 acres in the Town of Delhi, including three parcels containing 249 acres in the Village. Agricultural land accounts for 23.5% of the total land in Delhi. According to the assessor's database, 62% of agricultural land is used by dairy farms, followed by vacant farmland (21%) and cattle farms (11%).

Survey respondents strongly agree that Delhi should work to promote local farm products and protect agriculture from the impacts of development. Over seventy percent of respondents felt strongly that Delhi should help market local agricultural products, encourage Community Supported Agriculture, protect agriculture from the impacts of development, enable agricultural businesses to expand, encourage niche or specialty farming, and develop a voluntary program to purchase development rights. For more information refer to Appendix B: Delhi Community Survey.

2. Policies

- a. Educate the public and government leaders about the historic and vital role agriculture plays in Delhi's character and economy.
- b. Continually evaluate and address the challenges facing local farmers as identified in the 2010 Delaware County Agriculture Survey, including high assessment and land cost, and lack of access to capital, labor and specialized training.
- c. Use regulatory tools and techniques to conserve the maximum amount of agricultural land in large blocks for farm use, and for the benefits agriculture provides in maintaining open space, scenic vistas, water resources, and wildlife habitats.
- d. Direct development to suitable non-agricultural areas. This will prevent loss of fertile lands and use of prime agricultural soils.
- e. Encourage farmers, non-farmers who own farmland, and the public to participate in local land use decisions affecting agriculture.
- f. Seek advice and input from the public and private organizations that support the continuation of farming.

- g. Support a variety of farm types and farm businesses such as niche farming, micro-farming, alternate energy farming and sustainable methods and co-ops.
- h. Continue to work with the Watershed Agricultural Council and advocate for changes and new strategies to benefit Delhi's farms.
- i. Promote agri-tourism in the Delhi area. Advocate that agricultural products be included in local marketing programs.
- j. Recognize and support the Delaware County Ag & Farmland Protection Plan.

3. Recommendations

- a. Develop an Agriculture and Farmland Protection Plan that supports local farms.
- b. Advocate for changes in Watershed Agricultural Council policies that will increase flexibility in easement programs, and make it easier for land under WAC or DEP easement or ownership to be leased for farming.
- c. Encourage community-supported agriculture and support a buy-local food campaign that focuses on local produce, meats and dairy, value-added products, farm stands and farmers' markets.
- d. Consider allowing and encouraging a wider range of on-farm businesses to help farmers diversify their operations.
- e. Support the development of regional, community-scaled value-added agriculture enterprises including processing facilities.
- f. Evaluate the costs and benefits of providing additional tax incentives for farming.
- g. In anticipation of development pressure, consider enacting a Community Preservation Fund Law to protect agricultural land, open spaces, habitat and other natural resources.
- h. Increase resident knowledge about agricultural resources available from the Delaware County Watershed Affairs, Watershed Agricultural Council, Soil and Water Conservation District, National Resource Conservation Service and USDA Farm Service Agency.

E. GOAL: EFFECTIVE LAND MANAGEMENT

Create and enforce regulations which protect Delhi's scenic and natural resources and preserve our architectural and historic character.

1. Context

Traditional development patterns help to preserve relationships and interactions between neighbors and define the rural character. Individual land use decisions will drive the need for infrastructure, public services, and the ability to conserve natural resources and environment. Working within the framework of the New York City Watershed Memorandum of Agreement, Delhi will balance land use to achieve the goals of controlled growth, support for working farms and conservation of open space. Over seventy percent of survey respondents felt strongly that Delhi should protect architectural resources and historic character, direct site design, preserve scenic resources, protect farmland, buffer residential uses and preserve open space.

2. Policies

a. Encourage land uses that are compatible in density, scale, setting and architecture with traditional character and contribute to scenic beauty by avoiding disruption of scenic vistas, viewsheds, ridgelines and other features.



- b. Encourage utilization of NYC DEP-owned lands for traditional land uses such as sustainable forest management and bluestone and gravel mining.
- c. Encourage commercial growth in a well-planned and carefully thought-out manner. Focus development in already settled areas and away from environmentally sensitive resources to conserve open space and maintain rural character.
- d. Work to utilize the available benefits and mitigate the impacts associated with the NYC watershed agreement.
- e. Prevent the pollution of air, surface and groundwater supplies, streams and ponds. Ensure the adequacy of drainage facilities,

safeguard the water table, and encourage the wise use and sound management of natural resources.

- f. Use landscaping, signage, public art or other decorative features to define and improve the entrances or gateways to the community.
- g. Encourage and make suitable provisions for the use of alternative energy sources, such as solar and wind energy systems.
- h. Provide for fair, thorough and consistent implementation and enforcement of local zoning and subdivision regulations.
- i. Maintain active involvement in reviewing NYC land acquisition and easement proposals within the Town of Delhi.

3. Recommendations

- a. Protect soils especially prime agricultural soils by focusing development in settled areas around the hamlets, downtown and existing clusters of housing or commercial uses whenever possible.
- b. Encourage low-impact development (LID), where appropriate, as a sustainable land development approach.
- c. Review the Zoning Ordinances and related land use regulations. Appoint a joint Town and Village committee to guide the process to update the codes to conform to the Comprehensive Plan as soon as possible.
- d. Work with NYCDEP to expand access to protected lands for recreational use such as cross country skiing and hunting.
- e. Evaluate the need to develop regulations to address gas drilling and hydrofracturing.
- f. Cleaning/maintaining Steele Brook.

F. GOAL: QUALITY HOUSING

Develop a varied selection of quality housing for people who live and work in Delhi.

1. Context

Delhi strives to offer quality housing for residents of all ages, incomes and stages of life. An increasing number of upstate New York communities are facing a variety of housing problems. In Delhi's case the significant amount of land that is under easement or targeted under the Land Acquisition Program increases competition for remaining buildable land. A balance between jobs and available housing is essential.

Major employers note that a lack of housing considered desirable by their professional staff presents a significant challenge when recruiting personnel. Delhi's approach strives to offer life cycle housing where young couples can rent an apartment or buy a starter home; grow into a home large enough for a family, and, as empty nesters, transition into townhomes or other retirement options.

Over seventy percent of survey respondents support development of single family homes, homes affordable to young families and seniors, affordable apartments and assisted living housing options for seniors.

2. Policies

a. Encourage rural residential land uses that are of such density, scale, setting, and architecture that they do not detract from scenic vistas, viewsheds, ridgelines and other features.



- b. Provide a range of housing opportunities for families and seniors, primarily in the Village, and secondarily in the Town nearest to the Village.
- c. Plan for the needs of residents who wish to downsize from large homes to smaller living accommodations.
- d. Use clustering for new residential developments to assure more economical provision of services and infrastructure and protect open space.
- e. Allow barn conversions, in-law apartments, and residential use of accessory structures (such as senior cottages) to provide affordable housing options for seniors.
- f. Work closely with SUNY Delhi to successfully integrate student housing into the community.

- g. Work with major employers to attract professional level housing. This will aid in recruitment of personnel desiring to live in Delhi and subsequently contribute to the quality of life.
- h. Encourage or incentivize public and private cooperation in maintaining the visual image of the community. Permit traditional land use patterns and residential densities that strengthen community character.

3. Recommendations

- a. Consider development of a phased tax exemption for first-time homebuyers earning less than 80% of the area's median income.
- b. Consider adoption of a density bonus that allows additional residential units to be constructed if the sponsor sets aside a percentage of units at a sales price that is affordable to homeowners earning between 80% and 120% of the area median income.
- c. Explore opportunities to partner with local housing providers to secure New York State Funds through the Division of Homes and Community Renewal (HCR) to develop a program that offers grants and loans to first time homebuyers earning between 80% and 120% of median income, in order to close the affordability gap in current purchase prices.
- d. Encourage rehabilitation and improvement of rental properties.
- e. Address the need for accessible and affordable senior housing.
- f. Explore the feasibility of locating a retirement community and/or assisted living community in Delhi.
- g. Review all existing building codes and update them as necessary.
- h. Adopt design standards for new multi-family housing to ensure that buildings and sites are consistent with the architectural character of the surrounding Town and Village environment.

G. GOAL: WELL MAINTAINED MODERN INFRASTRUCTURE

Ensure that our infrastructure meets current and future needs for reliable telecommunications, transportation, green energy and a walkable community.

1. Context

The availability and adequacy of infrastructure is critical to maintaining quality of life, encouraging density in the Village, and ensuring that new development does not negatively affect farms, water quality, and effective wastewater management for existing property owners. Access to infrastructure for telecommunications, transportation, energy, utilities, and other municipal services are important to attract and retain residents and businesses.

Over seventy percent of survey respondents supported Delhi's efforts to: improve road conditions, make the village more walkable with sidewalks and other amenities, provide public and senior transportation, provide telecommunications including internet and cable, support alternate energy such as wind and solar, improve parks, trails, and community spaces, and expand senior services

2. Policies

- a. Continue to supply high quality and cost-effective municipal services and utilities.
- b. Work to promote energy conservation, energy efficiency and renewable energy production in a manner consistent with Delhi's character.
- c. Develop the telecommunications infrastructure required to maintain and improve Delhi's status as a competitive business location. In addition to high-speed infrastructure for email and entertainment, plan for other forms of e-commerce as well as advanced services such as distance learning and telemedicine.
- d. Plan for multiple modes of transport, including cars, trucks, buses, bicycles, and walking. Ensure that these conform with ADA accessibility standards where possible.
- e. Provide for safe and easily accessible off-street trails, providing access to parks, schools, activities, shopping, natural areas, and protected lands.
- f. Preserve scenic roads in order to maintain aesthetic quality, natural beauty, scenery, roadside views and rural character.

3. Recommendations

- a. Make efforts to "green" municipal operations and reduce environmental impacts, including use of alternate energy and the LEED (Leadership in Energy and Environmental Design) Program Certification.
- b. Work with Town and Village Highway Departments, the NYS Department of Transportation, and utility companies to minimize the undesirable effects of road management (paving, widening of shoulders, ditch-cleaning, tree-cutting, development of the transportation network, etc.) while still ensuring safety. Pursue opportunities to locate utility lines underground when possible.
- c. Develop a joint multi-modal transportation plan that meets the needs of pedestrians, bicyclists, motorists, and future transit users/senior transport users. Plan to provide infrastructure to support hybrid and electric cars.
- d. Expand bicycling amenities to benefit residents and cycling enthusiasts by designating, developing and maintaining bicycle routes, safety measures, and bike racks.
- e. Identify and designate scenic roads. Investigate the development of a scenic byway link as part of the Route 28 Central Catskills Scenic Byway being proposed by the Central Catskills Collaborative. Consider the adoption of a scenic road law/rural road law.
- f. Adopt a "Complete Streets" ordinance that results in a road network that is safer, more livable and more welcoming to everyone including the young and old, motorists and bicyclists, pedestrians and wheelchair users, and others.

H. GOAL: HIGH QUALITY OF LIFE

Promote a high quality of life including a full array of cultural and recreational resources and community services that match the needs and interests of residents of all ages and abilities.

1. Context

Throughout the visioning workshop, survey and focus groups residents identified the quality of life, friendliness of the community, and ability to

comfortably raise a family as aspects of Delhi they most admire. Art, culture and recreation play an important role in helping the community to remain a family-friendly community and in positioning the community as an appealing place for new companies and employees. In addition, access to cultural and recreational programs contributes to the physical health of community residents. Over half of survey respondents ranked ambulance and fire protection, utility services, health care, and highway maintenance as good or excellent.

2. Policies

- a. Provide and continually improve a variety of recreational resources that are accessible to youth, adults and seniors on municipal lands and facilities and through partnerships with other organizations.
- b. Strive to increase opportunities for residents to access recreational facilities at Delaware Academy and at SUNY Delhi.
- c. Educate the public about existing municipal recreational resources and cultural events.
- d. Create linkages and trails. Extend existing pedestrian walkways to create continuity throughout the community, providing connections to existing and planned mixed use areas, amenities and recreational resources. Expand bicycling amenities to benefit residents and cycling enthusiasts by designating, developing, and maintaining bicycle routes, safe roadways, and bicycle racks.
- e. Support arts and cultural activities and organizations to enrich the lives of local residents.
- f. Advocate for increased access to NYCDEP-owned land for recreation.
- g. Maintain a safe community by supporting the EMS service and fire department.
- h. Plan for and encourage excellent telecommunications services including cellular phone coverage, cable and satellite television and high speed internet through facilities that are located in such a way to have minimal or no impact on scenic resources.

3. Recommendations

a. Work with O'Connor Hospital and SUNY Delhi to evaluate the health and recreation needs of the community and develop a recreation plan

that inventories existing resources, identifies emerging recreation interest areas and establish a plan for improvement and enhancement of recreation facilities and programming.

- b. Develop a system of impact fees or other mechanisms to ensure that any future higher density development contributes to the park and recreation programs.
- c. Develop and improve public access to the river corridor and reservoirs for walking, biking, fishing, kayaking and canoeing. Continue to advance projects to develop boat launches at Fitch's Bridge and at Hoyt Park.
- d. Develop a system of walking trails and sidewalks strengthening the linkages to the Village core.
- e. Consider development of new amenities, including recreational facilities, a dog park, and community gardens. Bring the West Branch Recreation and Aquatics Center to fruition.
- f. Improve maintenance of existing playgrounds.
- g. Collaborate on grant applications to funding sources such as the NYS Council on the Arts, and the NYS Office of Parks, Recreation and Historic Preservation. Provide financial support, as available, for cultural programs, events and venues.
- h. Preserve historic resources including buildings, places, views, and stone walls which represent distinctive elements of our historic, architectural and cultural heritage for the economic, cultural and educational benefit of the community. Encourage nomination of local historic landmarks for listing on a local, state and national register of historic places in order to access available funding and protect sites from adverse impacts.
- Protect the architectural style and character of the Village's buildings and spaces. Review and revise, as necessary, policies to inventory, designate, and preserve the Village's historic structures and period architecture.
- j. Review the general code regulations with a view towards eliminating inconsistencies, outdated practices and conflicts.

VII. IMPLEMENTATION MATRIX

The Implementation Matrix includes all of the goals and actions described in Section VI. The purpose of the matrix is to provide the Town and Village of Delhi with steps for implementing projects and identification of partners and sources of funding. The "priority action" highlights projects under each goal that are top priorities for the community. The "funding source" column refers to channels through which the Town and Village can seek funding. These funding sources and programs existed during the development of the Comprehensive Plan, but are obviously subject to change. A key to the abbreviations used for these funding sources is included at the end of the matrix. A good potential source of funding for any project is through a State or Federal Legislative representative. These "member items" have not been listed as a source of funding as they would be included under most of these projects.

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ❖ = Priority Action

_	* - FIIOTILY ACTION					
		Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
Goa	al A:	COMMUNICATION AND COOPERAT	ΓΙΟΝ			
*	a.	Use improved communication and an improved web site to make codes, ordinances, plans, budgets, reports, audits, maps and other materials available online in an accessible format that allows for public access, review and comment.	 Hire a joint Town/Village webmaster. Create PDF's of all municipal documents for posting on website. Set up a system for continually posting municipal information on both the Town and Village websites. 	Short-Term/ Ongoing	Town Board, Village Board of Trustees	Municipal Budget
	b.	Use social networking sites to educate residents about the unique aspects of the environment, scenic resources, farming, and historic preservation through partnerships with local groups, SUNY Delhi, the Chamber of Commerce, Delaware Academy and other organizations. Promote community events through a centralized calendar, kiosk, and brochures to increase community involvement.	 Town/Village Webmaster establishes an account on Facebook, Twitter, etc. that provides relevant community information. Work with community organizations on content and format for the websites, and brochures that can be made available at selected sites in Delhi. Link existing community calendars (including school calendars) to each other. Develop a distribution list. Distribute notices about the various websites. Identify responsible entity to collect information and update calendar / web newsletter. Identify sites in the community where brochures/flyers can be located to let residents know of the websites and events. 	Short-Term/ Ongoing	Town / Village Webmaster, SUNY Delhi, Delhi and Delaware County Chamber of Commerce, Delaware Academy, and other Community Organizations	Municipal Budget
	C.	Support O'Connor Hospital in order to maintain access to services, quality of care, and availability of specialists	•Meet regularly with staff at O'Connor Hospital as appropriate to discuss future plans.	Ongoing	Town Board, Village Board of Trustees, O'Connor Hospital	Municipal Budget

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ♣ = Priority Action

	⋄ = Priority Action						
		Action	Implementation Steps	Time Frame	Partners	Potential Funding Source	
	d.	Work with the Delhi Historical Society to promote the creative use of historic buildings such as the restored Cannon House, Delhi Telephone Company, Courthouse Square and those in the Central Business District.	 Meet with stakeholders to determine preferred marketing strategy for historic buildings. Produce preferred marketing materials and distribute to target audience. Consider hiring a broker to assist with marketing the sites. 	Medium-Term	Town Board, Village Board of Trustees, Delhi Historical Society, Chamber of Commerce, Delaware County	Local banks, Chamber of Commerce, NYS ESD, NYS OPRHP, Municipal Budget	
	e.	Continue to maintain a close relationship with SUNY Delhi. Work to expand utilization of college services and facilities. Focus on strategies to encourage college students to participate in community events and frequent Delhi businesses.	 Meet regularly with staff at SUNY Delhi as appropriate regarding future plans, programs and services, etc. Identify services and facilities on campus that could be utilized by local residents. Market Delhi's programs, resources, and retail and entertainment destinations to students. 	Ongoing	Town Board, Village Board of Trustees, SUNY Delhi, Delhi Chamber of Commerce, Delaware County Chamber of Commerce	Municipal Budget, Chambers of Commerce, SUNY Delhi	
	f.	Create a joint public participation plan that describes outreach methods to involve and inform residents of events, issues and emergencies.	 Draft a joint public participation plan. Provide information on the Town and Village websites. Encourage reports from committees and other active groups at Town and Village Board meetings. Provide information regularly in the local papers. 	Short-Term	Town Board, Village Board of Trustees, Town/Village Webmaster	Municipal Budget	
Go	Goal B: EFFICIENT GOVERNMENT						
	a.	Assertively pursue grant funding and public-private partnerships to support municipal services and joint projects.	 Identify potential municipal services and joint projects. Research grant funding available. Apply and secure grant funding. 	Short-Term/ Ongoing	Town Board, Village Board of Trustees, Delaware County Planning	NYS DOS, CWC, Municipal Budget	

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ♣ = Priority Action

❖ = Priority Action					
Action	Implementation Steps	Time Frame	Partners	Potential Funding Source	
b. Monitor and track progress, including a periodic review of the implementation and effectiveness of this Plan.	 Appoint a Committee to periodically review implementation of the Comprehensive Plan, as well as the plan itself and determine if an update is necessary and report to the Town and Village Boards their findings. Elements to consider are significant changes to existing conditions (the community profile), new opportunities and challenges not addressed in the current Plan, a shift in focus or priorities within the community unrepresented or misrepresented in the Plan. If an update is warranted, seek a small grant for consulting services if needed or the Committee could update the Plan "in-house." Select a consultant and update the Plan. 	Ongoing	Town Board, Village Board of Trustees, Delaware County Planning	NYS DOS LWRP EPF, CDBG Small Cities Community Planning Grant, CWC	
c. Evaluate the benefits of any new regulation, incentive, service or program against its costs and tax consequences, both short and long term.	 As part of annual budget process identify key Comprehensive Plan Project of components to be addressed in a given year. Describe the specific regulation, incentive, service or program and determine the costs involved in implementing each. Analyze/discuss costs and benefits and select projects necessary to benefit the local tax base. Consider using a fiscal impact model to evaluate the short and long term benefits of implementation. Consider the impact of non-economic development investments like housing and recreation which address quality of life issues. Research potential grant funding that would assist implementation and improve cost/benefit analysis. 	Ongoing	Town Board, Village Board of Trustees	Municipal Budget	

Town & Village of Delhi Comprehensive Plan **IMPLEMENTATION MATRIX** = Priority Action Potential Action **Implementation Steps Time Frame Partners Funding Source** d. Carefully monitor and stabilize the •Optimize the tax base by making every acre of land as productive as Town Board. Municipal Budget Ongoing it can be without compromising the vitality of residential Village Board of level of property taxation and increase the percentage of revenue neighborhoods or natural resources. This requires establishing long Trustees, Town derived from sources other than term tax base goals, including approaches described below and in Tax Collector property taxes. other actions. Focus Delhi's actions on: o Increasing the productivity of the commercial and industrial sectors by facilitating growth, establishing new development sites, and helping property owners to reinvest. o Reducing burden on residential property owners by redistributing it to other sectors, rewarding reinvestment and creating new residential development to carry a greater share. o Evaluating the inventory of vacant land and rezoning some developable acres for new tax generating uses in a manner that does not disrupt environmental quality. Goal C: THRIVING ECONOMY Increase resident knowledge about • Conduct public outreach to educate local residents on the variety of Short-Term/ Town Board, Municipal Time grant, loan, marketing, workforce programs available in the Town and Village of Delhi. Village Board of Ongoing development, and business planning • Consider developing a brochure to mail out with municipal bills, Trustees, general mailings or through email lists and social networking sites. programs, available from Delaware Delaware • Facilitate quarterly or annual information sessions on programs. County IDA, County Industrial Development Authority, Delaware County Economic • Have a booth at Fair on the Square during the summer months. Delaware Development, the Small Business County Administration, the Chambers of Economic Commerce. and the Catskill Development. Delhi Chamber Watershed Corporation. of Commerce. Delaware Chamber of Commerce, CWC

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ♣ = Priority Action

❖ = Priority Action					
	Action	Implementation Steps	Time Frame	Time Frame Partners	
b.	Target business attraction initiatives to specific businesses that are likely to succeed in Delhi.	 Initiate a study of the local business environment in an effort to discover how businesses can best succeed here, based upon community survey results and local industry targeting completed by Delaware County. Based on the recommendations of the Study (businesses identified), develop a program to attract these businesses to Delhi. 	Short-Term	Town Board, Village Board of Trustees, Delaware County Economic Development & IDA, Delhi & Delaware County Chambers, SUNY Delhi, local businesses	NYS CDBG-Small Cities Program, NYSESD, CWC
C.	Work with Delaware County's Industrial Development Agency to develop "shovel ready" locations and flexible space for start-up companies and plan for development of appropriate infrastructure to support business expansion.	 Identify all available buildings/sites in Delhi that could be suitable for business development. An analysis of each building should be completed by an Engineer or Architect. Determine potential end-users for each site or building. For each building / site and end-use scenario, evaluate the potential for growth, factors necessary for success, opportunities/constraints, and marketing strategies. Prioritize list of buildings/sites. Identify funding sources. Secure funding. 	Short- to Medium-Term	Town Board, Village Board of Trustees, Delaware County IDA	NYS CDBG Small Cities Program, NYS ESD Programs, CWC

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ❖ = Priority Action

		Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
	d.	Work with local Chambers of Commerce and SUNY Delhi to inventory nearby attractions and amenities and conduct market analysis to identify a strategic position for Delhi in the regional tourism market.	 Inventory local activities and attractions to be promoted through the marketing campaign. Identify additional tourism partners and stakeholders. Meet with stakeholders to identify current deficiencies within the community for serving visitors and opportunities and constraints to enhancing Delhi's tourism industry. Develop a plan to attract new businesses needed to meet tourism infrastructure needs. 	Short- to Medium-Term	Town Board, Village Board of Trustees, SUNY Delhi, Delaware County Chamber of Commerce, Delhi Chamber of Commerce	CWC, Chambers of Commerce, SUNY Delhi
	e.	Adopt design standards to ensure that buildings and sites are consistent and compatible with the architectural character of the surrounding Town and Village environment.	 Draft design standards for buildings, landscaping, screening and lighting to ensure consistent and compatible standards throughout the Town and Village. Present design standards to Town and Village Board and Planning Board. Hold public hearing. Perform SEQR (State Environmental Quality Review). Adopt design standards. 	Short-Term	Town Board, Village Board of Trustees, Town & Village Planning Boards	Municipal Budget, NYS DHCR OSC – Technical Assistance
*	f.	Identify and market Delhi's assets through brochures, web sites, and face-to-face education.	• See Action b. under Goal A. Communication and Cooperation.	Short-Term/ Ongoing	Town Board, Village Board of Trustees, Delhi & Delaware County Chambers of Commerce, SUNY Delhi	Municipal Budget, CWC, Chambers of Commerce

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ❖ = Priority Action

	Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
g.	Identify and revitalize underutilized sites and encourage streetscape and building rehabilitation to improve the physical environment of business areas.	 Identify streetscape improvements which may include sidewalk repair or installation and other pedestrian amenities, bicycle lanes (or wide paved shoulders) and bike racks, wayfinding signage, traffic calming and pocket parking lots. Identify funding sources for improvements. Coordinate with NYS and County DOT regarding road maintenance projects to incorporate Town and Village improvements. 	Medium-Term	NYS DOT, Local businesses/ property owners, Delaware County & Town Highway Departments, Village Public Works	NYS DOS & NYSOPRHP EPF, NYS DHCR New York Main Street Program, CWC
h.	Consider development of local incentives, perhaps through adoption of performance standards or use of development bonuses to encourage commercial building rehabilitation and downtown revitalization.	 Establish a committee to research the development of local incentives. Draft appropriate language. Present to Town Board, Village Board of Trustees and Town and Village Planning Boards. Perform SEQR. Adopt incentives. 	Medium-Term	Town Board, Village Board of Trustees, Town & Village Planning Boards	Municipal Time
i.	Evaluate the feasibility and desirability of extending alternative energy sources including a natural gas pipeline to serve Delhi.	 Continue to gain knowledge in renewable energy sources through research, working with renewable energy organizations and New York State to identify an energy source(s) that is best suited for the Town and will provide the greatest positive impact. Pursue projects by contacting industry representatives and coordinating with possible sources of financial assistance such as NYSERDA. 	Medium- to Long-Term	NYS DOS, NYSERDA, DEC, Cornell Cooperative Extension, renewable energy industry	NYSERDA

Goal D: SUSTAINABLE AGRICULTURE

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ❖ = Priority Action

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	Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
a.	Develop an Agriculture and Farmland Protection Plan that supports local farms.	 Prepare and submit funding request to NYS Ag & Markets to develop a Agriculture and Farmland Protection Plan. Upon securing funds, develop a plan. 	Short-Term	Town Board, Village Board of Trustees, Town & Village Planning Board, Delaware County Planning Department, Delaware County Soil & Water Conservation District, Delaware County Agricultural and Farmland Protection Board, local farmers and property owners	NYS Ag & Markets
b.	Advocate for changes in Watershed Agricultural Council policies that will increase flexibility in easement programs, and make it easier for land under WAC or DEP easement or ownership to be leased for farming.	 Establish a committee to draft and present proposed changes to the WAC Ag Easement Program. Contact WAC and provide them with the draft changes and ask to present at their monthly committee meeting. 	Medium-Term	Town Board, Village Board of Trustees, WAC	Municipal Time

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ❖ = Priority Action

	Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
c.	Encourage community-supported agriculture and support a buy-local food campaign that focuses on local produce, meats and dairy, value-added products, farm stands and farmers' markets.	Promote local farms and farmers markets for Delhi farmers to sell their products.	Short-Term/ Ongoing	Town Board, Village Board of Trustees, Delhi Agricultural Community	4-H, Cornell Cooperative Extension, Catskill Watershed Corporation, NYS Ag & Markets
d.	Consider allowing and encouraging a wider range of on-farm businesses to help farmers diversify their operations.	 Appoint a committee to explore what additional uses should be allowed on farm lands. Present to Town Board, Village Board of Trustees and Town and Village Planning Boards. Perform SEQR. Adopt changes. 	Short- to Medium-Term	Town Board, Village Board of Trustees, Town & Village Planning Board, Delaware County Planning Department, Delhi Agricultural Community	Municipal Time
e.	Support the development of regional, community-scaled value-added agriculture enterprises including processing facilities.	Review Town and Village policies related to agriculture and support the development of regional, community-scaled value-added agriculture enterprises including processing facilities as needed.	Ongoing	Town Board, Village Board of Trustees	Municipal Time
f.	Evaluate the costs and benefits of providing additional tax incentives for farming.	 Analyze the tax base to determine agricultural contribution. Evaluate current incentives and benefits/costs of these incentives. Determine the value of preserving existing farmland in the Town. Research and apply for grants to help augment tax incentives for farming. Using a fiscal impact model, evaluate the cost/benefits to the tax base by providing additional farming incentives. 	Short-Term	Town Board, Village Board of Trustees	Municipal Time

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ❖ = Priority Action

Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
g. In anticipation of development pressure, consider enacting a Community Preservation Fund Law to protect important community assets.	■Research and consider enacting a Community Preservation Fund Law to generate resources to preserve historic buildings, promote community services including parks and recreation programs and protect agricultural land. (focus on non –environment eligible activities since EDP already does so much). ■Present findings to the Town Board and Village Board of Trustees.	Short-Term	Town Board, Village Board of Trustees	Municipal Time
h. Increase resident knowledge about agricultural resources available from the Delaware County Watershed Affairs, Watershed Agricultural Council, Soil and Water Conservation District, National Resource Conservation Service and USDA Farm Service Agency.	 Conduct public outreach to educate local residents of the variety of agricultural programs available in the Town and Village of Delhi. Consider developing a brochure to mail out with municipal bills, general mailings or through email lists and social networking sites. Facilitate quarterly or annual information sessions on programs. Have a booth at Fair on the Square during the summer months. 	Short-Term/ Ongoing	Town Board, Village Board of Trustees, Delaware County Watershed Affairs, WAC, Delaware County SWCD, National Resource Conservation Service and USDA Farm Service Agency	Municipal Time

Goal E: EFFECTIVE LAND MANAGEMENT

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ❖ = Priority Action

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	Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
a.	Protect soils - especially prime agricultural soils - by focusing development in settled areas around the hamlets, downtown and existing clusters of housing or commercial uses whenever possible.	 Identify areas within the Town and Village where prime agricultural soils are located. Review local land use regulations and to determine what zoning regulations are in place in areas of prime agricultural soils and to revise language as necessary to encourage development in settled areas around the hamlets, downtown and existing clusters of housing or commercial uses. Present findings to the Town Board and Village Board of Trustees. Adopt new regulations as needed. 	Short-Term	Town Board, Village Board of Trustees, Town and Village Planning Boards	Municipal Time
b.	Encourage low-impact development (LID), where appropriate, as a sustainable land development approach.	•Review and revise Town and Village regulations to encourage low- impact development where appropriate.	Short-Term	Town Board, Village Board of Trustees, Town and Village Planning Boards	Municipal Time
C.	Review the Zoning Ordinances and related land use regulations. Appoint a joint Town and Village committee to guide the process to update the codes to conform to the Comprehensive Plan as soon as possible.	 Appoint a Zoning Update Committee to oversee the review and revision of the current Zoning Ordinance. Secure financial assistance for hiring a professional consultant to assist the Committee and Town/Village. Develop a Request for Proposals (RFP) or Request for Expressions of Interest (REI) for planning consultants. Issue RFP or REI and hire consultant. Review and update as necessary zoning ordinance and related land use regulations. Draft a new official zoning map and zoning ordinance that conforms to the Comprehensive Plan. Present the map and ordinance to the Planning Board and Village/Town Boards. Hold public hearing. Conduct SEQR compliance and coordinated review. Adopt ordinance and map. 	Short-Term	Town Board, Village Board of Trustees, Town & Village Planning Board, Delaware County Planning Department	Municipal Budgets, NYS DHCR OSC Planning grant, NYS DOS

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ♣ = Priority Action

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		Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
	d.	Work with NYCDEP to expand access to protected lands for recreational use such as cross country skiing and hunting.	 Identify and evaluate which protected lands would be best suited for recreational use. Meet with NYCDEP to discuss expanding access to protected lands. 	Short-Term	Town Board, Village Board of Trustees, NYCDEP	Municipal Time
	e.	Evaluate the need to develop regulations to address gas drilling and hydrofracturing.	 Appoint a committee to examine existing regulations from other municipalities that have successfully regulated gas drilling and hydrofracturing. Determine whether implementation of similar legislation would promote the welfare of the Delhi community. Present to Town Board, Village Board of Trustees and Town and Village Planning Boards. Perform SEQR. Adopt regulations. 	Short- to Medium-Term	Town Board, Village Board of Trustees, Town & Village Planning Board, Delaware County Planning Department, NYCDEP, NYSDEC	Municipal Time
	f.	Cleaning/maintaining Steele Brook.	■Continue ongoing cleaning and maintenance of Steele Brook	Short- to Medium-Term	Village Board, Delaware County SWCD	Municipal Time
Go	al F:	QUALITY HOUSING				
	a.	Consider development of a phased tax exemption for first-time homebuyers earning less than 80% of the area's median income.	 Research tax incentives that could be adopted by the Town and Village of Delhi. Meet with stakeholders to determine which tax incentives would best work in Delhi. Hold public hearing on proposed tax incentive. Adopt tax incentive. 	Short-Term	Town and Village Assessor, Local Realtors, Contractors, Banks, Delaware County Planning	Municipal Budget

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ♣ = Priority Action

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Action	Implementation Steps	Time Frame	Partners	Potential Funding Source	
b. Consider adoption of a density bonus that allows additional residential units to be constructed if the sponsor sets aside a percentage of units at a sales price that is affordable to homeowners earning between 80% and 120% of the area median income.	 Meet with stakeholders to discuss adoption of a density bonus. Work with Planning and Zoning officials and other planning professionals to draft appropriate zoning language. Present amendments to Town and Village Boards and Town and Village Planning Boards. Hold public hearing. Perform SEQR (State Environmental Quality Review). Adopt density bonus language. 	Medium-Term	Town and Village Planning Boards, Zoning Boards, Town Board, Village Board of Trustees	Municipal Budget	
c. Explore opportunities to partner with local housing providers to secure New York State Funds through the Division of Homes and Community Renewal (HCR) to develop a program that offers grants and loans to first time homebuyers earning between 80% and 120% of median income, in order to close the affordability gap in current purchase prices.	 Prepare grant applications and secure funding for homeownership programs. Work with local banks to market homeownership opportunities within the Town/Village. Meet with major employers to determine their interest and ability to offer financial support to employees for homeownership. Upon funding award, market the program to potential applicants. 	Medium-Term	Town Board, Village Board of Trustees	NYS OCR Small Cities-Community Development Block Grants, NYS DHCR HOME Program, Federal Home Loan Banks' Affordable Housing Program, Affordable Housing Partnership Affordable Home Ownership Development Program and Community Investment Program	

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ❖ = Priority Action

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		Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
	d.	Encourage rehabilitation and improvement of rental properties.	 Complete the survey of rental housing units in the Town/Village. Based on results, prioritize areas where the housing need appears to be greatest and define boundaries for these areas. Conduct a more formal housing conditions and income survey of the priority areas. Prioritize those areas with greatest needs in terms of housing conditions and income. Submit applications to funding agencies for financial assistance. Develop outreach, education and promotion materials to help market the rehabilitation program to appropriate audiences and encourage citizen participation. Consider creation of local and/or state historic districts as a possible source of funding for housing rehabilitation. 	Short-Term/ Ongoing	Town Board, Village Board of Trustees, Rental property owners, Town/Village building department	NYS OCR Small Cities Program, NYS DHCR HOME Program, NYS Main Street Program (for residential upper floors of commercial buildings)
*	e.	Address the need for accessible and affordable senior housing.	 Hire an independent firm to conduct a housing market analysis. The Market Analysis should examine needs for elderly subsidized and market-rate housing, and special needs housing including assisted living. Based on the results of the Market Analysis, if there is a housing that is needed in the Town and Village pursue development of this housing type by contacting appropriate stakeholders. 	Short-Term	Town Board, Village Board of Trustees, Delaware County Planning, Delaware County Department of Aging	NYSDHCR Programs
*	f.	Explore the feasibility of locating a retirement community and/or assisted living community in Delhi.	 Conduct a market analysis to determine the feasibility of developing an assisted living facility in Delhi. Work with the hospital to evaluate appropriate linkages to their care system. 	Medium-Term	Town Board, Village Board of Trustees, Delaware County Department of Aging, O'Connor Hospital	Municipal Budget

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ❖ = Priority Action

	Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
g.	Review all existing building codes and update them as necessary.	 Appoint a committee to review existing building codes. Present findings to Town Board, Village Board of Trustees and Town and Village Planning Boards. Update codes as necessary. Perform SEQR. Adopt changes. 	Medium-Term	Town and Village Planning Boards, Town Board, Village Board of Trustees, Town Inspections & Codes, Town & Village Zoning Board of Appeals	Municipal Time
h.	Adopt design standards for new multifamily housing to ensure that buildings and sites are consistent with the architectural character of the surrounding Town and Village environment.	 Draft design standards for new multi-family housing. Present design standards to Town Board and Village Board of Trustees and Planning Boards. Hold public hearing. Perform SEQR (State Environmental Quality Review). Adopt design standards. 	Medium-Term	Town and Village Planning Boards, Town Board, Village Board of Trustees	Municipal Budget, NYSDHCR OSC – Technical Assistance

Goal G: WELL MAINTAINED MODERN INFRASTRUCTURE

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ♣ = Priority Action

		= Priority Action			
	Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
a.	Make efforts to "green" municipal operations and reduce environmental impacts, including use of alternate energy and the LEED (Leadership in Energy and Environmental Design) Program Certification.	 Appoint a working group to explore the ways in which the Town/Village might join the ranks of other communities who have retrofitted their buildings for increased energy efficiency and affordability. Consider implementation of a townwide energy retrofit effort. Identify potential partners in an energy retrofit. Determine the retrofit strategy for municipal operations. Identify appropriate funding sources for implementation and apply for funding assistance. Appoint a select committee of interested residents, Town and Village staff and other professionals to study the issue and make recommendations for developing ideas for energy savings in the Town/Village. Identify potential programs that would create energy savings for the Town and Village. Determine a strategy, priorities and timeline for implementing the recommended programs. Identify appropriate funding sources for implementation and apply for funding assistance. 	Medium- to Long -Term	NYSERDA, NYSEG, NYS Power Authority, Delaware Opportunities, Inc., Delaware County Office for the Aging	NYSERDA, NYSEG
b.	Work with Town and Village Highway Departments, the NYS Department of Transportation, and utility companies to minimize the undesirable effects of road management (paving, widening of shoulders, ditch-cleaning, treecutting, development of the transportation network, etc.) while still ensuring safety. Pursue opportunities to locate utility lines underground when possible.	•Consider adopting local regulations requiring that all utilities be buried underground to the greatest extent possible in all new development projects.	Medium-Term	Town Board, Village Board of Trustees, County and Town and Highway Departments, NYS DOT, Village Public Works	Municipal Time

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ♣ = Priority Action

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		Action	Implementation Steps	Time Frame	Partners	Potential Funding Source		
	C.	Develop a joint multi-modal transportation plan that meets the needs of pedestrians, bicyclists, motorists, and future transit users/senior transport users. Plan to provide infrastructure to support hybrid and electric cars.	 Appoint a committee to develop a joint transportation plan. Present recommendations to Town Board and Village Board of Trustees. 	Medium-Term	Town Board, Village Board of Trustees, County and Town and Highway Departments, NYS DOT, Village Public Works, Delaware County Planning	Municipal Time		
	d.	Expand bicycling amenities to benefit residents and cycling enthusiasts by designating, developing and maintaining bicycle routes, safety measures, and bike racks.	 Meet with local cycling groups and regional bike shops to discuss local and regional cycling including popular routes, routes that could be popular with improvements, amenities that could improve the local experience, and needed goods and services that local businesses could supply. Work with cycling groups and surrounding communities to develop a cycling routes map that recommends local and regional routes. 	Medium-Term	Local cycling groups and bike shops, NYS DOS, NYS DOT, County DOT	NYS DOS EPF, NYS DOT		
	e. Identify and designate scenic roads. Investigate the development of a scenic byway link as part of the Route 28 Central Catskills Scenic Byway being proposed by the Central Catskills Collaborative. Consider the adoption of a scenic road law/rural road law.		 Appoint a committee to identify scenic roadways in Delhi. Contact the Central Catskills Collaborative to determine the feasibility of developing a scenic byway link as part of the Route 28 Scenic Byway. Consider/research adoption of a scenic road law/rural road law. Present findings to Town Board and Village Board of Trustees. 	Medium-Term	Town Board, Village Board of Trustees, Central Catskills Collaborative	Municipal Time		

Town & Village of Delhi Comprehensive Plan **IMPLEMENTATION MATRIX** = Priority Action Potential Action **Implementation Steps Time Frame Partners Funding Source** Adopt a "Complete Streets" ordinance Appoint a working group to draft a Complete Streets ordinance. Medium-Term Town Board. Municipal Time Present to the Town Board and Village Board of Trustees. Village Board of that results in a road network that is to Long-Term safer, more livable and more Adopt ordinance. Trustees welcoming to everyone including the young and old, motorists and bicyclists, pedestrians and wheelchair users, and others. Adopt road preservation standards. • Draft standards to address the type and location of sidewalks, lane Short- to Town Board. Municipal Time width, road weights and road classification standards (commercial Medium-Term Village Board of routes), shoulder width, provision of "green zones" along roadways, Trustees, County signage and traffic control features. and Town and Present to the Town Board and Village Board of Trustees. Highway Adopt standards. Departments, NYS DOT, Village Public Works, Delaware **County Planning Goal H: HIGH QUALITY OF LIFE** a. Work with O'Connor Hospital and •Conduct a study of recreational opportunities in the community and Short-Term Town Board. O'Connor Hospital, SUNY Delhi to evaluate the health and include: inventory of recreation facilities and activities in Delhi. Village Board of SUNY Delhi. recreation needs of the community information on use of and access to such facilities, and analysis of Trustees. Municipal Time the recreational needs of both children and adults. O'Connor and develop a recreation plan that inventories existing resources, Hospital, SUNY emerging Delhi identifies recreation interest areas and establish a plan for improvement and enhancement of facilities recreation and programming.

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ❖ = Priority Action

	Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
b. Develop a system of impact fees or other mechanisms to ensure that any future higher density development contributes to the park and recreation programs.		hat any other mechanisms. opment •Establish guidelines for the amount of park space/recreation		Town Board, Village Board of Trustees	Municipal Time, NYSDOS Division of Local Government
c. Develop and improve public access to the river corridor and reservoirs for walking, biking, fishing, kayaking and canoeing. Continue to advance projects to develop boat launches at Fitch's Bridge and at Hoyt Park.		 Identify priority areas to improve public access to the River corridor. Develop cost estimates for public access projects. Identify and prepare grant applications. 	Medium-Term	Town Board, Village Board of Trustees	NYS OPRHP EPF, NYSDOS EPF/LWRP
d. Develop a system of walking trails and sidewalks strengthening the linkages to the Village core.		 Identify streetscape improvements for Town/Village which may include sidewalk repair or installation and other pedestrian amenities, bicycle lanes (or wide paved shoulders) and bike racks, wayfinding signage, traffic calming and pocket parking lots. Identify funding sources for improvements. Coordinate with NYS DOT and Delaware County Highway Department regarding road maintenance projects to incorporate Town/Village improvements. 	Short-Term	Town Board, Village Board of Trustees, Village Public Works Department, County & Town Highway Department, NYS DOT	NYS DOS EPF, NYS DHCR New York Main Street Program
e. Consider development of new amenities, including recreational facilities, a dog park, and community gardens. Bring the West Branch Recreation and Aquatics Center to fruition.		developed and located. Determine more detailed cost estimates for improvements. Prioritize projects.		Town Board, Village Board of Trustees, Delhi Pool Committee	NYS OPRHP EPF,

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ❖ = Priority Action

		Action	Implementation Steps	Time Frame	Partners	Potential Funding Source	
	f. Improve maintenance of existing playgrounds.		 Identify rehabilitation needs for each Delhi's park and recreational areas. Prioritize projects. Develop a capital improvement plan for recreation projects. Identify other potential funding sources to augment Town/Village funds. Consider creation of an "Adopt a Park or Playground" program for Town/Village individuals and organizations. 	Medium-Term	Town Board, Village Board of Trustees	NYS OPRHP EPF, NYS DOS LWRP, Municipal Budget	
	g. Collaborate on grant applications to funding sources such as the NYS Council on the Arts, and the NYS Office of Parks, Recreation and Historic Preservation. Provide financial support, as available, for cultural programs, events and venues.		 Identify potential cultural projects. Prioritize projects. Research additional funding opportunities. Prepare and submit grant applications. 	Medium- to Long-Term	Town Board, Village Board of Trustees	NYS Council on the Arts, NYSOPRHP EPF	
			 Discuss with NYS SHPO the potential to establish districts encompassing some or all of these sites and determine the implementation steps required for achieving site and/or district designation. Explore the feasibility of creating local historic districts and determine the benefits of such designation, including possible tax incentives for compliance with district standards. 	Medium-Term	Town Board, Village Board of Trustees, NYS OPRHP, Preservation League of New York State, NYS DOS, National Trust for Historic Preservation	Municipal Time, NYS OPRHP, NYS DHCR, NYS DOS	

Town & Village of Delhi Comprehensive Plan IMPLEMENTATION MATRIX ❖ = Priority Action

	Action	Implementation Steps	Time Frame	Partners	Potential Funding Source
i.	Protect the architectural style and character of the Village's buildings and spaces. Review and revise, as necessary, policies to inventory, designate, and preserve the Village's historic structures and period architecture.	 Review existing policies and regulations and modify as needed. Meet with stakeholders to discuss adoption of a local historic preservation law or guidelines to protect older and historic buildings. Develop design guidelines for historic district, central business district, and/or older and historic residential areas. 	Short- to Medium-Term	Village Board of Trustees, Village Historian, Village Planning Board & ZBA, Property owners, Delaware County Historical Society	Municipal Time, National Trust for Historic Preservation, NYSOPRHP EPF Program, Preservation League of NYS, Delaware County Historical Society
j.	Review the general code regulations with a view towards eliminating inconsistencies, outdated practices and conflicts.	 Establish committee made up of Planning Board and ZBA members to review code regulations. Present findings to Town Board and Village Board of Trustees. Update general codes as necessary. 	Medium-Term	Town Board, Village Board of Trustees, Town and Village Planning Boards, Town and Village Zoning Board of Appeals	Municipal Time

KEY TO ABBREVIATED NAMES

CDBG - Community Development Block Grant

CWC - Catskill Watershed Corporation

Delaware County IDA - Delaware County Industrial Development Agency

FEMA - Federal Emergency Management Agency

NYS AG and Markets - New York State Department of Agricultural and Markets - Municipal Agriculture and Farmland Protection Grants

NYS DEC - New York State Department of Environmental Conservation

NYS DHCR - New York State Department of Housing and Community Renewal

NYS DOS EPF – New York State Department of State Local Waterfront Revitalization Program funded by the Environmental Protection Fund

NYS DOS LGEP - New York State Department of State Local Government Efficiency Program

NYS DOT TEP - New York State Department of Transportation, Transportation Enhancement Program

NYSERDA - New York State Energy Research and Development Authority

NYS EFC – New York State Environmental Facilities Corporation

NYS ESD - New York State Empire State Development

NYS OCR - New York State Office of Community Renewal

NYS OPRHP - New York State Office of Parks, Recreation and Historic Preservation Environmental Protection Fund and other sources

SEMO - State Emergency Management Office

SWCD - Soil and Water Conservation District

VIII. FUTURE LAND USE PLAN

Delhi imagines a future land use pattern largely unchanged from today. Our population fluctuated between 1990 and 2000 and overall grew 10.5% between the year 2000 and 2010. Population growth, combined with planned future land acquisition by New York City will result in competition for land. Delhi anticipates that land and housing prices will continue to rise, putting even greater pressure on seniors and young families looking to live in the community. Future service demands (and costs) must be met by a stable and diverse tax base derived from a productive land use pattern, by maintaining our existing business and industrial base and attracting new commercial activity in a manner that is compatible with our character. We must plan in close cooperation with our major corporate and nonprofit partners including SUNY Delhi and O'Connor Hospital as they work to achieve the vision for their campuses.

Delhi will continue to be a residential community of year round and seasonal homeowners. We will encourage clustered residential development and accommodate modest commercial growth in areas that are already settled such as our main corridors and existing hamlets. We will support well planned housing initiatives that offer senior and affordable housing options. The Town has established priorities that help to retain its rural and historic character, protect its natural features and historic resources, including our vibrant Village Main Street. We will promote our active agricultural base through land use policies that protect farmland, prime agricultural soils and open spaces. We will continue to plan and direct development away from these resources or limit impact on them.

Our leaders will look for opportunities to distribute tax burden through carefully controlled growth of commercial and industrial development in designated areas. For the short term, we will focus on revitalizing existing commercial hamlets through infill and rehabilitation and carefully nurturing our existing industry so that they choose to expand operations locally.

VIII. ADOPTION AND MONITORING

The plan will be used to make decisions and set priorities, including those established by the annual budgets of each community. As required under New York State law, any new land use regulations or amendments must be established in accordance with the Comprehensive Plan. Therefore, an important role of the Town and Village Planning Boards will be to review the plan and make sure that its goals and actions are integrated into land use and development decisions.

State law also stipulates that capital projects of another governmental agency on land included in the plan take the plan goals and actions into consideration. The involvement of local residents will also be vital in helping Delhi to achieve the goals outlined in the Comprehensive Plan. To keep implementation on schedule, the Planning Boards will work jointly to complete a periodic review every five years, or more frequently, if appropriate. A status report will be presented at a joint Town and Village Board meeting to evaluate progress and review priorities.

Appendix A: Existing Conditions Report

Appendix A: Existing Conditions Report

Review of Existing Plans

As part of the comprehensive planning process, a review was conducted of the Town's and Village's previous comprehensive plan and The NYC Watershed Economic Impact Assessment Report – Determining impacts and developing options regarding NYC's Land Acquisition Program in Delaware County. The review focused on issues and initiatives with a potential impact on the Town and Village of Delhi.

Town of Delhi Comprehensive Plan, 1999

The Town of Delhi completed this plan as an update and supplement to the original Comprehensive Plan that was prepared in the early 1980's. Designed to provide a policy framework for the Town as it faces the future, the plan lists seven goals for the Town:

- 1. Provide for future economic development of the Town of Delhi
- 2. Preserve the Town of Delhi's rural character while accommodating growth
- 3. Provide for community facilities and services needed by Town residents
- 4. Provide for the movement of people and goods throughout the Town in a safe and effective manner
- 5. Protect surface and groundwater supplies from pollution, maintain high quality physical environments and preserve wildlife habitats
- 6. Promote more intergovernmental coordination of services
- 7. Otherwise provide for the health, safety and welfare of Town residents, including control of nuisances and problematic activities such as adult-oriented businesses

The Town has a range of land use controls including subdivision regulations, mobile home and mobile home park law, dumping law, zoning ordinance, and NYC watershed regulations. More detailed information on the Town of Delhi Zoning Ordinance can be found in the Land Use Section.

Village of Delhi Comprehensive Plan, 2000

The Village of Delhi adopted a Comprehensive Plan in 2000. The resulting plan reflects a vision for the future articulated by residents of the community. This Vision focuses on four goal areas:

- 1. Quality of life within the community
- 2. The unique and special physical attributes of the Village
- 3. Developing a thriving economy
- 4. Providing efficient and responsive government services while addressing the community's heavy tax burden.

As part of the Comprehensive Plan, the Village identified specific goals for each of the areas as follows:

Community/Quality of Life:

Goal 1: To strengthen our sense of community

Goal 2: To increase recreational and cultural opportunities in Delhi

Goal 3: To provide housing opportunities for all segments of the age and economic spectrums

Sense of Place:

Goal 1: Explore the development of a Riverwalk for residents and visitors

Goal 2: To maintain attractive gateways to the Village

Goal 3: To maintain and enhance an attractive and functional central business district

Goal 4: To preserve the Village's period architecture

Goal 5: To protect the integrity of the Village's land use pattern

Goal 6: To provide a desirable residential environment

Goal 7: Work to minimize the loss of Village structures which reflect period architecture

Economy:

Goal 1: To retain and nurture existing businesses and to recruit new businesses

Goal 2: Explore the feasibility of establishing a Business Improvement District

Goal 3: To encourage development of small independent businesses in the central business district

Government:

Goal 1: To continue to explore methods to reduce the real property tax burden on Village residents

Goal 2: To maintain local roadways and sidewalks in good to excellent condition

Goal 3: To continue to supply quality utility/municipal services

Goal 4: To fully recognize the impacts and available benefits associated with NYC watershed agreement

Goal 5: To maintain an open dialogue with other public institutions regarding plans and projects

Goal 6: To consider regional needs when undertaking planning efforts

Goal 7: To ensure the Village Comprehensive Plan is implemented under the supervision of the Village Board of Trustees

Goal 8: To provide for fair, thorough and consistent implementation and enforcement of local zoning and subdivision regulations

Like the Town, the Village of Delhi has a range of land use controls including subdivision regulations, zoning ordinance, and NYC watershed regulations. More detailed information on the Village of Delhi Zoning Ordinance can be found in the Land Use Section.

The NYC Watershed Economic Impact Assessment Report – Determining impacts and developing options regarding NYC's Land Acquisition Program in Delaware County

Delaware County is located in the West of Hudson Watershed. The East of Hudson and West of Hudson watersheds supply 1.3 billion gallons of unfiltered water per day to New York City. Since 1992 NYC has been required to receive and maintain a Filtration Avoidance Determination (FAD) from the U.S. EPA in order to retain an unfiltered water supply. The City's most recent FAD contains a \$300 million, 10 year Land Acquisition Program (LAP). Delaware County, which is host to the majority of the land in the West of Hudson watershed, was concerned about the economic and social ramifications that the LAP may have upon the long term sustainability of its communities, businesses and residents. The concern is that the long term viability of its communities would be endangered.

Delaware County commissioned an independent analysis of the potential direct and indirect impacts of the LAP. The analysis concludes that the LAP is likely to have a direct negative impact upon

Delaware County. Job loss estimates, decreases in wage earnings of resident workers and the real property tax implications for local communities are chief among these direct, negative implications for the County.

Delaware County Agricultural and Farmland Protection Plan, 2000

The plan's stated mission is to protect Delaware County farmland and natural resources, preserve its viable farmland and enhance the stability and profitability of agriculture in this county so that current and future farm businesses and agribusinesses are able to thrive. The plan recommends strategies for programs and initiatives to help achieve the mission statement and has identified three goals to guide local initiatives:

- 1. Enhance the profitability and economic vitality of farms, agribusinesses, and natural resource-based businesses in Delaware County.
- 2. Increase educational programs for farmers, agribusinesses, natural resource-based businesses, county government, community leaders, residents and youth.
- 3. Protect this county's active farmland through supportive land use policies, incentives and programs.

Demographic Characteristics

All demographic data presented for the Town and Village of Delhi is referenced as follows:

- For the Village of Delhi "Village"
- For the Town of Delhi outside the Village "Town Outside Village.

Additionally, this section of the Inventory and Analysis analyzes 2000 and 2010 Census Data (where available) and estimated 2010 Claritas Data (where 2010 Census Data is not available) for the Town Outside Village and Village of Delhi.

Population

The Town and Village of Delhi are located in the center of Delaware County. The Town of Delhi outside the Village encompasses approximately 61.4 square miles (land area) with an estimated 2010 population of 2,147. According to the 2010 estimates, the Village of Delhi has a population of 2,787 and an area of 3.2 square miles (land area). Delhi is bordered by the Towns of Meredith and Franklin to the north, the Town of Andes to the south, the Towns of Kortright, Stamford, and Bovina to the east, and the Town of Hamden to the west.

Since 2000, the Town outside Village population has decreased by less than 1.0%, while the Village's population grew significantly by 19.5%. In 2010, the County's population is 47,980, a loss of less than 1.0% from 2000. The Village of Delhi accounts for 6.4% of the County's overall population base, while the Town outside Village accounts for 4.2% of the County's overall population base.

Table 1: Population Change									
Municipality	2000	2010	# Change	% Change					
Village of Delhi	2,583	3,087	504	19.5%					
Town outside Village	2,046	2,030	-16	-0.8%					
Delaware County	48,055	47,980	-75	-0.2%					

Source: Bureau of the Census (2000 and 2010).

According to 2010 Census, the vast majority of residents in the Village of Delhi (2,518, or 81.6%) are white and non-Hispanic. African-American residents make up 7.0% of the population, while 7.4% of the population is Hispanic and Latino. Approximately 1.9% of the population is Asian and 1.8% is persons of two or more races. American Indian and Alaska Natives account for less than one percent of the population. In comparison, 95.4% of the Town outside Village's population is white and non-Hispanic. Approximately 1.2% is persons of two or more races, less than 1.0% is African-American, 1.4% is Hispanic and Latino and 1.0% is Asian. American Indian and Alaska Natives account for less than one percent of the population.

Between 2000 and 2010, the number of minorities increased in the Town outside Village. In 2000, the census reported a total of 70 minorities, and in 2010 there are 93, an increase of 32.9%. In comparison, the Village experienced a 66.5% increase in the minority population during the same period.

Group Quarters

Approximately 42.7% of the Village's 2000 population was housed in institutions and other group quarters (Table 2). Students in college dormitories (including college quarters off campus) accounted for 978, or 96.6% of the total group quarters population. According to Census data, a total of 1,469 persons to live in group quarters in 2010. This represents a 33.3% increase in the Village between 2000 and 2010. The majority of group quarters population are college students living at SUNY Delhi.

Table 2: Group Quarters								
Municipality	2000	2010	# Change	% Change				
Village of Delhi	1,102	1,469	367	33.3%				
Town outside Village	193	224	31	16.1%				

Source: Bureau of the Census (2000 and 2010).

In comparison, approximately 9.4% of the Town outside Village's 2000 population is in group quarters. The entire group quarters population resides in the nursing home. In 2010, the group quarters population grew by 16.1%. Two-thirds of this population resides in the nursing home and one-third are college students living at SUNY Delhi.

Households

Change in the number of households can affect the overall demand for housing in a community. As defined by the Census Bureau, a household includes all persons who occupy a housing unit. The occupants may be a single family, one person living alone, two or more persons living together, or any other group of related or unrelated individuals who share living arrangements outside of an institution. In 2010, there are 784 households in the Town outside Village, representing a slight increase of less than 1.0% from the 2000 figure of 779 (Table 3). Village households increased by

6.6% from 714 in 2000 to 761 in 2010. At the same time, there was an increase in the average number of persons per household in the Village, and a decrease in the average number of persons per household in the Town outside Village.

Table 3: Household Change								
Municipality	2000	2010	# Change	% Change				
Village of Delhi	714	761	47	6.6%				
Town outside Village	779	784	5	0.6%				

Source: Bureau of the Census (2000 and 2010).

Age

The median age of Village residents is 20.9 years according to the 2010 estimates. This compares to 21.2 in 2000. On the other hand, the Town outside Village's median age in 2010 is 48.7 years, which compares to the 2000 median age of 41.2.

The age distribution of Delhi's population has important implications for the delivery of services within the community, including education, recreation, and child care or elder care. Table 4a and 4b compare the Town outside Village and Village's age distribution in 2000 and 2010. The most recent data shows that in 2010, 48.3% of Village residents were between the ages of 5 and 20 and 25.3% were between the ages of 21 and 44. The Village's adult population (ages 45-64) represented 13.9% of the total population, while elderly persons 65 and older accounted for 9.6% of the population. Among the age groups, adults aged 21-44 years experienced the greatest population increase at 28.6%, followed by pre-school children between the ages of 0 and 5 at 27.9%. Elderly persons aged 65 and older had the largest loss at -4.2%.

Table4a: Age Distribution, 2000 - 2010, Village of Delhi								
Age Group	2000	2010	Change, 2000 – 2010					
0-4 Years	68 (2.6%)	87 (2.8%)	27.9%					
5-20 Years	1,201 (46.5%)	1,493 (48.3%)	24.3%					
21-44 Years	608 (23.5%)	782 (25.3%)	28.6%					
45-64 Years	396 (15.3%)	428 (13.9%)	8.1%					
65 Years and Older	310 (12.0%)	297 (9.6%)	-4.2%					
Total	2,583 (100.0%)	3,087 (100.0%)	19.5%					
Median Age	21.2 years	20.9 years	-1.4%					

Source: Bureau of the Census (2000 and 2010).

According to the 2010 Census, about 30.7% of Town outside Village residents were between the ages of 45-64. The Town outside Village's adult population (ages 21-44) represented 22.9% of the total population and elderly persons 65 and older accounted for 25.1% of the population. School-age children (5 to 20) comprised 16.8% of the population.

Between 2000 and 2010, all age groups, with the exception of pre-school aged children (0-4) and adults (45-64), in the Town outside Village experienced a decrease in population. Pre-school children experienced the greatest increase at 26.8%, while young adults (5-20) had the greatest loss at -11.2%.

Table4b: Age Distribution, 2000 - 2010, Town outside Village								
Age Group	2000	2010	Change, 2000 – 2010					
0-4 Years	71 (3.5%)	90 (4.4%)	26.8%					
5-20 Years	385 (18.8%)	342 (16.8%)	-11.2%					
21-44 Years	518 (25.3%)	464 (22.9%)	-10.4%					
45-64 Years	557 (27.2%)	624 (30.7%)	12.0%					
65 Years and Older	515 (25.2%)	510 (25.1%)	-1.0%					
Total	2,046 (100.0%)	2,030 (100.0%)	-0.8%					
Median Age	41.2 years	48.7years	18.2%					

Source: Bureau of the Census (2000 and 2010).

Educational Attainment

Data on 2010 estimated educational attainment levels from the Nielsen Company in the Village of Delhi reveal that an estimated 88.4% of residents over the age of 25 have a high school diploma, while 88.5% of Town outside Village residents have a high school diploma. Additionally, 29.5% of Village residents and 29.8% of Town outside Village residents have a bachelor's degree or higher.

Table 5: Educational Attainment Levels, Persons 25+								
	No High School Diploma		High S	High School		r's Degree		
			Diploma or higher		or higher			
	2000	2010	2000	2010	2000	2010		
Village of Delhi	16.7%	11.6%	83.3%	88.4%	28.1%	29.5%		
Town outside Village	17.7%	11.5%	82.3%	88.5%	27.0%	29.8%		

Source: Bureau of the Census and The Nielsen Company¹

Key Observations:

- Population in the Village is growing. Since 2000, the Village's population has grown 19.5% Increasing population may impact available housing by creating a tight housing market. It may impact the local school district, requiring larger budgets and classroom size. Population growth can provide a greater applicant pool for jobs and be an incentive for new business location and commercial growth. Increasing population can also spread the tax burden among more tax payers. The Town outside the Village's population has dropped slightly at less than 1.0% between 2000 and 2010.
- The number of households in the Village increased by 6.6%, while the number of households in the Town outside Village decreased by less than 1.0%. As the overall number of households continues to increase, there will be demand for additional types of housing units including market rate and affordable housing, senior housing, townhomes and condominiums as well as single family homes at all price points.

¹ The Nielsen Company is a private company that provides demographic data for market research purposes. It produces annual demographic estimates and projections at many geographical levels, from states and counties to small villages, making it a valuable alternative source of data between the years of the decennial census.

- The Village is more diverse than the Town outside Village, but both municipalities are experiencing growth of their minority population.
- The Village is experiencing an increasing number of younger residents aged 21-44 as well as preschool (0-4) and school-age (5-20) and a declining elderly (65+) population. The Town outside Village also has a declining school age population. Similar to the Village, the Town outside Village has an increasing number of pre-school children. Overall, the Town and Village have jointly experienced an increase in pre-school and school aged children (16.6%). The increase in the number of school aged children will impact the school system perhaps resulting in larger class sizes, and the need for additional teachers, classroom space, budgets and tax levy.
- Delhi residents are highly educated. Approximately 88% of residents have high school diplomas and 29% have a bachelor's degree or higher.
- Population in group quarters represents a significant percentage (47.6%) of the Village's population. The majority of this population is college students attending SUNY Delhi.

The Local Economy

Delhi Yesterday and Today

According to the Delaware County Agricultural and Farmland Protection Plan, "as the county's seat in the early 1900s, Delhi had hotels and an opera house, as well as textile mills, a silk mill, a bottling works, a wagon works, and a growing dairy industry including a creamery specializing in producing/shipping condensed milk. Railroad traffic was flattened in the 1920s after the first paved roads in the county were followed by bus service to Walton and Sidney. Delhi's Main Street still reflects a viable mixture of retail stores- including the very traditional Stewart's Store – and services for students, residents, and people coming to Delhi for government business. McDowell & Walker, in business as a feed company for forty-five years, is an important resource for Delaware County farmers – also providing fertilizer and farm supplies. Main Street Delhi is also the scene of a popular Farmers' Market during the growing season where local farmers can sell their goods and the community can learn about and "taste" local farm products. Ultra-Dairy, a dairy processing plant operates in the Hamlet of Fraser and is a business of significance to the local dairy industry. There are currently 24 dairy farms in Delhi."

As the County Seat, Delhi has significant presence of major employers including government, education and health care institutions. According to Delaware County Economic Development, the largest private employers in the County include SUNY Delhi, Delhi Central School District, Countryside, and O'Connor Hospital. Delaware County government, Ultra Dairy/Morningstar, and DMV International are also major sources of employment.

Labor Force Characteristics

The civilian labor force in Delhi consists of residents aged 16 and older who are employed or actively seeking employment, excluding those enrolled in the armed forces. According to the 2010 estimates, 1,364 Village residents, or 53.0% of its working age population, participated in the civilian labor force in 2010. The labor force participation rate decreased slightly in the Village between 2000 and 2010, when the Village had a resident civilian labor force of 1,209, accounting for 53.6% of the population aged 16 and over. Approximately 58.2% of the Town outside Village residents participated in the

civilian labor force in 2010. In 2000, 947 residents participated in the labor force accounting for 53.9% of the population aged 16 and over. Unemployment in the Town outside Village was 4.4%, lower than the Village unemployment rate of 10.6%.

Table 6: Labor Force Data								
	Total civilian labor force		Civilian labor force participation rate		Total unemployed			
	2000	2010	2000	2010	2000	2010		
Village of Delhi	1,209	1,364	53.6%	53.0%	11.5%	10.6%		
Town outside village	947	1,096	53.9%	58.2%	1.2%	4.4%		

Source: Bureau of the Census and The Nielsen Company.

According to the 2000 US Census (see table below), the industries employing the most Village residents were education, health care and social services industries (32.3%) followed by Arts, entertainment, recreation, accommodation and food services (13.8%). Similarly, the majority of Town outside Village residents were employed in the education, health care and social services industries (38.7%).

Table 7: Resident Employment by Industry, 2000							
	Vill	age	Town outside				
Industry	Village	age					
	Number	Percent	Number	Percent			
Agriculture, Forestry and Mining	85	7.9%	71	7.6%			
Construction	44	4.1%	65	6.9%			
Manufacturing	40	3.7%	65	6.9%			
Wholesale Trade	9	0.8%	18	1.9%			
Retail Trade	103	9.6%	58	6.2%			
Transportation and Utilities	13	1.2%	21	2.2%			
Information	25	2.3%	39	4.2%			
Finance, Insurance and Real Estate	29	2.7%	34	3.6%			
Services (Total)	649	60.6%	484	51.7%			
Professional services	72	6.7%	73	7.8%			
Educational, Health and Social Services	346	32.3%	362	38.7%			
Arts, entertainment, recreation, accommodation and	148	13.8%	16	1.7%			
food services							
Other services (except public admin)	83	7.8%	33	3.5%			
Public Administration	73	6.8%	81	8.7%			
Total	1,070	100.0%	936	100.0%			

Source: 2000 Census

According to the 2010 estimates, 1,213 civilian Village residents were employed. The most common occupations were service occupations (34.9%) and management, professional and related occupations (32.3%). Similarly, the most common occupations among the Town outside Village's 1,025 civilian residents include management, professional and related occupations (41.7%) and service occupations (23.4%).

Table 8: Resident Employment by Occupation, 2010						
	Village		Town outside			
Occupation			Village			
		Percent	Number	Percent		
Management, professional, and related occupations	392	32.3%	427	41.7%		
Service occupations	423	34.9%	240	23.4%		
Sales and office occupations	153	12.6%	146	14.2%		
Farming, fishing, and forestry occupations	67	5.5%	14	1.4%		
Construction, extraction, and maintenance occupations	85	7.0%	105	10.2%		
Production, transportation, and material moving	93	7.7%	93	9.1%		
occupations						
Total	1,213	100.0%	1,025	100.0%		

Source: The Nielsen Company

Journey to Work

Approximately 62.6% of Village residents drove alone to work, while another 15.6% carpooled according to 2010 estimates. Another 12.3% walked to work. Like the Village, most Town outside Village residents drove alone to work (71.0%), followed by 11.6% carpooled and 8.4% walked to work. Approximately 57% of both Village and Town residents travel less than 15 minutes to work.

Income Levels

Personal income is one of the most important variables in creating a vibrant community for the future. Understanding the income characteristics of the community is also important in determining the community's wealth as well as the ability of residents to maintain housing, contribute to the local tax base, and participate in the economy.

According to the 2010 estimates, the median household income for the Village of Delhi was \$44,454 and per capita income was \$16,260. The Town outside Village had a slightly higher median household income (\$45,099). In addition, 22.6% of the Village population for whom poverty status is determined and 2.7% of the Town outside Village population are living below poverty level, according to the 2010 American Community Survey (ACS) estimates.

To gain a better understanding of changes in income between the surveys taken in 2000 and 2010, Census income data from 2000 is converted to 2010 dollars adjusted for inflation using the consumer price indices calculated by the U.S. Bureau of Labor Statistics.

Median incomes in the Town outside Village actually decreased when adjusted for inflation between 2000 and 2010, while median incomes for the Village increased. As Table 9 indicates, when year 2000 incomes in the Village of Delhi were adjusted for inflation, median household income increased 7.2% from 2000 to 2010. However, per capita income decreased by 4.4% in the Village. In comparison, the Town outside Village's median household income decreased by 8.0%.

Table 9: Household Income and Poverty Rate Comparison						
		Adjusted*	Village of		Adjusted*	Town
	Village of	Village of	Delhi	Town	Town	outside
	Delhi	Delhi	(2010	outside	outside	Village
	(2000)	(2000)	estimate)	Village	Village	(2010
				(2000)	(2000)	estimate)
Median Household	\$32,708	\$41,467	\$44,454	\$38,673	\$49,029	\$45,099
Income						
Per Capita Income	\$13,421	\$17,015	\$16,260	\$20,737	\$ 26,290	n/a

Source: Bureau of the Census and The Nielsen Company

For purposes of comparison, 2000 dollars have been adjusted for inflation to 2010 dollars.

The Village of Delhi contained a significant proportion of low and moderate income households (in 2010). Estimates from the Nielsen Company indicate that approximately 46.7% of households in the Village are considered low and moderate income households (i.e., households with income less than 80 percent of the Delaware County median) as defined by the U.S. Department of Housing and Urban Development (HUD). Further, 27.2% of households in the Village were very low income, earning 50% or less of the Delaware County median family income. In comparison, 46.0% of Town outside Village residents were low and moderate income households and 26.2% are very low income.

Agriculture

Agriculture has played an important role in the economy of Delaware County for many years. Delaware County was particularly known for its dairy products and at one time was the largest milk producing region in the United States. However, recent trends reveal a steady decline in the number of farms and acreage used for farming. According to the Census of Agriculture, there were 747 farms², and 165,572 acres of land in farms, in Delaware County in 2007. This represents a 5% decrease in the number of farms and a decline of 14% in farmland acres since 2002.

Delaware County adopted an Agricultural and Farmland Protection Plan in December 2000. The plan's stated mission is to protect Delaware County farmland and natural resources, preserve its viable farmland and enhance the stability and profitability of agriculture in this county so that current and future farm businesses and agribusinesses are able to thrive. The plan recommends strategies for programs and initiatives to help achieve the mission statement and has identified three goals to guide local initiatives:

- Enhance the profitability and economic vitality of farms, agribusinesses, and natural resource-based businesses in Delaware County.
- Increase educational programs for farmers, agribusinesses, natural resource-based businesses, county government, community leaders, residents and youth.
- Protect this county's active farmland through supportive land use policies, incentives and programs.

There is currently three state-certified Agricultural District in Delhi comprising 14,819.203 acres (see Table 10 below). The Delaware County Agricultural Districts were created as a result of the

² For the 2007 Census of Agriculture, a farm is any place from which \$1,000 or more of agricultural products were produced or sold, or normally would have been sold, during the Census year. The \$1,000 value is not adjusted for inflation.

Agricultural Districts Law enacted by New York State in 1971. This law was passed to encourage the protection of farmland by providing incentives to farmers to keep their land in production. A key benefit for farms within an Agricultural District is a tax benefit for owners of seven or more acres which generate at least \$10,000 in gross sales during the preceding two years. The Agricultural Districts Law also provides other protections to limit restrictions on agricultural operations other than those necessary to protect health and safety.

Table 10: Agricultural Districts in Delhi						
District #	Creation Date	Acres	Towns			
2	8/11/1974	62,601.21 total	Delhi, Franklin, Hamden,			
	(District last reviewed in	8,537.29 (127 parcels) in	Walton, Meredith			
	2007)	Town				
3	7/10/1974	25,803.02	Delhi, Colchester,			
	(2010)	60.913 (1 parcel) in Town	Middletown, Roxbury,			
			Andes			
4	11/20/1974	34,535	Davenport, Delhi,			
	(2006)	6,221 (80 parcels) in Town	Kortright, Meredith			

Source: Delaware County Agricultural and Farmland Protection Plan and Delaware County Department of Planning

There are 90 parcels of agricultural land comprising 9,157.51 acres in the Town outside Village, of which 3 parcels containing 249.30 acres are located within the Village. Agricultural land accounts for 23.5% of the total land in the Town including the Village (behind residential uses and vacant lands in the Town). According to the assessor's database, 62.1% of agricultural land is in dairy farms followed by vacant farmland (21.1%) and cattle farms (10.9%).

Agriculture uses are permitted as of right in two of the Town outside Village's three zoning districts and in eight of the Village's nine zoning districts (a description of each district is summarized in the Land Use and Land Management Section).

Delaware County Economic Development completed an Agriculture Survey in the winter of 2009/2010 to plot a new course for redevelopment of the agricultural industry and to identify programs, projects and assistance that could be undertaken by the County and other agencies to support industry spawned initiatives. A total of 350 responses were received. Some of the key highlights of the survey include:

- With regard to future plans for their farmland, two-thirds indicated that they planned to continue allowing a farmer to use it.
- Most respondents felt it was important to protect active farms.
- Respondents overwhelmingly indicated a need for alternative energy sources for farms.
- The high cost of farmland and high taxes were identified as the two major obstacles to farming.
- Nearly 60% of respondents were interested in assistance with lowering taxes.

Businesses in Delhi

As shown in Table 11, major employers in the Town and Village of Delhi include educational institutions, health care facilities, manufacturing businesses, and retail establishments. Delaware County is the largest employer, with 450 full time employees and approximately 150 part-time and seasonal employees.

Table 11: Largest Employers in Delhi, 2010						
Company	General Location	Number of	SIC Code			
		Employees				
Delaware County	Delhi	600	Government			
SUNY Delhi College	Main Street, Delhi	500	8221 College/ University			
Delhi Central School	2 Sheldon Drive,	250	8211 Elementary/			
District/Delaware Academy	Delhi		Secondary School			
Delaware County Countryside	RR 10, Delhi	209	8051 Skilled Nursing Care			
			Facility			
O'Connor Hospital	Andes Road	125	8062 General Hospital			
Ultra Dairy/Morningstar	Route 10, Fraser	120	2020 (Mfg – food products)			
DMV International	Route 10, Fraser	107	2023 Dry Condensed			
			Evaporated Dairy Product			
Burton F. Clark /Clark	Delhi	56	1511 (Building			
Companies			construction)			
Sportsfield Specialties Inc.	41155 State Hwy	49	Fabricated Metal Products			
	10, Delhi					
Price Chopper	3 Main Street,	32	445110 Supermarket			
	Delhi					

Source: Delaware County Economic Development

Current Local and Regional Economic Development Initiatives

Delaware County Department of Economic Development

The Delaware County Department of Economic Development provides a variety of programs for new and existing businesses including the following:

- Business Development: Business Start-up Support, Business Plan Development, Educational Programs (Microenterprise Business Program and Delaware County eCenter), Business Organizations and Financing Services
- Workforce Development: Recruitment, Customized Training, Training Skills Upgrade, Workforce Development Incentives, Out-of-School Program, and Dislocation and Lay-off Services
- Financial Assistance: Micro Enterprise Loan Fund, RBEG Loan Fund, IRP Loan Fund, Economic Development & IDA Loan Funds, Industrial Revenue Bonds, PILOT Agreements and Empire Zones.
- Site Selection & Facility Development: Environmental Review, Compliance Review, Guidance, Technical Support and Infrastructure Funding Information.

Delaware County Industrial Development Agency (IDA)

The Delaware County IDA is empowered to provide financial assistance to private entities through tax incentives in order to promote the economic welfare, prosperity and recreational opportunities for its residents. The IDA works in conjunction with the County Department of Economic Development to provide financial assistance to businesses.

Catskill Watershed Corporation

The Catskill Watershed Corporation is a Local Development Corporation established to protect the water resources of the New York City Watershed West of the Hudson River (WOH); to preserve and strengthen communities located in the region; and to increase awareness and understanding of the importance of the NYC Water System. The CWC's Economic Development Programs are intended to support environmentally responsible businesses and to create and retain jobs in the Catskills to help offset impacts of New York City Watershed regulations and the city's acquisition of thousands of acres of land which will remain off limits to development in perpetuity. The cornerstone of the CWC's efforts in the West of Hudson Watershed is the Catskill Fund for the Future (CFF), a revolving fund initially capitalized by a \$59.7 million appropriation by New York City, invested and wholly managed by the CWC.

Key Observations:

- The Town outside Village experienced an increase in the labor force participation rate during the last decade, while the Village experienced a slight decrease. The major employment industries in Delhi are education, health care and social services industries. Unemployment levels in the Town outside Village in 2010 were, lower than the Village.
- Median incomes in the Town outside Village actually decreased when adjusted for inflation between 2000 and 2010, while median incomes for the Village increased.
- Approximately 46% of Town outside Village and Village residents are low and moderate income.
- Delaware County adopted an Agricultural and Farmland Protection Plan in December 2000. The plan's stated mission is to protect Delaware County farmland and natural resources, preserve its viable farmland and enhance the stability and profitability of agriculture in this county so that current and future farm businesses and agribusinesses are able to thrive. There are three state-certified agricultural district located in Delhi.
- There are 90 parcels of agricultural land comprising 9,157.51 acres in the Town of Delhi, of which 3 parcels containing 249.30 acres are located within the Village. Agricultural land accounts for 23.5% of the total land in the Town including the Village (behind residential uses and vacant lands in the Town). According to the assessor's database, 62.1% of agricultural land is in dairy farms followed by vacant farmland (21.1%) and cattle farms (10.9%).
- Major employers in the Town and Village of Delhi include government, educational institutions, health care facilities, manufacturing businesses, and retail establishments. The presence of Delaware County government, SUNY Delhi and O'Connor Hospital provide some stability to the local economy in terms of employment.
- The Delaware County Department of Economic Development and Industrial Development Agency provides a variety of programs for new and existing businesses. The CWC's Economic Development Programs are intended to support environmentally responsible businesses and to create and retain jobs in the Catskills to help offset impacts of New York City Watershed

regulations and the city's acquisition of thousands of acres of land which will remain off limits to development in perpetuity.

Housing

General Housing Characteristics

According to the 2010 Census, the Village of Delhi has a total of 831 housing units, of which 49.9% are owner-occupied and 50.1% are renter-occupied (Table 12a). The Village had a slightly high 3.3% vacancy rate in for-sale housing, and a low 4.3% vacancy rate for rental housing. This is based on the standard definitions for vacancy rates in a healthy housing market, i.e. 1% vacancy rate for for-sale housing and 5% vacancy rate for rental housing. A housing unit is vacant if no one is living in it at the time of enumeration, unless its occupants are only temporarily absent. Units temporarily occupied at the time of enumeration entirely by people who have a usual residence elsewhere are also classified as vacant.

According to 2010 estimates from The Nielsen Company, approximately two-thirds of the housing in the Village is in single family structures, 23.2% of housing units are in multi-family structures with two or more units and 9.5% of the units are in mobile homes or trailers.

Table 12a: General Housing Characteristics, Village of Delhi						
	2000		2010		% Change	
	Number	Percent	Number	Percent	2000-2010	
Total Housing Units	810	100.0%	831	100.0%	2.6%	
Total Occupied Units	713	88.0%	761	91.6%	6.7%	
Owner occupied housing units	411	57.6%	380	49.9%	-7.5%	
Renter occupied housing units	302	42.4%	381	50.1%	26.2%	
Vacant units	97	12.0%	70	8.4%	-27.8%	
Number and type of unit:						
Single family	489	60.4%	577	67.3%	18.0%	
Multi-family	295	36.4%	199	23.2%	-32.5%	
Mobile homes/trailers	26	3.2%	81	9.5%	211.5%	
Other	0	0.0%	0	0.0%	0.0%	
Vacant for Sale	13	3.1%	13	3.3%	0.0%	
Vacant for Rent	41	12.0%	17	4.3%	-58.5%	

Source: Bureau of the Census (2000 and 2010) and The Nielsen Company (2010).

The Town outside Village has 1,039 housing units according to the 2010 Census. Owners occupy 81.9% of the occupied housing and renters occupy 18.1%. Like the Village, two-thirds of housing in the Town outside Village is located in single-family structures. Approximately 23.5% of housing units are in multi-family structures and 9.2% are in mobile homes/trailers. The vacancy rate in for-sale housing in the Town outside Village is 1.8% and the vacancy rate for rental housing was 4.3%. The vacancy rates in the Town outside Village are closer to the norm for a healthy housing market. Approximately 11.8% of the Town outside Village's housing stock was built during the period of 2000-2010 in comparison to 10.7% in the Village. Since 2000, the Town outside Village has added an estimated 132 units and the Village has added an estimated 92 units.

Table 12b: General Housing Characteristics, Town outside Village						
	2000		2010		% Change	
	Number	Percent	Number	Percent	2000-2010	
Total Housing Units	1,008	100.0%	1,039	100.0%	3.1%	
Total Occupied Units	780	77.4%	784	75.5%	0.5%	
Owner occupied housing units	632	81.0%	642	81.9%	1.6%	
Renter occupied housing units	148	19.0%	142	18.1%	-4.1%	
Vacant units	228	22.6%	255	24.5%	11.8%	
Number and type of unit:						
Single family	749	74.3%	753	67.3%	0.5%	
Multi-family	77	7.6%	263	23.5%	241.6%	
Mobile homes/trailers	173	17.2%	103	9.2%	-40.5%	
Other	9	0.9%	0	0.0%	-100.0%	
Vacant for Sale	10	1.6%	12	1.8%	20.0%	
Vacant for Rent	12	7.5%	8	5.3%	-33.3	

Source: Bureau of the Census (2000 and 2010) and The Nielsen Company (2010).

Characteristics of Rental Housing

Rental housing accounts for 19.0% of the occupied units in the Town outside Village and 42.4% of the occupied units in the Village according to 2000 Census figures. Roughly one-half of rental units in both the Town and Village are two-bedroom. Approximately 61.5% of the Town outside Village's rental units and 56.0% of the Village's rental units are in single and two family structures. The median gross rent in the Town outside Village was \$525 in 2000 and \$452 in the Village.

One factor in assessing general housing needs within a community is the availability of housing choice. A healthy housing market should provide sufficient opportunities to its residents to secure good quality units that address their particular needs in terms of number of bedrooms, location, price and other considerations. As noted above, the generally accepted standards for measuring availability in a healthy housing market are vacancy rates in the area of 5% for rental units and 1% for purchase housing. The Village's rental vacancy rate in 2010 was below the norm at 4.3% and the Town outside Village's was around the norm at 5.3%.

The needs of lower income households can best be understood by examining the numbers of cost burdened households in Delhi by income range and tenure. Cost burden is defined as the extent to which gross housing costs exceeds 30% of gross income, based on data published by the Census Bureau.

According to 2000 Census information, 110 households in the Village reported rental housing costs in excess of 30% of income. This represented 36.4% of all renter households. Not surprisingly, the extent of cost burden was significantly greater on lower income households. Households with annual incomes under \$20,000 accounted for 93, or 66.9%, of the households determined to be cost burdened.

In the Town outside Village, 29 households reported rental housing costs in excess of 30% of income, accounting for 27.1% of all renter households. Households with annual incomes under \$20,000 accounted for 64.3%, of the households determined to be cost burdened.

Assisted Housing

A small portion of the rental housing within Delhi is provided through subsidized funding sources such as the federal Department of Housing and Urban Development (HUD) and New York State Division of Housing and Community Renewal (NYSDHCR). There are approximately 118 subsidized units located in Delhi (6.5% of total units based on the 2000 Census). General characteristics of these units are presented in the table below.

Table 13: Subsidized Housing Facility Inventory										
	Total						Subtotal	Subtotal		
Facility	Units	0BR	1BR	2BR	3BR	4+BR	Elderly	Non-Elderly		
Delhi Manor Apartments	32	0	8	24	0	0	0	3	2	
Delhi Senior Housing										
Phase II	20	0	20	0	0	0	20		0	
Delhi Senior Community										
Apts	25	0	25	0	0	0	25		0	
Village of Delhi Section 8	41									
Totals	118	0	53	24	0	0	45	3	2	

Source: U.S. Department of Housing & Urban Development and NYS Division of Housing and Community Renewal.

Characteristics of Owner Occupied Housing

There are 411 owner-occupied units in the Village of Delhi, comprising 57.6% of occupied housing in the Village in 2000. The Town outside Village has 632 units comprising 81.0% of occupied housing. Forty percent of the Village's owner-occupied units are three-bedroom and 29.9% are four-bedroom. Likewise, in the Town outside Village, 42.4% of owner-occupied units are three-bedroom and 24.4% are four-bedroom. The majority of owner-occupied units in Delhi are in single family detached structures. According to 2010 Census figures, the vacancy rate of for-sale housing is 3.3% in the Village and 1.8% in the Town outside Village.

In 2010, the estimated median value of an owner-occupied home in the Village was \$138,415. The median value for the Town outside Village was slightly higher at \$140,537. In order to compare market value, 2000 values are adjusted for inflation. After adjusting the 2000 median value for inflation to 2010 dollars, a median value of \$104,846 for owner-occupied units in the Village and \$112,939 in the Town outside Village is calculated. The reported median value in 2000 for the Village was \$82,700 and \$89,084 for the Town outside Village. Within the Village, median value increased by 32.0% and median value in the Town outside Village increased by 24.4%.

The increasing cost of housing also affects homeownership levels. Overall, a total of 67 owner-occupied households (20.2%) in the Village and 48 households (12.9%) in the Town outside Village reported housing costs in excess of 30% of income. Similarly, the extent of cost burden was significantly greater on lower income households. Households with annual incomes under \$10,000 accounted for 61.0% of Village owner households and 56.5% of Town outside Village households determined to be cost burdened. Given the escalation in housing prices in the years since 2000, it is anticipated that this pattern has worsened.

For-Sale Housing Market

A listing of homes for sale was obtained though the Otsego Delaware Multiple Listing Service (October 11, 2010). Combined, there were 21 single-family homes and 5 multi-family home listed in the Town and Village of Delhi. There were 12 three-bedroom units with a median asking price of \$264,450. Two four-bedroom units (median asking price \$307,500) were available. Five or more bedroom units (5 total) had a median asking price of \$263,700. There are three two bedroom homes also available for sale (median asking price \$165,000). Further, there are five multi-family homes listed with a median asking price of \$255,000.

Table 14: MLS Listing Homes for Sale, 2010							
Type of Housing	Total	Median Asking Price					
Single Family Homes	21	\$259,900					
2 bedrooms	3	\$165,000					
3 bedrooms	12	\$264,450					
4 bedrooms	2	\$307,500					
5 or more bedrooms	4	\$263,700					
Multi-Family Homes	5	\$255,000					
Source: Multiple Listing Service of the Otsego Delaware Multiple Listing Service October 11, 2010							

Housing Affordability

Housing Rental Index

Rental housing is generally defined as affordable for a household if it does not cost more than 30 percent of the occupant's annual income on housing costs (housing costs include basic utilities). One measure of affordability is a rental index that calculates the maximum gross rent a household can afford. With a median household income in the Village of \$32,708 in 2000, the average household could afford \$813 per month in rent. With a median gross rent of \$452, the average household in the Village would find rentals to be affordable. Similarly, an affordable rent for the median household income of \$38,673 in the Town outside Village would be \$967. The Town outside Village had a median gross rent of \$525 in 2000.

Table 15: Housing Rental Index									
	Med	ian Gross Rent	Median I	Iousehold	Affordable Rent				
	(2000)/FMR (2010)		Inc	Income		verage			
					Monthly I	ncome)			
	2000	2010	2000	2010	2000	2010			
Village of Delhi	\$452	1BR-\$596	\$32,708	\$44,454	\$818	\$1,111			
		2BR-\$715							
Town outside	\$525	3BR-\$884	\$38,673	\$45,099	\$967	\$1,127			
Village		4BR-\$1,163							

Source: US Census Bureau (2000), Claritas (2009), US Dept. of Housing & Urban Development.

According to estimates from Claritas, the estimated median household income for Village residents was \$44,454 in 2010. This translates to a monthly income of \$3,705 for the average Village household. Therefore, Village households are estimated to be able to reasonably afford \$1,111 for

rent. According to the U.S Department of Housing & Urban Development (HUD), the Fair Market Rent (FMR) for a two-bedroom apartment in Delaware County in FY2010 is \$715. The FMR for three-bedroom units is \$884 while for a four-bedroom unit the FMR is \$1,163.

Fair Market Rent is an amount determined by HUD to be the cost of modest, non-luxury rental units in a specific market area. At the 2BR FMR rent of \$715 per month (in 2010), a minimum annual income of \$28,600 would be required by a household to afford a typical 2BR unit at 30% of income. Based on the fair market rents for the 2BR unit, the average household in the Village would find rentals to be affordable. The same holds true for the one-bedroom and three-bedroom units, however, the fair market rents for the four-bedroom unit is slightly higher than the rent that would be affordable to the average Village resident. Based on the FMR's and the Town outside Village's estimated 2010 median household income, the average household in the Town outside Village could afford the one-, two- and three-bedroom unit. Like the Village the four-bedroom is slightly higher than the rent that would be affordable to the average household in the Town outside Village.

Ownership Units Affordability Ratio

In order to determine the affordability of homeowner units, a comparison is made between the median value of homeowner units and median household income. Nationally, a ratio of 2.0 or less is considered "affordable". For instance, for a home costing \$200,000 to be affordable the household should earn an income of \$100,000 to achieve a ratio of 2.0. The affordability ratio for the Village of Delhi equals \$82,700 (median value of homes) divided by \$32,708 (median household income). In 2000 the affordability ratio was 2.53 for the Village. Therefore in 2000, homes in the Village exceeded basic affordability standards. In comparison, the Town outside Village had a slightly lower affordability ratio of 2.30, which also exceeded basic affordability standards. According to 2010 estimates from Claritas, housing prices in the Village and Town outside Village have increased since 2000. The affordability ratio in 2010 was 3.11 for the Village and 3.12 for the Town outside Village.

Table 16: Housing Affordability										
	Median House		Median H	ousehold	Affordability Ratio					
	Value		Income		Income					
	2000	2010	2000	2010	2000	2010				
Village of Delhi	\$82,700	\$138,415	\$32,708	\$44,454	2.53	3.11				
Town outside Village	\$89,084	\$140,537	\$38,673	\$45,099	2.30	3.12				

Source: US Census Bureau (2000) and Claritas (2010).

Key Observations:

- A healthy housing market should provide good quality units that address resident demand in terms of number of bedrooms, location, price and other considerations. The generally accepted standards for measuring availability in a healthy housing market are vacancy rates in the area of 5% for rental units and 1% for purchase housing. According to the 2010 census the vacancy rental rates for the Village were 4.3% and the owner vacancy rate was 3.3%. The Town outside Village vacancy rates were closer to the norm at 5.3% (rental) and 1.8% (for sale).
- Median housing value increased by 32.0% in the Village and by 24.4% in the Town outside Village between 2000 and 2010.

- The Town outside Village and Village both experienced an increase in the affordability ratio in 2010 indicating that homes are becoming less affordable to residents.
- A significant percentage of residents in Delhi are cost burdened paying in excess of 30% of their income for housing costs.
- There are approximately 118 subsidized units located in Delhi (6.5% of total units based on the 2000 Census).

New York City Watershed

Background

The Town and Village of Delhi are located within the Catskill/Delaware Watershed, which supplies New York City with 90% of their drinking water. In 1997, the New York City Watershed Agreement was signed by New York City, the United States Environmental Protection Agency (US EPA), the Coalition of Watershed Towns (including the Town of Delhi), Watershed communities (including the Village of Delhi), and several non-profit environmental organizations. This agreement enables New York City's continued use of unfiltered water and provides for long term protection of the city's water supply. Three primary components of the Memorandum of Agreement (MOA) included the Land Acquisition Program (LAP), Watershed Rules and Regulations, and Watershed Protection and Partnership Programs.

- Land Acquisition Program (LAP): The goal of the LAP is to remove lands in critical areas (relative to water quality) from the pool of developable lands. All acquisitions must involve a willing seller.
- Watershed Rules and Regulations: The Watershed Rules and Regulations are designed to ensure the continued long-term protection of the City's water supply, while minimizing the adverse economic impacts on Watershed communities. Regulations include, but are not limited to, provisions regarding: wastewater treatment plants, septic systems, impervious areas, petroleum and hazardous substance storage, tanks, and commercial/industrial development.
- Watershed Protection and Partnership Programs: in order to achieve the Watershed's agreement overall goal, the Catskill Watershed Corporation (CWC) was created to oversee many programs geared toward state-of-the-art water pollution infrastructure and education and economic development programs to protect water quality and improve quality of life in the Watershed Communities. Funding is also available to assist municipalities in complying with the Watershed Agreement and undertaking environmentally and economically sound planning and development. This Joint Comprehensive Plan for Delhi is being funded by the CWC.

According to the Extended New York City Watershed Land Acquisition Program Draft Environmental Impact Statement (EIS), New York City received a Water Supply Permit (WSP) in January 1997 for a ten-year period (through January 2007) with a five year renewal option (through January 2012). Since 1997, EPA has issued several Filtration Avoidance Determinations (FADs) that have continued to place a strong emphasis on land acquisition. In 2007, EPA, in collaboration with DOH and NYSDEC, issued a ten year FAD that required the City to dedicate an additional \$241 million for land acquisition in the Catskill/Delaware System. The 2007 FAD also required the City to apply for a new WSP in January 2010. As a prelude to that permit application, the FAD called for a "long-term land acquisition strategy for the period from 2012 to 2022" to be submitted by September 30, 2009.

With the expiration of the existing WSP in January 2012, NYCDEP submitted an application for a new WSP in January 2010 with permit approval requested prior to January 2012 in order to continue LAP from January 2012 through 2022. It is anticipated that the future WSP would continue to authorize land acquisition in the three watersheds for watershed protection purposes with an emphasis on acquisitions in the Catskill/Delaware System.

NYCDEP Land Acquisition Program

The goal of the LAP is to acquire fee simple and conservation easements interests in the watershed to protect environmentally-sensitive land. The land and easements acquired are to be maintained in perpetuity as undeveloped land for watershed protection.

Under the MOA, the City was required to solicit at least 355,050 acres of land in the Catskill/Delaware System with specific acreage requirements by basin and priority area. These solicitation requirements were met by 2006 and the City agreed to conduct additional solicitation and resolicitation on an annual basis as a result of the 2002 and 2007 FADs.

The identification of the most important parcels for acquisition within this vast watershed is an ongoing process based on a number of geographic, topographic, cost and real estate factors. LAP first prioritizes property for solicitation on the basis of its location within the water supply system, followed by site-specific characteristics. These principles are embodied in the Priority Area and Natural Features Criteria provisions of the MOA as discussed below.

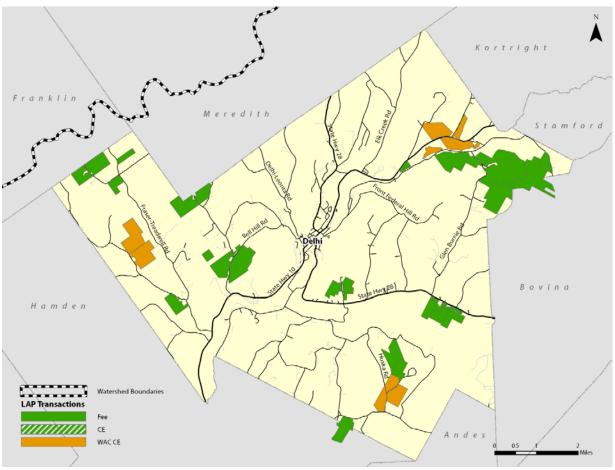
- Priority 1A Sub-basins within 60-day travel time to distribution located near reservoir intakes;
- *Priority 1B* All other sub-basins within 60-day travel time to distribution;
- *Priority 2* All remaining sub-basins in terminal reservoir basins;
- Priority 3 Sub-basins in non-terminal reservoir basins with existing water quality problems;
 and
- Priority 4 All other sub-basins in non-terminal reservoir basins.

Since virtually all eligible lands in Priority Areas (PA) 1 and 2 were solicited while only 75% of lands in Priority 3 and 50% of Priority 4 had been solicited as of 2006, almost all newly solicited lands thereafter derived from the remaining unsolicited lands in PA's 3 and 4. These two PAs are found in the Cannonsville, Pepacton, Schoharie, and Neversink Basins. Areas of Delhi have been identified as PA 2 and PA 3.

Hamlet Designations

Under the MOA, West-of-Hudson municipalities had the opportunity to identify Designated Areas, including villages, hamlets, village extension areas and industrial/commercial areas, and separately to determine, by resolution, whether to exclude the City's acquisition of property in through LAP in fee simple in these areas. The intent of the Designated Areas was to "...provide reasonable opportunities for growth in and around existing population centers." There are 2,346 existing acres designated in Delhi as hamlet and the Town is currently proposing to expand this area by 2,759 to 5,105 acres. Pursuant to the 1997 MOA, Delhi designated hamlet areas totaling 2,346 acres, within which NYCDEP cannot acquire land. The area covers the Village of Delhi and the hamlet of Fraser and is the second-largest area designated by any of the watershed towns. This has helped ensure that LAP does not conflict with commercial, civic and community uses within the designated areas.

Through July 2009, 3,594 acres had been acquired in Delhi under the Land Acquisition Program – about 8.7 percent of the Town's total land area. Of the 3,594 acres, 2,731 were fee simple acquisitions and 862 were Watershed Agricultural Council (WAC) agricultural easements.



Source: Extended New York City Watershed Land Acquisition Program DEIS

As of October 2009, NYCDEP's purchases of land in fee simple in Delhi included 136 acres that had been actively used for agricultural production prior to acquisition. The Department had issued one permit for agricultural use of 50 acres of land it had acquired in fee simple in Delhi. As of July 2009, approximately 862 acres of agricultural land in Delhi was covered by WAC easements.

As of the fall of 2009, NYCDEP had opened a total of 2,634 acres of land acquired under LAP in Delhi for a variety of recreational uses – more than 96 percent of the land that LAP has acquired in fee simple in Delhi.

NYCDEP estimates that through 2022 it is projected to acquire 3,432 additional acres in Delhi either in fee simple or through conservation easements. Based on the percentage of the Town's low-density residential and vacant land that is developable as of 2009, these acquisitions are projected to include approximately 990 acres of developable land – 17 percent of the Town's supply of developable vacant and low-density residential land in 2009. NYCDEP further estimates that WAC could during the same period purchase easements on 519 acres of agricultural land. It is estimated that after taking into

account both LAP acquisitions and the land required to support new development, Delhi would still be left with approximately 79 percent of the Town's current stock of developable land.

According to the most recent statistics received by the Delaware County Planning Department from NYCDEP, a total of 5,244.3 acres in the Town outside Village has been acquired under the NYC Watershed Land Acquisition Program (about 13.4% of the Town's total land area). Approximately 3,066.71 acres were fee simple acquisitions, 1,713.86 were WAC agricultural easements and 463.73 were conservation easements.

Key Observations:

- Delhi is located within the Catskill Delaware Watershed, supplying 90% of NYC's drinking water.
- The 1997 Watershed Agreement is intended to ensure the continued long-term protection of the city's water supply, while minimizing the adverse economic impacts on Watershed communities. The Agreement has three primary components: Land Acquisition Program (LAP), Watershed Rules and Regulations, and Watershed Protection and Partnership Programs.
- Under the MOA, West-of-Hudson municipalities can identify Designated Hamlet Areas, including villages and hamlets that the City cannot acquire under the LAP. There are 2,346 existing acres designated in Delhi as hamlet and the Town is currently proposing to expand this area by 2,759 acres to 5,105 acres. The designated Hamlet area covers the Village of Delhi and the hamlet of Fraser and is the second-largest area designated by any of the watershed towns.
- A total of 5,244.3 acres in the Town outside Village has been acquired under the NYC LAP (about 13.4% of the Town's total land area). Approximately 3,066.71 acres were fee simple acquisitions, 1,713.86 were WAC agricultural easements and 463.73 were conservation easements.
- NYCDEP estimates that through 2022 it is projected to acquire 3,432 additional acres in Delhi either in fee simple or through conservation easements.

Land Use and Land Management

The Town outside Village largely consists of residential, agricultural, and vacant lands, while the predominant land use in the Village of Delhi is residential, community services and vacant lands.

Village of Delhi

The Village of Delhi contains 3.18 square miles of land area, which is equivalent to 2,035.2 acres. The Village maintains assessment data on approximately 750 parcels that contain about 1,999 acres, indicating approximately 36 acres is dedicated to roads and right-of-ways. Approximately 71% of the assessed land area is tax exempt for assessment purposes, indicating that only 580 acres or 29.0% of the total land area are generating real estate taxes.

Village of Delhi

Ţ.		Total			%	%	
		Assessed	Actual	#	total	total	% total
Property Class	Acres	Value (A.V.)	Taxable	parcels	acres	A.V.	taxable
Agricultural	249.30	\$368,862	\$362,604	3	12.5%	0.2%	0.7%
Residential	563.20	\$35,011,489	\$34,443,733	488	28.2%	18.3%	62.1%
Vacant lands	430.10	\$725,341	\$660,041	76	21.5%	0.4%	1.2%
Apartments	13.70	\$2,628,259	\$2,628,259	14	0.7%	1.4%	4.7%
Commercial	55.40	\$17,108,895	\$16,630,445	110	2.8%	9.0%	30.0%
Recreation & Entertainment	0.30	\$23,500	\$0	3	0.0%	0.0%	0.0%
Community Services	486.28	\$134,434,515	\$113,525	49	24.3%	70.4%	0.2%
Industrial	21.40	\$53,500	\$53,500	2	1.1%	0.0%	0.1%
Public services	2.40	\$653,025	\$545,525	4	0.1%	0.3%	1.0%
Conservation	176.70	\$35,340	\$0	1	8.8%	0.0%	0.0%
Totals	1,998.78	\$191,042,726	\$55,437,632	750	100.0%	100.0%	100.0%

Source: Assessor's Database (2010).

Agricultural Land

There are 3 parcels of agricultural land comprising 249 acres in the Village of Delhi. Agricultural land accounts for 12.5% of the land in the Village. According to the assessor's database, 63.1% of agricultural land is in a dairy farm and the remaining land is classified as other livestock.

Residential Land

Residential activities utilize approximately 563 acres and account for about 28% of the assessed land area in the Village. These uses generate 62.1% of the taxable assessed value of all land uses in the Village. Multi-family residential apartments are categorized as apartments and comprise nearly 14 acres (0.7% of the total acreage) and account for 4.7% of the taxable assessed value in the Village. Combined, these residential uses total 576.9 acres (28.9% of total) and 66.8% of the Village's total taxable assessed value.

Vacant Land

Vacant land in the Village of Delhi includes 76 parcels consisting of 430.10 acres of land. It accounts for approximately 21.5% of the total acreage in the Village. Of the 430.10 acres of vacant land, 36.8% is residential vacant land, 22.1% is other rural vacant lands, 20.2% is in residential vacant land over 10 acres, and 16% is abandoned agricultural land.

Commercial Land

There are 110 parcels of commercial land comprising 55.40 acres in the Village (2.8% of the total land area in the Village). Of the 55.4 acres of commercial land, 31.0% is classified as multiple use or

multipurpose building and 21.6% is in retail services. Commercial uses account for 30% of the taxable assessed value in the Village.

Recreation and Entertainment

Lands in recreation and entertainment include 3 parcels accounting for 0.3 acres of land (0.02% of the total land in the Village). According to the assessor's database this includes three parks.

Community Services

Approximately 24.3% of the Town's land is in community services. There are 49 parcels of land comprising 486.28 acres. The assessor's database reports that 37.7% of community service land is in schools (elementary and secondary), 23.4% is in colleges and universities, and 16.7% is identified as a government.

Industrial

There are 2 industrial parcels comprising 21.4 acres of land in the Village (1.1% of the total land in the Town). Both parcels are defined as mine/quarry.

Public Services

Lands in public services include 4 parcels of land accounting for 2.4 acres of land in the Village(less than 1% of the total land in the Village). According to the assessor's database, the public services land is in water supply and telephone. Water supply is defined as Land used for the accumulation, storage, transmission or distribution of water for purposes other than flood control or production of electricity (e.g., aqueducts and pipelines).

Conservation Land

Conservation land includes 1 parcel consisting of 176.7 acres (8.8% of the total land in the Village). According to the assessor's database, this parcel of land is identified as private wild and forest lands except for private hunting and fishing clubs.

Town Outside Village

The Town outside Village contains 64.61 square miles of land area, which is equivalent to 41,350.4 acres. The Town outside Village maintains assessment data on approximately 1,434 parcels that contain about 39,022 acres, indicating approximately 2,328.24 acres is dedicated to roads and right-of-ways. Approximately 13.1% of the assessed land area is tax exempt for assessment purposes.

Town outside Village

Property Class	Acres	Total A.V.	Town Tax	# parcels	% total acres	% total A.V.	% total Town tax
Agricultural	9,157.51	\$9,447,395	\$8,078,840	90	23.5%	6.8%	6.7%
Residential	16,202.70	\$72,050,158	\$70,388,652	856	41.5%	51.6%	58.0%
Vacant lands	9,768.50	\$10,722,826	\$10,134,278	408	25.0%	7.7%	8.3%
Apartments	31.46	\$667,920	\$667,920	4	0.1%	0.5%	0.6%
Commercial	185.40	\$6,323,195	\$6,242,335	22	0.5%	4.5%	5.1%
Recreation & Entertainment	194.39	\$475,946	\$475,946	2	0.5%	0.3%	0.4%
Community Services	547.61	\$6,475,719	\$78,625	18	1.4%	4.6%	0.1%
Industrial	74.54	\$3,441,475	\$2,746,850	5	0.2%	2.5%	2.3%
Public services	395.42	\$28,588,909	\$21,553,209	14	1.0%	20.5%	17.7%
Conservation	2,464.63	\$1,501,070	\$1,060,429	15	6.3%	1.1%	0.9%
Totals	39,022.16	\$139,694,613	\$121,427,084	1434	100.0%	100.0%	100.0%

Source: Assessor's Database (2010).

Agricultural Land

There are 90 parcels of agricultural land comprising 9,157.51 acres in the Town outside Village. Agricultural land accounts for 23.5% of the land in the Town outside Village. According to the assessor's database, 62.1% of agricultural land is in dairy farms, 21.1% is vacant farmland and 10.9% is in cattle farms.

Residential Land

Parcels assessed as residential account for 41.5% of the land in the Town outside Village. The assessor's database reports that 71.3% of residential land is classified as rural residential. Approximately 12.2% of residential land is single family residential and 11.8% is seasonal residential. Multi-family residential apartments are categorized as apartments and comprise 31.46 acres (0.1% of the total acreage). Combined, these residential uses total 16,234.16 acres (41.6% of total).

Vacant Land

Vacant land in the Town outside Village includes 408 parcels consisting of 9,768.50 acres of land. It accounts for approximately 25.0% of the total acreage in the Town outside Village (second highest behind residential uses in the Town outside Village). Of the 9,768.50 acres of vacant land, 46.5% is abandoned agriculture and 29.6% is residential vacant land over 10 acres in rural areas.

Commercial Land

There are 22 parcels of commercial land comprising 185.4 acres in the Town outside Village (less than 1% of the total land in the Town outside Village). Of the 185.4 acres of commercial land and

34.1% is classified as warehouse, 23.2% is in dealerships (sales and services other than auto with large sales operation).

Recreation and Entertainment

Lands in recreation and entertainment include 2 parcels accounting for 194.39 acres of land (less than 1% of the total land in the Town outside Village). The majority of this land is classified as golf course.

Community Services

Approximately 1.4% of the Town outside Village's land is in community services. There are 18 parcels of land comprising 547.61 acres. The assessor's database reports that 65.5% of community service land is in colleges and universities, 10.7% is in homes for the aged, and 9.4% is identified as government.

Industrial

There are 5 industrial parcels comprising 74.54 acres of land in the Town outside Village(less than 1% of the total land in the Town outside Village). The majority of this land is defined as manufacturing.

Public Services

Lands in public services include 14 parcels of land accounting for 395.42 acres of land in the Town outside Village (1% of the total land in the Town outside Village). According to the assessor's database, the majority of public services land is in electric transmission improvement.

Conservation Land

Conservation land includes 15 parcels consisting of 2,464.63 acres (6.3% of the total land in the Town outside Village). According to the assessor's database, the majority of wild and forested land is identified as private wild and forest lands except for private hunting and fishing clubs.

Protected Land

As previously mentioned, Delhi is located in the Catskill/Delaware Watershed. This region supplies 90% of New York City's drinking water. In order to enable New York City's continued use of unfiltered water, a Watershed Agreement was signed in 1997 for long term protection of the City's water supply. One of the primary components of the Watershed Agreement is the Land Acquisition Program (LAP). The LAP is designed to remove lands in critical areas (relative to water quality) from the pool of developable lands.

According to the most recent statistics received by the Delaware County Planning Department from NYCDEP, a total of 5,244.3 acres in the Town outside Village has been acquired under the NYC Watershed Land Acquisition Program (about 13.4% of the Town's total land area). Approximately 3,066.71 acres were fee simple acquisitions, 1,713.86 were WAC agricultural easements and 463.73 were conservation easements.

Land Management and Zoning

This section is designed to provide a basic description of the existing zoning laws and relevant local laws for the Town and Village of Delhi in terms of their purposes and intents, and administrative procedures. The following table summarizes the existing plan and land use regulations by the Town and Village of Delhi. A more specific discussion of the zoning in the Town and Villages follows the table.

Table 17: Existing Plans ar	Table 17: Existing Plans and Land Use Regulations								
Plans and Regulations	Village of Delhi	Town of Delhi							
Comprehensive Plan	Yes, 2000	Yes, 1999							
Zoning	Yes, 1968, Chapter 300 Zoning	Yes, 1990, Zoning Ordinance -							
	Law, Last Amendment 2010	Last Amended 2002							
Subdivision Regulations	Yes, Chapter 255 Subdivision of	Yes, Subdivision Regulations							
	Land								
Site Plan Review	Yes, Chapter 243 Site	Yes, Article VII of Zoning							
	Development Plan Approval	Ordinance							
Flood Plain Management	Yes, Chapter 153 Flood Damage								
	Prevention								
Sign Regulations	Yes, Section 300-46 of the	Yes Section 540 Signs of the							
	Zoning Law	Zoning Ordinance							
Architectural	No	No							
Review/Design Control									

Town of Delhi Zoning Ordinance

The Town adopted its Zoning Ordinance on August 13, 1990 and amended it in April 2002. The purpose of the Town's Zoning Ordinance is set forth in Article I. Provisions, Section 103 and states that the purpose of this Zoning Ordinance, its regulations and its zoning districts as outlined on the zoning map is to:

- Protect and promote the public health, safety, and general welfare of the town consistent with the objectives of Town Law 263,
- Guide the future growth and development in accordance with a comprehensive plan,
- Protect the character and the social and economic stability of all parts of the town, and to encourage the orderly and beneficial development of all parts of the town,
- Protect and conserve the economic and aesthetic value of land and buildings appropriate to the various districts established by this ordinance,
- Minimize conflicts among the uses of land and buildings.
- Provide a guide for public policy and action in the efficient provision of public facilities and services, and for private enterprise in building development, investment and other economic activity relating to uses of land and buildings,
- Prevent the pollution of air, streams and ponds to assure the adequacy of drainage facilities; to safeguard the water table and to encourage the wise use and sound management of the town's natural resources in order to preserve the integrity, stability and beauty of the community and the value of the land,

- Preserve the natural beauty of the topography of the town and to insure appropriate development with regard to these natural features,
- Encourage and make suitable provisions for the accommodation of solar energy systems and equipment and access to sunlight necessary therefore.

Article IV. District Regulations discusses four districts: Residential (R), Rural I (R-1), Rural III-V (R-3/5), and the Development Limitations-Overlay (DL). The purpose and description of each district is summarized below.

Residential (R) - This district includes all lands where concentrated rural residential development has occurred. More specifically, these areas are identified on the Zoning Map and are commonly known as Hamilton's, Sherwoods, Tanglewood Lake, Delside Acres, and a strip along Route 28 north of the Village of Delhi. The purpose of this district is to protect and maintain the residential character of these neighborhoods. Uses permitted as of right include single-family and two-family dwelling units, forest and wildlife management, and flea market. Uses permitted with a special use permit include bed and breakfast, public facilities, public parks and recreational facilities, religious institutions, business/professional offices, model homes and outdoor recreation. The minimum lot size is 30,000 square feet with a maximum building height of 35 feet.

Rural I District (R-1) - This district includes all lands located within 500 feet of the selected public highways shown on the district map and with direct frontage and direct access to the public road. The purpose of this corridor district is to allow for a variety of mixed uses that, when developed, would be appropriate for the existing traffic type and volume and quality of road surface. Uses permitted as of right include single-family and two-family dwelling units, agricultural-commercial, farms, forest and wildlife management, and flea market. Uses permitted with a special use permit include such uses as multi-family dwellings, mobile home parks, condominiums, townhouses, commercial nursery/greenhouse, public facilities, airport/heliport, health care, parks and recreation facilities, animal hospital, business/professional office, car wash, hotel, junkyard, retail trade, resort, shopping center, motor vehicle repair shop, and service establishment. The minimum lot size is one acre with a maximum building height of 35 feet.

Rural III-V (R-3/5) – This district includes all lands not described as part of any other district. In general, this district includes most of the undeveloped land in the town of Delhi. The purpose of this district is to permit only low density, residential development and limited commercial development. Uses permitted as of right include the uses allowed in the Rural I District. Uses permitted with a special use permit include such uses as multi-family dwellings, mobile home parks, condominiums, townhouses, commercial nursery/greenhouse, public facilities, airport/heliport, health care, parks and recreation facilities, animal hospital, business/professional office, hotel, junkyard, retail trade, resort, motor vehicle repair shop, and service establishment. The minimum lot size is five acres with a minimum building height of 35 feet.

Development Limitations Overlay (DL) – This overlay district includes flood hazard areas, freshwater wetlands, steep slope areas (15% or more) and high elevation areas (2000 ft or greater). The purpose of this overlay zone is to protect the town from overdevelopment in and around natural areas and manmade areas important to the people of the Town of Delhi. Permitted principal uses are the same as the underlying district. The lot sizes in the Overlay District shall be calculated by whichever of the following two methods produces the greater number of subdivision lots:

- The number of subdivision lots permitted shall be calculated by dividing the net developable acreage by the minimum district lot size. Net developable acreage shall be calculated by subtracting the total acreage within the Development Limitations Overlay District(s) from the total parcel acreage. Minimum lot size shall be the same as the underlying district.
- When an entire parcel lies within a Development Limitations Overlay District, the minimum lot size shall be two times (2x) the underlying district.

Village of Delhi Zoning Law

The Village adopted its Zoning Law on June 13, 1968. The purpose of the Town's Zoning Ordinance is set forth in Article I. Establishment of Districts; Map; Purpose, Section 300-4 and states that: The zoning regulations and districts herein set forth and as outlined upon said Zoning Map are made in accordance with a Comprehensive Plan for the purpose of promoting the public health, safety, morals, convenience, order, prosperity and general welfare of the community. They have been designed to lessen congestion in the streets; to secure safety from fire, panic and other dangers; to provide adequate light and air; to prevent the overcrowding of land; to avoid undue concentration of population; and to facilitate the adequate provision of transportation, water, sewerage, schools, parks and other public requirements. They have been made with reasonable consideration, among other things, as to the character of each district and its suitability for particular uses, and with a view of conserving the value of buildings and encouraging the most appropriate use of land throughout the Village.

The Village of Delhi has nine districts: Agricultural and Rural Residence AR, Residence Districts R-1, Residence Districts R-2, Residence Districts R-3, General Business Districts B, Industrial Districts I-1 and I-2, Land Conservation Districts L-C, and Planned Development Districts P-D. Each district is described in its own Article of the Zoning Law as follows:

Article III Agricultural and Rural Residence Districts AR – This district is primarily for agriculture and nonfarm or suburban residential uses. Permitted uses include: Any form of agriculture, animal husbandry or horticulture, including the storage, processing and sale of farm products; one-family dwelling and its accessory buildings and uses, two-family dwellings, production of forest products and forest industries, public and private parks, playgrounds, recreational camps, golf course and tennis courts, ski tows, and motels. Uses permitted with a Special Use permit include: Air landing field, animal hospital, beds and breakfasts, crematorium, dental clinic, drive-in outdoor theater, educational institution, hospital, medical clinic, mobile home parks, nursery school, nursing home, private athletic field, private commercial automobile parking lot, public buildings, public parks, quarry, radio or television transmission facilities, riding academy, sanatorium, and stables. Minimum land area per dwelling unit is 40,000 square feet and the height requirement is for each foot that the height of a building or other structure exceeds 35 feet, the total width of the two side yards shall be increased by two feet.

Article IV Residence District R-1 – The R-1 District was established to provide for the development of residential neighborhoods occupied primarily by single-family residences. It is contemplated that all residences in these districts shall be served by public water supply and public sewage disposal facilities. Permitted uses include one-family dwelling units and agriculture. Uses permitted with a special use permit include: beds and breakfasts, bus passenger shelter, churches, educational institutions, electric substation, public buildings, public parks and noncommercial recreation facilities

and primary and secondary schools. The minimum lot size is 15,000 square feet with a maximum height of 30 feet.

Article V Residence District R-2 – The R-2 District was established to provide for the development of residential neighborhoods occupied by all types of residential structures, together with certain additional uses which are supporting to and compatible with residential neighborhoods. It is contemplated that all residences in these districts shall be served by public water supply and public sewage disposal facilities. In addition to the uses allowed in the R-1 District, the R-2 District also allows two-family dwelling units. Uses permitted with a special use permit include those allowed with a special use permit in the R-1 District and a clubhouse, mobile home parks, private athletic fields, private or commercial automobile parking lot, and radio or television transmission facilities. The minimum lot size is 11,000 square feet for a single family home, 15,000 for a two-family home, 4,000 for three or four dwelling units and 3,500 for units containing more than 4 units. The maximum height in this district is 35 feet.

Article VI Residence Districts R-3 - The Residence Districts R-3 are established to provide for uses similar to those of Residence Districts R-2; however, at somewhat higher densities. Furthermore, certain additional uses are included for R-3 Districts under the special permit procedures. It is contemplated that all residences in these districts shall be served by public water supply and public sewage disposal facilities. In addition to the uses allowed in the R-2 District, the R-3 District also allows row or town house dwellings and multifamily dwellings. Uses permitted with a special use permit include those allowed with a special use permit in the R-2 District and dental clinic, hospital, medical clinic, nursery school and nursing homes. The minimum lot size is 7,500 square feet for a single family home, 9,000 square feet for a two-family home, 3,000 square feet for three or four dwelling units, and 2,500 square feet for units containing more than 4 units. The maximum height is 60 feet in this district.

General Business Districts B - The General Business Districts B are established to provide districts to accommodate general retail, service, finance, insurance and real estate and related structures and uses. It is contemplated that under usual circumstances these districts will be established only in areas served by public water supply and public sewage disposal facilities. In addition to the uses allowed in the R-3 District, the B District also allows Professional offices, barbershops, beauty parlors, drive-in banks and drive-in building and loan associations, automatic coin laundry or dry-cleaning establishments where not more than five persons are employed and where no flammable cleaning fluids are used, drugstores, fruit markets, grocery stores, hardware stores, meat markets, self-service laundries, shoe repair shops, Places of amusement or assembly, theaters other than drive in, offices, restaurants, hotels, or motels, any retail business or retail service, including the making of articles to be sold at retail on the premises, provided that any such manufacturing or processing shall be incidental to a retail business or service and not more than five persons shall be employed in such manufacturing or processing and public garages, motor vehicle sales, new and used and motor vehicle stations. Uses permitted by special use permit include drive in business (not including drive in outdoor theaters) and sidewalk cafes. The minimum lot size for residential uses is the same as in the R-3 District and the maximum height is 60 feet.

Article VIII Industrial Districts I-1 and I-2 - The Industrial Districts I-1 and I-2 are primarily for heavy commercial and light industrial uses whose activities do not usually constitute a fire hazard or emit smoke, glare, noise, odor or dust or in other ways constitute a nuisance or are not detrimental to neighboring properties. Industrial District I-1 allows uses and buildings and other structures

permitted therein include all those permitted in any of the other classes of district except churches, schools and adult uses. Industrial District I-2 allows uses and buildings and other structures permitted therein include all those permitted in any of the other classes of district except churches, schools. The I-2 District also allows sexually oriented businesses subject to additional regulations. There is no limit on the height of buildings or structures in the I-1 and I-2 District, except that no structure exceeding 40 feet in height shall be built on upper Route No. 10 without approval of the Board of Appeals.

Article IX Land Conservation Districts L-C - The purpose of the Land Conservation District is to delineate those areas where substantial development of the land in the way of buildings or structures is not desirable because of special or unusual conditions of topography, drainage or floodplain or other natural conditions, whereby considerable damage to buildings or structures and possible loss of life may occur due to the processes of nature and because of the lack of proper facilities or improvements resulting in the land not being suitable for development at the present time, where such facilities or improvements must be undertaken on an area-wide rather than individual parcel basis in order to serve adequately at a reasonable cost to the Village. To promote these purposes in Land Conservation Districts, no building or other structure shall be built or land used, and no building shall be built, altered or erected to be used for any purposes other than that of:

- Farm or other agricultural operation, including gardens, nurseries, greenhouses and usual farm accessory buildings, not including dwellings or buildings housing farm animals or fowl.
- Park, playground, athletic field, golf course, riding academy, game preserve and other similar uses, including usual accessory buildings.
- Municipal or public utility structures or facilities

The minimum lot size is 40,000 square feet. For each foot that the height of a building or other structure exceeds 35 feet, the total width of the two side yards shall be increased by two feet.

Article X Planned Development Districts P-D – The purpose of the PD District is to permit the establishment of areas in which diverse uses may be brought together in a unified plan of development. In Planned Development Districts, land and buildings may be used for any lawful purposes, as determined by the Village Board. The PD District is a minimum of 5 acres.

Key Observations:

- In terms of acreage, residential uses comprise 28.2% of the land area in the Village and community services account for 24.3% of the land area. In comparison, residential uses comprise 41.5% of the Town outside Village land area and 25% is vacant land.
- Approximately 71% of the assessed land area in the Village of Delhi is tax exempt for assessment purposes, indicating that only 580 acres or 29.0% of the total land area are generating real estate taxes. Only 13.1% of the assessed land area in the Town outside the Village is tax exempt for assessment purposes.
- The Village of Delhi Zoning Law provides nine districts including four residential districts, two industrial districts, a business district, one land conservation district and a planned development district. The Town of Delhi Zoning Ordinance provides three districts and one overlay districts.
- Neither the Town nor the Village has design standards or guidelines to guide commercial development.

There is no mention of adult uses in the Town's Zoning Ordinance.

Natural Resources and Environment

Note: Some of the information in this section is from the Village's 2000 Comprehensive Plan, the Town's 1999 Comprehensive Plan and the Town and Village 1966 Comprehensive Plan.

Climate

The Town and Village of Delhi are located in a humid, temperate climate characterized by four distinct seasons. Local temperatures generally range from an average daily temperature of 23 degrees Fahrenheit (F) in winter to 66 degrees F in the summer. Average annual daily minimum temperature is 34.2 degrees F with an average high maximum temperature of 57.2 degrees F. Annual precipitation is approximately 44 inches, while the average seasonal snowfall is 100 inches.

Topography

The Town and Village of Delhi is part of the Appalachian Plateau west of the Catskill Mountains. While topography in the heart of the present day village is level, it quickly becomes steep beyond it. The USGS topographic map for this area indicates an elevation range of 1,380 to 3,020. The minimum elevation occurs in the heart of the Village. The maximum elevation occurs in the northwestern part of the Village between Franklin and Meredith Streets. There are several areas of high elevation in the Town including "Craig Hill", "Bramley Mountain", "Federal Hill", "Betts Hill", "Boomhower Hill" and "Scotch Mountain." Bramley Mountain represents one of the greatest relief to be found with an elevation of 2,817 feet above sea level. Areas along many of the rivers, creeks and brooks, including but not limited to the West Branch of the Delaware River, Elk Creek, East and West Platner Brooks and along Front Federal Hill Road have slopes in the 2,200 foot range. The lowest point (approximately 1,300 feet) is along the West Branch of the Delaware River where it crosses the border with the Town of Hamden. Given that the Town of Delhi in general has a fairly rugged terrain, this makes for significant development limitations for the area.

Soils

Soils within the Town and Village of Delhi fall within two general categories – Willdin-Lewbath-Mongaup and Lackawanna-Wellsboro. As described in the *Soil Survey of Delaware County*, the general soils map unit – Willdin-Lewbath-Mongaup is gently sloping to very steep, moderately deep and very deep, well drained and moderately well drained, medium textured soils on uplands above 1,750 feet. Soils in this unit formed in glacial till derived from grayish sandstone, siltstone and shale. The landscape is characterized by gently sloping to very steep hillsides and hilltops. Slopes range from 2 to 55 percent.

The Lackawanna-Wellsboro has gently sloping to very steep, very deep, well drained and moderately well drained medium textured soils on uplands below 1,750 feet. Soils in this unit formed in glacial till derived from reddish sandstone, siltstone and shale. The landscape is characterized by soils with smooth, convex and concave slopes on hillsides and hilltops. Slopes range from 2 to 55 percent.

Surface Water Resources

The water system of Delhi consists entirely of Delaware River tributaries (East and West Branches) and sub-tributaries such as the Little Delaware. Water quality, as a practical matter, is very high. This is why New York City has been able to avoid filtering its water supply. The West Branch of the Delaware River flows approximately 90 miles through New York and Pennsylvania. It rises in Schoharie County and generally flows southwest into Delaware County past Stamford and into Delhi and then on into Deposit where it forms the Cannonsville Reservoir. In Hancock it joins the East Branch to form the Delaware River. The River bisects the Town and Village of Delhi in a northwesterly/southwesterly direction flowing approximately 12 miles through the Town and Village. The River is the Village's principal surface water resource as well as an integral component of its character. Steele Brook empties into the River north of Depot Street. The stretch of River in Delhi is a state-designated Class C (T) waterway. The best usage of Class C waters is fishing. These waters shall be suitable for fish propagation and survival. The water quality may be suitable for primary and secondary contact recreation, although other factors may limit the use for these purposes. The (T) refers to trout and their existence in these waters. The River is stocked yearly by the Department of Environmental Conservation with yearling and older brown trout and is considered one of the best fly fishing trout streams in the United States, based on its cold water springs and deep pools.

Approximately 95% of the Delhi's water drains into the West Branch of the Delaware River and the Cannonsville Reservoir. The other 5% falls into the East Branch of the Delaware River and eventually into the Delaware Bay, with the exception of those flows diverted to the New York City water supply system.

Other streams and rivers found in Delhi include the Little Delaware River, Platner's Brook, East Platner's Brook, West Platner's Brook, Elk Creek, Falls Creek, Kidd Brook, Peake's Brook, Bagley Brook, Honest Brook, Dry Brook, Hughes Brook and Toll Gate Brook.

Wetlands

There are no state-designated wetlands in the Village, however in the Town there are State and Federal wetlands, many of which are found along streams, including the West Branch of the Delaware River, Elk Creek, Toll Gate Brook, West Platner Brook and East Platner Brook. Increasingly stringent regulations of smaller and smaller parcels designated as wetlands present serious development obstacles. However, creative use of these wetlands for stormwater retention, recreation, (e.g. golf course features) and other types of surface water treatment can make them potential assets to development. Wetlands provide important wildlife habitats, opportunities for recreation and valuable open space. Wetlands also play an important role in flood control and in improving water quality as they are natural sponges able to absorb large quantities of run-off and filter out impurities and sediments.

Flood Plains

The National Flood Insurance Program Flood Insurance Rate Maps, provided by the Federal Emergency Management Agency, for the Town and Village of Delhi indicates that several areas lie within the 100-year flood plain. Areas include along both the West Branch of the Delaware and Little Delaware Rivers. For more detailed location of flood plains, see the Wetlands and Floodzones Map within this plan.

Hazardous Waste

The New York State Department of Environmental Conservation has no hazardous waste issues listed in Delhi.

Key Observations:

- Elevations range from 1,380 to 3,020 feet in Delhi. While the heart of the Village is relatively level, the Town of Delhi in general has a fairly rugged terrain, making for significant development limitations for this area.
- Water quality is high and a major reason why New York City has been able to avoid filtering its water supply.
- Areas along both the West Branch of the Delaware and Little Delaware Rivers lie within the 100-year flood plain.
- The Town outside the Village has areas that are classified as state and/or federal wetlands. Although they present serious development obstacles, they also play an important role in flood control and improving water quality.

Historic Resources

Note: Some of the information in this section is from the Village's 2000 Comprehensive Plan and the Town's 1999 Comprehensive Plan.

According to the 1999 Town of Delhi Comprehensive Plan, the Town of Delhi was formed originally from the Towns of Walton and Kortright on March 23, 1798. Portions of Bovina and Hamden were included later and the present boundaries were set in 1825. "Judge Foote, who was in the Legislature of 1796-97 from Ulster County, was instrumental in the formation of Delaware County, and was much interested, with many others, in the location of its county seat. The judge ... was appointed to give a name to the town ... and the clique with which he boarded and was intimate requested him to allow them to suggest a name.... His nick-name was "The Great Mogul," and they, knowing he was to reside here, suggested the name of Delhi, that being the city of the Mogul, and he, agreeable to his promise, so named it. The industrial beginnings of the Town revolved around sawmills. These were very numerous before 1800. The first mill was erected by Judge Gideon Frisbee at the mouth of Elk Creek in 1788, and others quickly had mills by which large floats of lumber were prepared for the Philadelphia market or to be used for the growing settlement. A grist-mill was erected in 1797-98 at the foot of the falls. Daniel Mabie was an early settler, and made superior brick for settlers in the late 1790's."

The Village of Delhi's origin stems from the 1797 statute that created Delaware County. There was strife between three sections of the town as to where the Village should be located. "A compromise was made, and a law passed that the county building should be established within two miles of the Little Delaware, and the present Public Square and Village are the result." The act to incorporate the Village was passed March 16th, 1821. As the County seat, Delhi was the center of social and political events, perhaps most notable being the Anti-Rent War between absentee landlords and tenant farmers.

A number of historical structures are located within both the Village and the Town. These include Fitches Bridge, a covered structure across the West Branch of the Delaware, various schoolhouses and the Delaware Historical Association's Judge Gideon Frisbee's house and barn, the Amos Wood Gun Shop and the Husted Hollow School House.

National Register of Historical Places

The National Historic Preservation Act and New York State Historic Preservation Act establish criteria by which buildings, sites, and structures are determined historic. In order to be designated historic, and listed in the National and State Registers of Historic Places, buildings, structures, sites and neighborhoods are evaluated through a formal survey and nomination process, and, if determined significant based on the established criteria, are designated. Listed resources are afforded a basic level of protection from federal and state actions, but local regulation is needed to prevent demolition and other adverse actions.

National and State Register-listed historic resources in the Town and Village of Delhi include the following properties:

- Christian Church (Fitches Bridge Church) Located on the south side of NY 10 in the hamlet of East Delhi. The small church is sited on a slight rise close to the road, with the slopes on the side and rear elevations marked by trees. The church was constructed in 1860. The core of the building represents a typical mid-nineteenth century church design in the region, embodying forms and embellishments typical of the Greek Revival style; however, its overlay of assertive Gothic Revival decoration creates the dominant visual image of the building today. The small wood-frame building is of post and beam construction and sits on a dry-laid stone foundation. It is significant for its distinctive blend of Greek Revival and Gothic Revival styles and for its long association with the history of the hamlet of East Delhi.
- Delaware County Courthouse Square District A distinctive and unspoiled grouping of 19th century governmental, commercial and religious structures centered around an open space. Built upon the village green are the county courthouse and clerk's office, the sheriff's office and jail, and a bandstand. The Courthouse Historic District portrays a significant chapter of county development within the rural confines of a small village. The area is a typical small town courthouse square with the Courthouse in the center and is surrounded by a combination of governmental, religious, and commercial structures that represent the center of county and village life.
- First Presbyterian Church Located on the west side of Clinton Street in the Village of Delhi, the church is a large wood-frame building on a cut-stone foundation. The church is significant as an outstanding example of ecclesiastical architecture designed by prominent architect Isaac G. Perry and for its association with the early history and development of the Village. The church was constructed in 1880-82.
- Fitches Covered Bridge Located on Fitches Bridge Road in East Delhi, the wood plank framed, gable roofed, single span bridge was originally erected in the Village in 1870 to carry vehicular traffic on Kingston Street across the West Branch of the Delaware River. The Bridge remained at this location until 1885 when it was replaced and moved 3 miles further upstream (northeast). Fitches Covered Bridge is significant as a rare and substantially intact example of rural vernacular bridge design and construction in the Catskill region. It is also one of only 10 examples of its type and method of construction remaining in New York State.
- Judge Gideon Frisbee House Located on NY Route 10, the Frisbee House is headquarters of the Delaware County Historical Association (see additional information below). It is the main building of a museum complex. A two-story clapboarded frame structure with a rectangular main section five bays wide and two bays deep, the house also has a one and half story wing of later construction added to the back (west elevation). The architectural style could be described as plain Federal with its thin and delicate classical detailing overlaying a basically

Georgian format. The present house was constructed sometime just prior to 1798 on the site of an earlier log dwelling house. Gideon Frisbee (1758-1828) was a prosperous lumber merchant and land developer.

- Murray Hill Murray Hill, a villa in the Italian style, is set on a secluded hillside plateau overlooking the village of Delhi to the west. The villa is irregular in plan, consisting of a two-story, ell-shaped main block with lower wings extending from the south side and rear. The house and two outbuildings are set on 78 acres overlooking the Village. It is a well-preserved example of a mid-nineteenth century gentleman's country estate. The gracious main house, constructed in 1867, is essentially a vernacular farmhouse with Italianate detailing. It was the home of William Murray, prominent as justice of the New York State Supreme Court from 1868 to 1887.
- St. John's Church Complex Located on 136 Main Street, the complex is an architecturally significant building ensemble exhibiting distinguished nineteenth and early twentieth century ecclesiastical and residential design. The property includes a finely detailed Richardsonian Romanesque chapel designed by Burling and Whitehouse Architects of Chicago, a Queen Anne and Shingle Style rectory from 1891, a compatible Gothic Revival addition to the chapel designed by Norman Sturgis and built in 1936, and several support buildings and features including a ca. 1891 stone staircase, a 1927 parish house and a contemporaneous car garage.
- US Post Office Delhi Located at 10 Court Street, the post office is a contributing building within the Delaware County Courthouse Square Historic District (NR listed 1973). The post office is a symmetrically massed one-story brick building with a stone watertable. Constructed in 1938-9, the Delhi Post Office is architecturally significant as an intact representative example of the federal architecture erected as part of the public works projects initiated by the US government during the Great Depression of the 1930's. It is a simple but well proportioned and finely detailed building design in the Colonial Revival style.
- West Delhi Presbyterian Church, Manse, and Cemetery The West Delhi Presbyterian church, manse, and cemetery are located on both sides of Sutherland Road east of its intersection with Treadwell Road (CR 16) in the northwest corner of the Town of Delhi. The West Delhi Presbyterian is a one-story wood-frame building constructed in 1892. The manse is located on the south side of Sunderland Road, southwest of the Church. The manse is a large two-story wood-frame building with a cross gabled plan that was constructed c1840s. The cemetery is located immediately behind the church. The Church is significant as a distinctive intact example of late nineteenth century religious architecture in Delaware County and for its association with the history of the Town of Delhi.

Delaware County Historical Association

The Delaware County Historical Association (DCHA), founded in 1945, is a private, non-profit organization that collects, preserves and presents the history and traditions of Delaware County and the surrounding region. DCHA is home to 7 historic buildings including the 1797 Frisbee House and barn, blacksmith shop, nineteenth-century gun shop, school house, turnpike tollgate house, Christian Church at Fitch's Bridge a well as two exhibit galleries, research library and archives, gift/book shop, nature trail and much more. DCHA serves a variety of audiences through the restoration of historic structures; the collection, care and exhibition of historic objects and archival materials; the documentation of living traditions, folk arts, social history and vernacular architecture; and the production of exhibits, publications and programs. Today, DCHA has over 600 members and presents the history and folk life of the county through the site's historic buildings, exhibits, programs and publications.

Key Observations:

 Delhi is home to nine historic buildings or sites that are listed on the National and State Registers of Historic Places.

Infrastructure

Transportation

Streets and Highways

There are two key thoroughfares linking the Town and Village of Delhi to the larger region. New York State Route 10 runs southwest/northeast from Walton through Delhi and continuing through Hobart and Stamford and on through the County. New York State Route 28 follows southeast to northwest through Delaware County, coming from Margaretville into Delhi and then further west through Meredith and into Oneonta. Route 10 crosses Route 28 in the Village of Delhi. The Town is also served by several County routes, including Routes 14, 18, 16 and 2.

Traffic count information for state highways is collected by the New York State Department of Transportation (DOT). Because the counts vary in the number of days calculated and the number of highways counted each year, DOT uses a unit of measurement known as the Average Annual Daily Traffic, or AADT, to show the number of vehicles traveling over a designated section of highway.

Table 18: Town and Village of Delhi Traffic Counts									
Route	Section	Start Description End Description		AADT (Year)					
	Length								
NY 10	3.47	CR 16	Start 28 Olap Delhi	4,364 (2007)					
NY 10	0.28	Start 28 Olap Delhi	End 28 Olap Delhi	8,601 (2009)					
NY 28	1.20	Arbor Hill Road	Start 10 Olap Delhi	3,346 (2007)					
Source: Local Highway Traff	ic Volume Report								

Routes 10 and 28 are the most traveled roadways in Delhi. In 2009, the New York State Department of Transportation reported that Routes 10 and 28 (where they overlap in the Village) had an Annual Average of Daily Traffic (AADT) count of 8,601. Table 18 shows the most recent AADT counts for state routes in the Town of Delhi.

The Village of Delhi has 4.1 miles of State Touring Route and 16.4 total centerline highway miles – 9.2 Village miles and 4.1 NYSDOT miles. The Town of Delhi has 17.4 miles of state touring route and 111.9 total centerline highway miles – 79.3 Town miles, 15.1 County miles and 17.4 NYSDOT miles.

Table 19: Local Highway	Table 19: Local Highway Routes in the Town and Village of Delhi								
Road	Section	Start Description	End Description	AADT (Year)					
	Length								
Arbor Hill Road (T)	3.44	Townline	NY 28	1520 (2009)					
Charlie Wood Road Sec 1	0.06	Dead end	Hamden/Delhi TL	19 (2005)					
(T)									
Fitches Bridge (T)	0.06	NY 10	CR 18	287 (2009)					
Hoag Crossroad (T)	0.41	NY 10	CR 18	298 (2007)					
Maggie Hoag Road (T)	4	Co Road 2	Scotch Mountain Rd	64 (2005)					
Peakes Brook Road (T)	0.99	NY 10	Bell Hill Road	275 (2004)					
Sherwood Road (T)	0.69	NY 10	Arbor Hill Road	1366 (2009)					
Treadwell Road (T)	4.7	NY 10	Sutherland Road	768 (2008)					
Bridge Street	0.13	Delaware Avenue	Main Street	1688 (1998)					
Source: Local Highway Traffic Vo	lume Report			•					

Town of Delhi Highway Management Plan

Delaware County Planning Department and the Department of Public Works recently completed Highway Management Plans (HMP) for each municipality. The purpose of the HMP is to provide aid in the identification of existing infrastructure as well as historical or repetitive problems. The Plan also provides recommendations for the improvement and maintenance of roads and stormwater infrastructure.

Flooding is a major issue in Delaware County. In 2007, the Town highway superintendent identified the following issues in the Town of Delhi:

- Arbor Hill, Scotch Hill, Peakes Brook, Platner Brook, Bramley Mountain, and Back River Road have a significant number of 18-ft culverts that will be increased to 20-ft culverts over time
- Arbor Hill Road pipes will be replaced. The road gets beat up every time NYS Rte. 10 is closed due to flooding, but FEMA and NYS will not provide funding for projects. The same thing occurs with Sullivan Road.
- Holmes Crossing and Sherwoods flood sometimes, plus Arbor Hill every now and then
- Elk Creek Road is getting eroded away, so the Town might approach CWC for funding to stabilize the bank

Specific recommendations identified for the Town of Delhi included seeking the qualified abandonment of Upper Hollister Hill Road and Front Federal Hill Road.

Public Transportation

Bus service is available in Delhi to senior citizens by Delaware County Office for the Aging and Delaware Opportunities Inc, to college students by SUNY Delhi's Bronco Bus and the general public by Pine Hill Trailways. Delaware Opportunities Inc. provides transportation to individuals on Medicaid for health related appointments and to senior citizens for medical appointments. Limited transportation is available for low income people without vehicles to apply for services, secure employment or in emergency situations. The Delaware County Senior Transportation System is

designed to cover the main routes in Delaware County with stops at the Office for the Aging and Delhi Senior Housing. The Bronco Bus has stops on campus as well as off campus (Riverview Apartments and Saturday trip to Oneonta). The Pine Hill Trailways bus line offers regular service to and from the Village to points around the County and State.

Delaware County New York Connects through the Delaware County Office of Aging is in the process of developing a coordinated public transportation plan in Delaware County and is currently surveying local businesses about their employees transportation needs.

Railways

There is no rail service in Delhi. The nearest railway is the Canadian Pacific Railway in Oneonta that currently is for freight shipment only. There is also the Delaware & Ulster Railroad, located on Route 28 in Arkville (Delaware County) that is an excursion train that combines railroad nostalgia with scenic rides through New York's legendary Catskill Mountains. There are also Amtrak Train Stations in Rensselaer-Albany (90 miles), Hudson (75 miles), and Poughkeepsie (95 miles).

Airports

There is no airport facility in Delhi. Major airports are located in Albany (87 miles), Syracuse (129 miles) and Binghamton/Johnson City (76 miles) with a small municipal airport located in Oneonta, New York (29 miles).

Water and Sewer

The Village of Delhi has public water and sewer. The Water Department obtains its water from two wells and provides water to 650 residents and businesses in the Village and SUNY Delhi's lower campus. Delhi's water system is in excellent condition but is at excess capacity. The Department is currently in the process of replacing water distribution mains that are 100 years old. Additionally, the Department is currently in the process of searching for a back-up water supply since the two wells draw from the same water source.

The wastewater treatment plant serves approximately the same amount of customers as the Water Department. The Village provides waste water treatment for effluent from the two industries in Fraser and from Countryside Care Center (nursing home) which are located outside the Village. The Village is currently in negotiations to expand the flow accepted from the 2 Fraser industries; this would nearly exhaust its present treatment capacity.

The residents in the Town outside the Village are served by individual wells and springs and septic systems.

The Delaware County Solid Waste Management Center & Compost Facility is located State Route 10 in the Town of Walton. This facility accepts waste and recyclables for disposal.

Energy and Communications

The Delaware County Electric Cooperative provides electric service to Delhi and towns in surrounding Schoharie, Chenango and Otsego Counties. Electricity is also provided by New York State Electric and Gas.

The Delhi Telephone Company provides telephone, cable television and internet services to Delhi residents. Fiber-to-the-home has become an option for some residents and businesses through Delhi Telephone. Time Warner Cable also provides service to Delhi residents.

Key Observations:

- New York State Route 10 and Route 28 are the major roadways in Delhi with an Annual Average of Daily Traffic (AADT) count of 8,601.
- A Highway Management Plan is currently being drafted for the Town of Delhi. The HMP documents existing conditions and will provide recommendations for the improvement and maintenance of roads and stormwater infrastructure.
- Bus service is available in Delhi to senior citizens by Delaware County Office for the Aging and Delaware Opportunities Inc, to college students by SUNY Delhi's Bronco Bus and the general public by Pine Hill Trailways. The Delaware County Office of Aging is in the process of developing a coordinated public transportation plan in Delaware County.
- The Village is served by public water and sewer, while the Town is served by individual wells and springs and septic systems.

Community Services

Government Structure

Like other Towns in New York State, The Town of Delhi is governed by a Town Supervisor and a Town Board (consisting of four members and the Supervisor). Many municipal services are provided by the Town including general government support services such as tax collection and assessment, administrative services of the Town Clerk, Town Court, Highway Department, Zoning, planning, dog control, health officer, historian and inspection and codes. There are several standing committees within the Town including Assessment Review Board, Town Board, Zoning Board and Planning Board.

The Board of Appeals consists of five members appointed in accordance with Section 267 of the Town Law. Upon denial of a building permit by the Town Code Enforcement Officer, the Zoning Board of Appeals shall hear requests for variances. The Town Planning Board is authorized to review and approve, to approve with modification, or to disapprove site plans and to issue special permits upon determination that the public health, safety and welfare shall be served and neighboring properties will not be injured.

The Village of Delhi is governed by the Village Mayor and the Board of Trustees (consisting of four members and the mayor), all of which are elected to two year terms. Municipal departments within the Village include the Village Clerk, Village Street Department, Wastewater Treatment, Code Enforcement Officer and Police. The Village also has the Board of Appeals and Planning Board. The Board of Appeals was established in accordance with §7-712 of the Village Law. The Board of

Appeals consists of five members appointed for five-year terms and must follow specific statutory requirements contained in the Village Law and General Municipal Law. They cannot act as a legislative body and have no authority to amend zoning law. The Board of Appeals is authorized to hear and decide appeals and requests for variances from the requirements of Village Law.

The Planning Board consists of seven appointed members, and serves the Village as specified in § 7-718 of the New York State Village Law and all other applicable provisions of the Village Law. These members are appointed to a 7-year term. The Planning Board is primarily responsible for providing advisory recommendations to the Village Board on matters related to community planning and zoning. Members and the chairperson of such planning board shall be appointed by the mayor subject to the approval of the board of trustees.

Public Safety

Law Enforcement

The Village Police Department located in the Village Hall on Court Street responds to calls within the Village limits. The calls to the police department are dispatched from the Delaware County Sheriff's Office. Local, county and state police coordinate responses. The Village of Delhi has a Police force consisting of 14 sworn (4 full-time, 10 part-time) officers. Between 2008 and 2009 the department averaged 1,420 calls per year. The average response time to calls is approximately 5 minutes. The 911 emergency system dispatches all emergency calls, whereas the sheriff's office, located in the Village, dispatches all non-emergency calls. SUNY College at Delhi also has law enforcement personnel (11 sworn full-time officers and 7 civilians. The University Police Department provides law enforcement services for the campus with assistance from the Village Police if necessary. Officers patrol campus 24 hours-a-day by vehicle, foot and bicycle patrols. Officers possess full police powers and enforce all State and local laws on college property. The on-campus emergency number for all fire, medical, safety and police emergencies is extension 4700. The off campus emergency number is 911. The University Police can also be reached using campus emergency blue light phones. The Delaware County Sheriff's Department is located at the Public Safety Building/Correctional Facility in Delhi. The Sheriff's Department patrols roadways in The Town outside the Village.

The Town and Village of Delhi has a relatively low crime rate with 88 total crimes reported in 2009. Yet total number of crimes has increased significantly in 2009 and even

Table 20: Crime Rate for the Town and Village of Delhi									
Type of Crime	2009	2008	2007	2006	2005				
Violent Crime	1	1	9	6	2				
Robbery	1	1	0	0	0				
Aggravated Assault	0	0	9	6	2				
Property Crime	43	24	6	2	10				
Burglary	9	3	1	0	4				
Larceny	34	21	5	2	6				
MV Theft	0	0	0	0	0				
Total	88	50	30	16	24				
Source: New York State Division of Criminal Justice Services									

2008 as compared with 2007, 2006 and 2005. As the table below shows, 2006 had only 16 total crimes all year. Delaware County as a whole reported 1,506 crimes in 2009, therefore Delhi's total number of crimes accounts for 5.8% of all crimes in the County.

Fire Protection Services

The Delhi Fire Department is a volunteer organization that consists of a main station, located on Delview Terrace Extension off of Route 28 in Delhi which serves the Village of Delhi and the surrounding area, and Lewis Company located on Route 10 in Hamden which serves the Town outside the Village and other outlying areas. Both stations provide both fire protection services and EMS.

The department is equipped with 3 pumpers, one (1) mini pumper, one (1) tanker, 2 ambulances, a 25 kilowatt generator, a fly car and an aerial ladder truck. There are several different companies within the fire department including, but not limited to engine company, chemical, emergency squad and fire police.

Educational Services

Public Schools

Educational services in Delhi are provided to over 800 students by the Delhi Central School District which also serves students living in the surrounding communities of Bovina, Hamden, Franklin, and Meredith. According to Delhi Central School District, the mission of the district is to provide a challenging and motivating learning environment in which the unique differences and inherent rights of all students are recognized and respected. This learning environment reinforces high moral values, ethical principles and academic skills. It instills an enthusiasm for learning while preparing students to become critical thinkers, lifelong learners and responsible contributors to society. In 2008-09 approximately 29% of the student body was eligible for the free lunch program.

According to the New York State Department of Education, the Delhi Central School District had a high school dropout rate of 0.3% (with just one drop out) during the 2008-09 academic year. In comparison, the New York State dropout rate for the 2008-09 academic years was 2.7%. Across the state increasing emphasis is being placed on graduation rates for high school students. In the Delhi Central School District 94% of students who started ninth grade in 2004 graduated on time in 2008. Statewide 74% of all students graduated on time.

Approximately 95% of all students at Delaware Academy High School received a Regents Diploma in 2009 compared with 84% in 2008 and 90% in 2007. Of all the 2009 Delaware Academy High School graduates, 38% received a Regents Diploma with Advanced Designation. To earn a regents diploma with advanced designation, the students must pass eight Regents exams. Among the graduating class of 2009, 54% were planning to attend a 4-year college, 34% were planning to attend a 2-year college and 12% had other plans, including other post secondary education, entering the military or workforce or other plans.

The New York State Department of Education requires that school districts report their expenditure ratios for general education and special education students. The table below compares the Delhi Central School District with similar school district groups (based on a Need-to-Resource Capacity index) and all public schools in New York State. For the 2007-08 school year, the District spent

\$22,077 per pupil³, compared to the statewide average of \$18,365. In comparison to similar school districts and to all public schools in New York State, the Delhi Central School District spends more per pupil on general education, but less on special education.

Table 21: Expenditure Ratios, 2007-2008 School Year								
_	General Education	Special Education						
Delhi Central School District								
Instructional Expenditures	\$8,683,909	\$2,744,697						
Pupils	834	149						
Expenditures per Pupil	\$10,412	\$18,421						
Similar District Group	Similar District Group							
Instructional Expenditures	\$7,656,623,209	\$2,793,952,009						
Pupils	841,057	115,678						
Expenditures per Pupil	\$9,104	\$24,153						
All Public Schools in New York	State							
Instructional Expenditures	\$27,938,976,618	\$10,038,982,860						
Pupils	2,723,955	410,099						
Expenditures per Pupil	\$10,257	\$24,479						

Source: New York State Department of Education

SUNY Delhi

SUNY Delhi, located in the Village of Delhi, encompasses 625 acres and has 44 buildings (including 6 residence halls, 2 student apartment complexes and an 18 hole golf course). The college was founded in 1913 as an agricultural school and has now transitioned to technology. As part of the State University of New York school system, there are approximately 3,100 students enrolled in more than 40 associate degree programs and 14 distinctive baccalaureate programs with more on the horizon. Associate and Bachelor Degrees are offered in Technology, Applied Sciences and Recreation, Business and Hospitality, and Liberal Arts and Sciences. The current enrollment (Fall 2010) is the highest in the College's history. The college recently completed a Strategic Plan for 2010-2015.

Recreational Facilities

Park and recreational facilities located within Delhi include the following:

- Delhi Community Park Owned by the Town, this park is located off of State Route 10 near Legion Field (see below). Amenities at this park include a playground, picnic and bathroom facilities and a kiosk.
- Reservoir Park This park offers unmarked hiking trails and picnic areas. It is located at the northern edge of the Village.
- Sheldon Park Located on Sheldon Drive, this park was owned by the Village of Delhi and provided residents with a swimming pool facility. Unfortunately, it was closed in 2003 due to mechanical problems. A group of concerned citizens established a "pool committee" now

³ **Total Expenditures Per Pupil** is the simple arithmetic ratio of Total Expenditures to Pupils. Total Expenditures include district expenditures for classroom instruction, as well as expenditures for transportation, debt service, community service and district-wide administration that are not included in the Instructional Expenditure values for General Education and Special Education. As such, the sum of General Education and Special Education Instructional Expenditures does not equal the Total Expenditures.

known as "West Branch Recreation and Aquatic Center Committee" which is currently raising funds to build a new community pool. Sheldon Park is now just green space.

- Legion Park Owned by the American Legion, at the northern end of the Village is a sizeable facility with baseball, softball, and soccer fields. These fields are maintained by the school district, which uses them for inter-mural sports. A pavilion can be rented for special occasions.
- Hoyt Park Located along the West Branch for a picnic area and tranquility.
- Clark Court Located next to the Village Municipal Parking Lot for recreational basketball.
- Bridgeside Park The park on the south side of the river (across the bridge)
- Memorial Park The park at the corner of Franklin and Main
- Triangle Park The park at the corner of Elm and Main

Additionally, within the Village of Delhi there are three small public park areas, one located on the corner of Main and Franklin Streets, one at the corner of Delaware and Kingston Streets and one at the corner of Main and Elm Streets.

SUNY Delhi also provides a variety of recreational facilities. The Catskill Outdoor Education Corps is an Americorps project sponsored by the Delhi College. The project benefits the Catskill community through the development and maintenance of outdoor education facilities such as trails, parks, wildlife areas, gardens, and campsites. Corps members plant trees, build and restore stone walls, stabilize shorelines, lead hikes, and teach outdoor education programs. The facility is located just outside the Village on State Route 28. There are 45 acres including a 1.5 mile walking trail, six benches, sitting areas for family picnicking; outdoor classroom for 25 to 30 people; Pioneer Garden pattered after old gardens; fishing access points including step to shoreline; wildlife observation and natural areas; open turf areas for active games; small amphitheater for children's groups; wooden kiosks; and, stone work. Americorps is also responsible for a 0.1 mile trail with sitting area at Bridgeside Park, is the gateway to the Village on State Route 28, a 2.25 mile trail across from the golf course on Back River Road and a 1.0 mile walking trail with picnic area, behind SUNY bubble.

SUNY Delhi facilities are available to the public at moderate fees and include: an 18 hole golf course with clubhouse, indoor and outdoor track, tennis and basketball, baseball and soccer fields, cross-country skiing, Racquetball, indoor pool, physical fitness center, and theater.

A group of community residents are in the process of raising funds for a new swimming pool to be called the West Branch Recreation and Aquatic Center located on the American Legion Park property. The aquatic center will not only have a pool, but also a sprinkler area, a twisting water slide and bathhouse with a first aid station. The plans for the pool are set and the contractor is ready to go just as soon as the funds are in place.

Community Recreational Interest Survey (2010)

This Delaware County survey was designed for pre-teens and teens between the ages of 11 and 19 living in Meridale, Bovina, Hamden, Treadwell or Delhi. Participants were asked how they spend their free time, whether they like to do things by themselves, with small groups or large groups; inside or outside. They were asked what they presently do in their spare time and what activities they would most like to see offered outside of school. There were a total of 392 students who took the survey, of which 190 were female and 202 were male.

In general, all age groups and genders preferred small group activities and a combination of both indoor and outdoor activities. While both males and females spend much of their time hanging out with friends and watching TV, males also spend time playing video games, whereas females also spend time creating and listening to music. The overwhelming activity that participants of all ages would like to see offered is swimming, followed closely by movies and concerts. Boys would like to see boxing offered, and girls are interested in more classes in the arts. A summary of the survey findings by age group is presented below.

There were 17 participants in the 11 year old category:

- For both males and females, most preferred small group activities and a combination of indoor and outdoor activities.
- The two categories that most males spend their time doing is watching TV and playing video games. The top two categories for females is watching TV and hanging out with friends.
- Both males and females would like to see more in the way of movies, concerts and swimming offered.

There were 47 participants in the 12 year old category:

- Again for both males and females, most preferred small group activities and a combination of indoor and outdoor activities.
- The two categories that most males spend their time doing is hanging out with friends and playing video games. The two top categories for females was hanging out with friends and playing sports.
- They would like to see more in the way of movies, concerts and swimming offered.

There were 44 participants in the 13 year old category:

- Again for both males and females, most preferred small group activities and a combination of indoor and outdoor activities.
- The two categories that most males spend their time doing is playing video games and watching TV. For females the top two categories were hanging out with friends and creating/listening to music.
- They would like to see more in the way of movies, concerts and swimming offered

There were 59 participants in the 14 year old category:

- Most preferred small group activities and a combination of indoor and outdoor activities.
- The two categories that most males spend their time doing is playing sports and hanging out with friends. For females the top two categories were hanging out with friends and creating/listening to music.
- Both males and females would like to see more in the way of movies and swimming offered;
 whereas males would like to see more boxing, and females would like more concerts.

There were 58 participants in the 15 year old category:

- Most preferred small group activities and a combination of indoor and outdoor activities.
- The two categories that most males spend their time doing hanging out with friends and playing video games. For females the top two categories were hanging out with friends and creating/listening to music.
- Females would like to see more in the way of classes in the arts, movies, concerts and swimming offered. Males would like to see more boxing and swimming offered.

There were 54 participants in the 16 year old category:

- Most preferred small group activities and a combination of indoor and outdoor activities.
- The two categories that most males spend their time doing is hanging out with friends and watching TV. For females the top two categories were hanging out with friends and cooking/baking.
- Females would like to see more in the way of movies, concerts and swimming offered. Males would like to see more boxing movies and swimming offered.

There were 70 participants in the 17 year old category:

- Most preferred small group activities and a combination of indoor and outdoor activities.
- The two categories that most males and females spend their time doing is hanging out with friends and watching TV.
- Both females and males would like to see more in the way of movies, concerts and swimming offered.

There were 42 participants in the 18 year old category:

- Most preferred small group activities and a combination of indoor and outdoor activities.
- The two categories that most males spend their time doing is playing sports and hanging out with friends. For females the top two categories were hanging out with friends and watching TV.
- Females would like to see more in the way of classes in the arts, movies, concerts and swimming offered. Males would like to see more boxing, movies and swimming offered.

There was just one (1) 19 year old girl participant and she preferred small groups and outdoor activities. She spends her time mostly reading and cooking/baking. She would like to see more classes in the arts, movies, concerts and swimming offered.

Other Community Services

Cannon Free Library

The Cannon Free Library located in the Village of Delhi on Elm Street is part of the Four County Library system which provides services for Broome, Chenango, Delaware, and Otsego counties. The library has in circulation over 36,000 books, over 1,000 audio materials and over 300 video materials. The college library at SUNY Delhi and the State Supreme Court Library in the Courthouse are in Delhi and are open to the public.

Delaware County Offices

Delhi is the county seat for Delaware County, therefore the county office buildings, including the Chamber of Commerce and most county departments, are located in the Village of Delhi.

Medical Facilities

O'Connor Hospital, located on Andes Road in the Village of Delhi, is a 16 bed critical access hospital which provides medical care, acute care and short-term rehabilitation, physical therapy and hospice services to Delhi area residents. It is certified by the New York State Department of Health and offers a range of medical services and educational programs including but not limited to dentistry,

optometry, otolaryngotomy and chiropractics. O'Connor Hospital maintains a strong affiliation with the larger Bassett Healthcare Network in Cooperstown. The Delaware County Countryside Care Center is a 160-bed skilled nursing facility and rehabilitation center on State Route 10 south of the village.

Key Observations:

- The Town of Delhi is governed by a Town Supervisor and a five member Town Board and the Village is governed by an elected Village Mayor and the Board of Trustees (consisting of four members and the mayor).
- A variety of community facilities and services are located in Delhi including County Office Building, Public Library, Village Police, County Sheriff's Department, SUNY Delhi, Delaware Academy and O'Connor Hospital.
- There are also a variety of recreational amenities provide by the Town and Village and SUNY Delhi. Additionally a group of residents are in the process of raising funds for a new swimming pool.
- A survey of Delaware County youth was recently conducted. The overwhelming activity that participants of all ages would like to see offered is swimming, followed closely by movies and concerts. Boys would like to see boxing offered, and girls are interested in more classes in the arts.

Appendix B: Delhi Community Survey



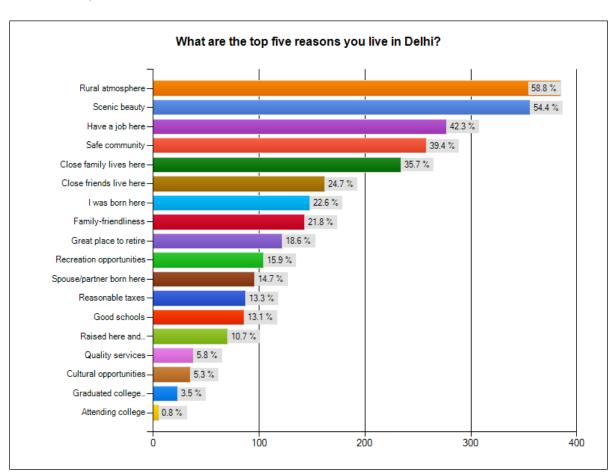
Appendix B: Delhi Community Survey

In order to create a vision for the future of Delhi a community survey was conducted over the Fall of 2010. A paper survey was mailed to every household and property owner and others were available for pick up at Town Hall. People were informed that they could make photocopies for other household members who wanted to complete a paper survey. The survey was also available on the internet. As of January 21, 2011 a total of 684 surveys were completed. All paper surveys were entered into the online survey site creating one searchable database of information. This document summarizes the results of the community survey.

Part One: What are your priorities for Delhi?

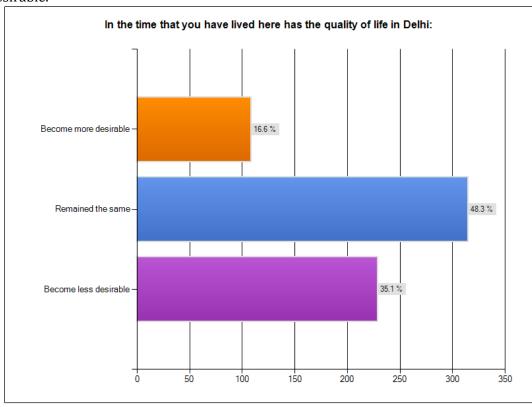
What are the top five reasons you live in Delhi?

Rural atmosphere, scenic beauty, having a job in Delhi, safe community and that close family lives in Delhi were the five top reasons for survey respondents to live in Delhi. Respondents were also allowed to write in reasons if they were not on the list. Other reasons why respondents live in Delhi include that they previously had a job here (and now retired or unemployed), inherited property, business is here, and vacation home.



In the time that you have lived here has the quality of life in Delhi?

Approximately 48.3% of respondents feel that the quality of life in Delhi has remained the same, while 35.1% believe it has become less desirable. About 16.6% think that quality of life has become more desirable.

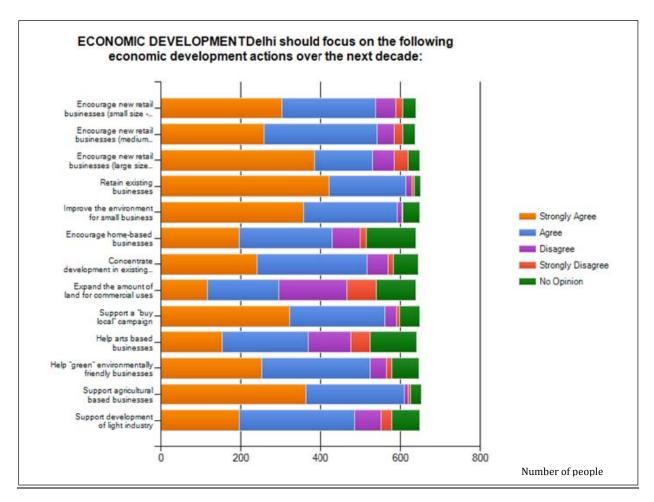


Part Two: Focus Areas for the Next Decade

The second part of the survey asks respondents to rate a variety of ideas in each of eleven categories by indicating how strongly they agree or disagree with statements. Categories addressed:

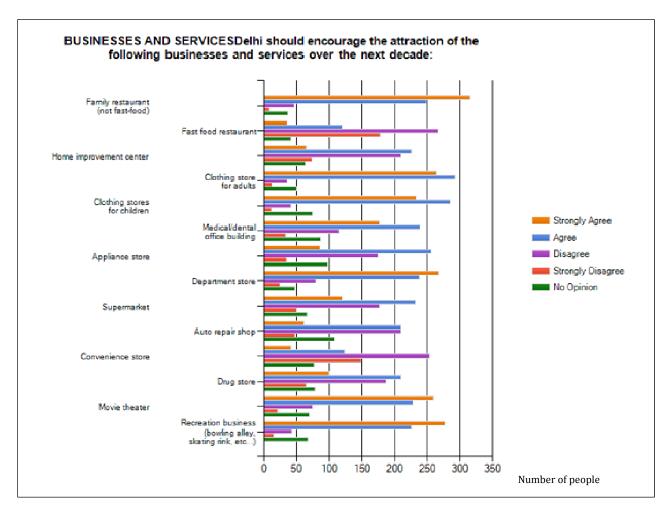
- Economic Development
- Businesses and Services
- Housing
- Community Facilities and Recreation
- Agriculture
- Transportation
- New Technology
- Town and Village Regulations
- Consolidation
- Town and Village Services
- Public Investment

<u>Economic Development</u>: Respondents strongly agree that Delhi should retain existing businesses as well as encourage new retail business (large size), support agricultural based business, and improve the environment for small business.



Economic Development	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion
Encourage new retail businesses (small size - smaller than Ace Hardware)	47.3%	36.9%	7.9%	2.7%	5.2%
Encourage new retail businesses (medium size - Ace Hardware)	40.2%	45.0%	6.6%	3.5%	4.7%
Encourage new retail businesses (large size - former Ames Store)	59.1%	22.6%	8.5%	5.4%	4.3%
Retain existing businesses	64.7%	29.6%	2.5%	0.6%	2.6%
Improve the environment for small business	55.0%	36.3%	1.5%	0.3%	6.8%
Encourage home-based businesses	30.6%	36.7%	11.0%	2.4%	19.4%
Concentrate development in existing commercial areas	37.1%	43.0%	8.2%	2.0%	9.6%
Expand the amount of land for commercial uses	18.2%	27.7%	27.1%	11.4%	15.5%
Support a "buy local" campaign	49.5%	36.9%	4.5%	1.2%	7.9%
Help arts based businesses	23.7%	33.7%	17.1%	7.5%	18.0%
Help "green" environmentally friendly businesses	38.9%	42.3%	6.4%	2.2%	10.2%
Support agricultural based businesses	55.6%	37.9%	1.5%	0.9%	4.0%
Support development of light industry	30.0%	44.9%	10.2%	4.3%	10.5%

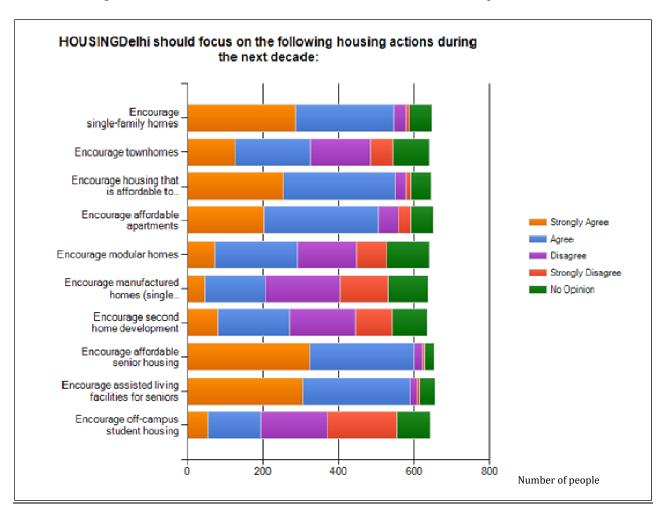
<u>Businesses and Services</u>: Respondents felt that Delhi should attract a family restaurant (not fast-food), clothing store for adults, clothing store for children, department store, movie theater and recreation business (bowling alley, skating rink, etc.)



Businesses and Services	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion
Family restaurant (not fast-food)	48.0%	37.9%	7.0%	1.4%	5.7%
Fast food restaurant	5.6%	18.6%	41.7%	27.8%	6.4%
Home improvement center	10.1%	35.5%	33.0%	11.5%	9.9%
Clothing store for adults	40.2%	44.8%	5.5%	1.8%	7.6%
Clothing stores for children	35.9%	44.3%	6.5%	1.7%	11.6%
Medical/dental office building	27.3%	36.8%	17.7%	5.1%	13.1%
Appliance store	13.2%	39.5%	27.0%	5.3%	15.0%
Department store	40.9%	36.1%	12.0%	3.7%	7.3%
Supermarket	18.6%	35.9%	27.5%	7.8%	10.2%
Auto repair shop	9.6%	33.0%	33.0%	7.5%	17.0%
Convenience store	6.4%	19.2%	39.4%	23.2%	11.8%
Drug store	15.7%	32.7%	29.2%	10.2%	12.2%

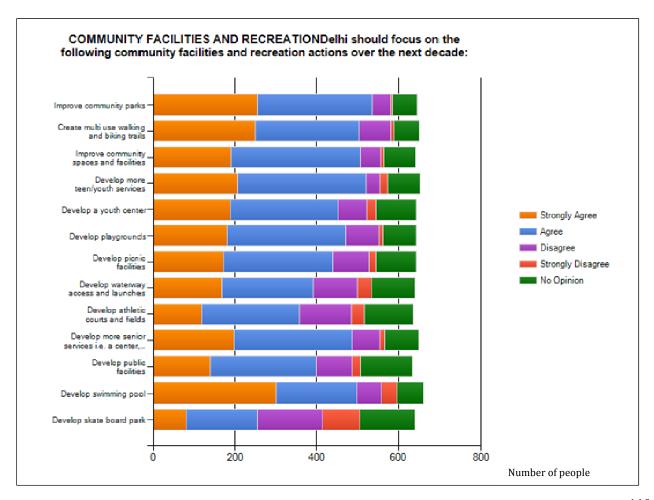
Movie theater	39.7%	35.1%	11.5%	3.2%	10.5%
Recreation business (bowling alley, skating rink, etc)	44.0%	36.0%	6.9%	2.4%	10.7%

<u>Housing:</u> Survey respondents support encouraging affordable senior housing and assisted living facilities for seniors. Additionally, most respondents are also in support of encouraging single family homes, housing that is affordable to first time homeowners and affordable apartments.



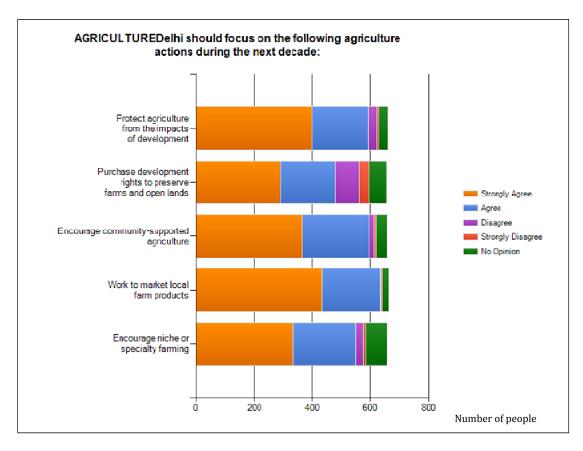
Housing	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion
Encourage single-family homes	44.4%	39.9%	5.0%	1.4%	9.3%
Encourage townhomes	19.5%	31.1%	24.8%	9.2%	15.3%
Encourage housing that is affordable to first-time homeowners	39.1%	46.1%	4.2%	1.9%	8.7%
Encourage affordable apartments	31.2%	46.3%	8.5%	4.9%	9.1%
Encourage modular homes	11.4%	34.0%	24.3%	12.5%	17.8%
Encourage manufactured homes (single wide, double wide)	6.9%	25.7%	30.8%	19.8%	16.8%
Encourage second home development	12.5%	30.0%	27.8%	15.1%	14.7%
Encourage affordable senior housing	49.5%	42.2%	3.4%	1.1%	3.8%
Encourage assisted living facilities for seniors	46.4%	43.1%	2.9%	1.2%	6.4%
Encourage off-campus student housing	8.4%	21.8%	27.5%	28.5%	13.8%

<u>Community Facilities and Recreation</u>: Overall, respondents were generally supportive of all community facilities and recreation actions listed. Specifically, improve community parks, develop more teen/youth services, improve community spaces and facilities, develop more senior services, create multi use walking and biking trails and develop a swimming pool were agreed most often by respondents.



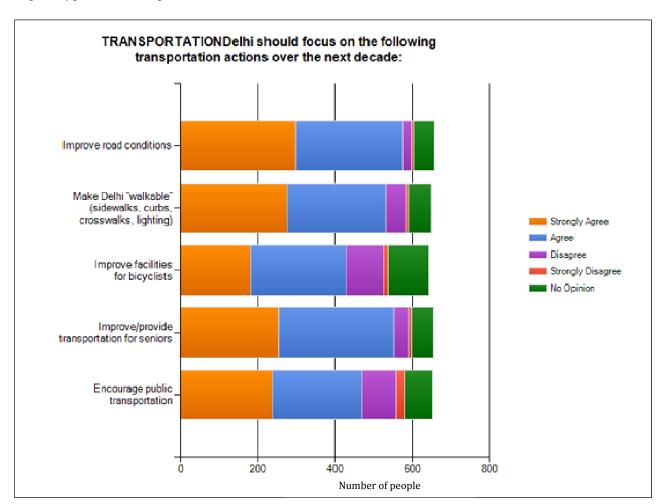
Community Facilities and Recreation	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion
Improve community parks	39.3%	43.5%	7.2%	0.6%	9.3%
Create multi use walking and biking trails	38.2%	39.1%	11.9%	1.2%	9.6%
Improve community spaces and facilities	29.5%	49.4%	7.8%	1.1%	12.2%
Develop more teen/youth services	31.5%	48.1%	5.4%	2.8%	12.3%
Develop a youth center	29.3%	41.1%	11.1%	3.4%	15.1%
Develop playgrounds	27.9%	45.3%	12.5%	1.7%	12.6%
Develop picnic facilities	26.8%	41.6%	14.0%	2.6%	15.0%
Develop waterway access and launches	26.0%	35.2%	16.7%	5.5%	16.6%
Develop athletic courts and fields	18.4%	37.8%	20.0%	4.9%	18.9%
Develop more senior services i.e. a center, recreational, etc.	30.4%	44.4%	10.6%	1.7%	12.8%
Develop public facilities	22.0%	41.1%	13.7%	3.3%	19.9%
Develop swimming pool	45.6%	29.9%	9.3%	5.8%	9.4%
Develop skate board park	12.6%	27.1%	25.0%	14.0%	21.2%

<u>Agriculture</u>: Overall, respondents also were generally supportive of all agriculture actions listed. Respondents strongly agree that Delhi should work to market local farm products and protect agriculture from the impacts of development.



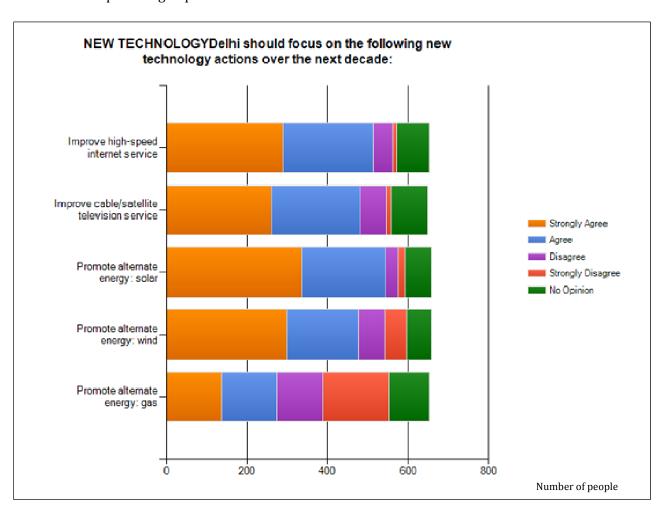
Agriculture	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion
Protect agriculture from the impacts of development	60.5%	29.5%	4.4%	1.1%	4.6%
Purchase development rights to preserve farms and open lands	44.5%	28.6%	12.4%	5.5%	9.0%
Encourage community-supported agriculture	55.9%	34.6%	2.6%	1.2%	5.6%
Work to market local farm products	65.3%	30.5%	0.5%	0.5%	3.3%
Encourage niche or specialty farming	50.8%	32.6%	4.4%	0.9%	11.3%

<u>Transportation</u>: Survey respondents were also generally in favor of all transportation actions. Respondents agree that Delhi should improve road conditions, make Delhi "more walkable" and improve/provide transportation for seniors.



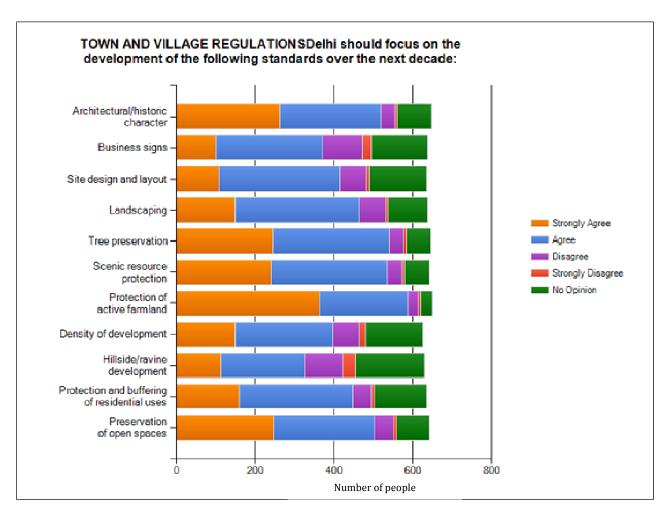
Transportation	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion
Improve road conditions	45.2%	42.1%	3.7%	0.9%	8.1%
Make Delhi "walkable" (sidewalks, curbs, crosswalks, lighting)	42.6%	39.5%	7.7%	1.2%	9.0%
Improve facilities for bicyclists	28.2%	38.5%	15.1%	1.9%	16.2%
Improve/provide transportation for seniors	38.6%	45.6%	5.7%	1.4%	8.7%
Encourage public transportation	36.1%	35.7%	13.8%	2.9%	11.5%

<u>New Technology</u>: Respondents agree that Delhi should promote solar and wind as alternate energy sources and improve high-speed internet service.



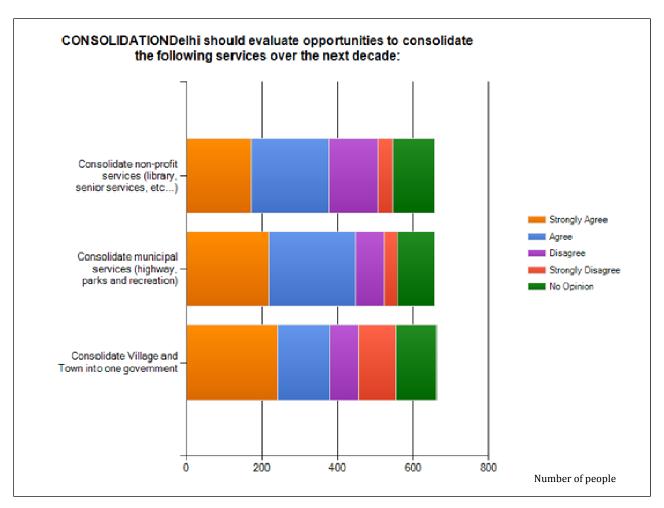
New Technology	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion
Improve high-speed internet service	44.2%	34.2%	7.5%	1.5%	12.6%
Improve cable/satellite television service	39.7%	34.4%	10.0%	1.9%	14.0%
Promote alternate energy: solar	50.9%	31.8%	5.0%	2.1%	10.2%
Promote alternate energy: wind	45.5%	26.9%	10.0%	7.9%	9.7%
Promote alternate energy: gas	20.9%	20.9%	17.7%	25.0%	15.5%

<u>Town and Village Regulations</u>: Most respondents agree that Delhi should focus on protecting active farmland, followed by tree preservation, scenic resource protection and architectural/historic character.



Town and Village Regulations	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion
Architectural/historic character	40.5%	39.3%	5.7%	1.1%	13.4%
Business signs	15.9%	42.2%	15.9%	3.5%	22.6%
Site design and layout	17.0%	47.8%	10.9%	1.4%	22.9%
Landscaping	23.5%	49.4%	10.4%	1.1%	15.6%
Tree preservation	37.9%	45.8%	5.6%	0.9%	9.8%
Scenic resource protection	37.3%	46.0%	5.9%	0.8%	10.0%
Protection of active farmland	55.8%	34.7%	3.9%	0.9%	4.8%
Density of development	23.9%	39.6%	10.7%	2.7%	23.1%
Hillside/ravine development	18.2%	33.8%	15.4%	5.1%	27.5%
Protection and buffering of residential uses	25.0%	45.5%	7.4%	1.1%	21.0%
Preservation of open spaces	38.4%	39.9%	7.5%	1.2%	12.9%

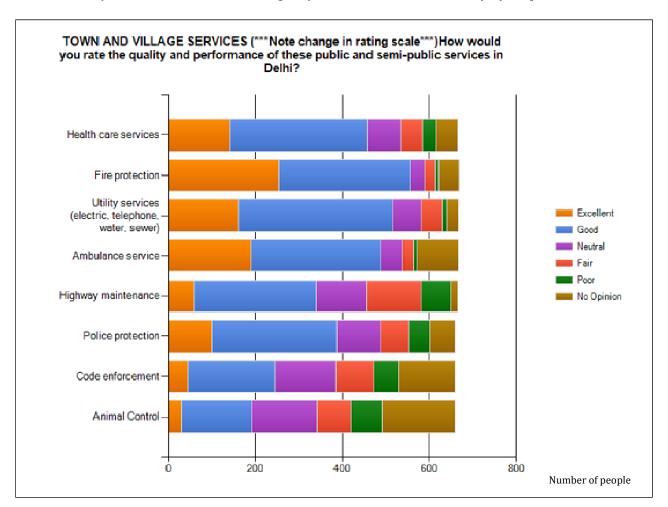
<u>Consolidation</u>: Approximately 36.5% of respondents strongly agree that the Village and Town should be consolidated into one government. Additionally 32.9% of respondents strongly agree that municipal services should be consolidated.



Consolidation	Strongly Agree	Agree	Disagree	Strongly Disagree	No Opinion
Consolidate non-profit services (library, senior services, etc)	171	206	128	41	110
Consolidate municipal services (highway, parks and recreation)	216	231	76	36	98
Consolidate Village and Town into one government	241	139	75	98	107

Town and Village Services:

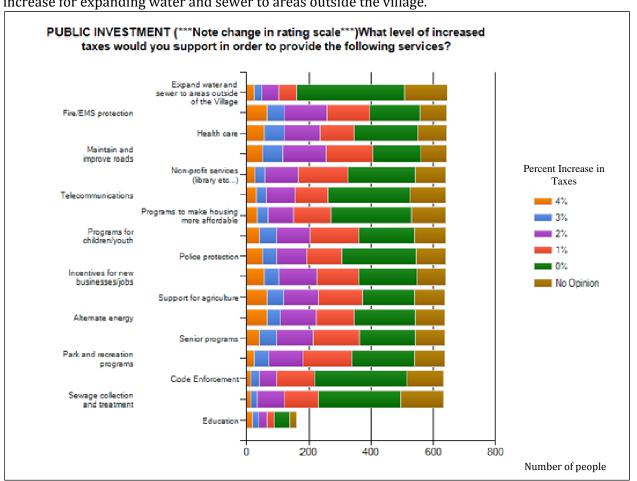
In rating the quality and performance of Town and Village services, 37.9% of respondents thought that fire protection service was excellent and another 45.0% thought it was good. Utility services (24.2% excellent and 53.2% good), ambulance services (28.6% excellent and 44.8% good), and health care services (21.4% excellent and 47.7% good) were also viewed favorably by respondents.



Town and Village Services	Excellent	Good	Neutral	Fair	Poor	No Opinion
Health care services	21.4%	47.7%	11.4%	7.5%	4.8%	7.2%
Fire protection	38.0%	45.0%	5.2%	3.6%	1.2%	7.0%
Utility services (electric, telephone, water, sewer)	24.1%	53.2%	9.7%	7.2%	1.8%	3.9%
Ambulance service	28.5%	44.8%	7.5%	3.6%	1.3%	14.2%
Highway maintenance	9.0%	42.0%	17.6%	18.6%	10.2%	2.6%
Police protection	15.1%	43.4%	15.4%	9.7%	7.4%	8.9%
Code enforcement	6.8%	30.3%	21.3%	13.0%	8.8%	19.8%
Animal Control	4.5%	24.4%	22.7%	12.1%	10.6%	25.6%

Public Investment:

The next question asked respondents to indicate the level of increased taxes they would support in order to provide a service. For each service listed, the majority of respondents stated 0%. This ranged from 24.6% responding 0% tax increase for maintaining and improving roads to 53.9% no tax increase for expanding water and sewer to areas outside the village.



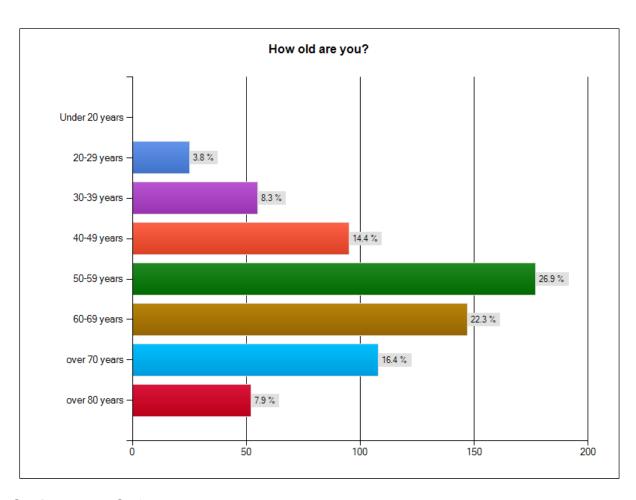
Public Investment	4%	3%	2%	1%	0%	No Opinion
Maintain and improve roads	8.1%	10.0%	21.6%	23.3%	24.6%	12.4%
Fire/EMS protection	10.5%	8.8%	20.9%	21.3%	25.6%	13.0%
Police protection	8.2%	7.4%	14.5%	18.1%	37.4%	14.5%
Senior programs	6.8%	8.7%	17.8%	23.7%	28.4%	14.7%
Park and recreation programs	3.8%	7.7%	16.9%	24.6%	32.0%	15.0%
Code Enforcement	2.4%	4.6%	8.4%	18.9%	47.2%	18.4%
Programs to make housing more affordable	5.5%	5.5%	12.9%	18.2%	41.0%	17.0%
Non-profit services (library etc)	4.4%	5.0%	16.8%	24.6%	34.2%	15.0%
Programs for children/youth	6.9%	8.3%	16.5%	24.6%	28.4%	15.2%
Sewage collection and treatment	2.5%	3.2%	13.8%	16.9%	42.3%	21.3%
Support for agriculture	10.6%	8.3%	17.3%	22.5%	26.1%	15.1%
Education	12.3%	11.1%	17.3%	14.2%	30.9%	14.2%
Health care	9.1%	9.7%	17.8%	17.3%	31.9%	14.2%
Alternate energy	10.4%	6.8%	17.6%	19.5%	31.0%	14.6%
Telecommunications	5.0%	5.2%	14.4%	16.1%	41.5%	17.7%
Incentives for new businesses/jobs	8.8%	7.5%	18.9%	21.2%	29.6%	14.0%
Expand water and sewer to areas outside of the Village	3.9%	3.7%	8.6%	8.9%	53.9%	21.0%

Part Three: Who responded to the survey?

This section of the survey collects information about the respondents.

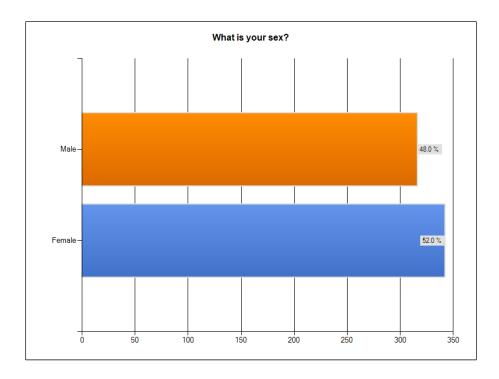
How old are you?

For our plan to be balanced it should represent the needs of all age groups in Delhi. Most respondents were over 40, with 46% over the age of 60.



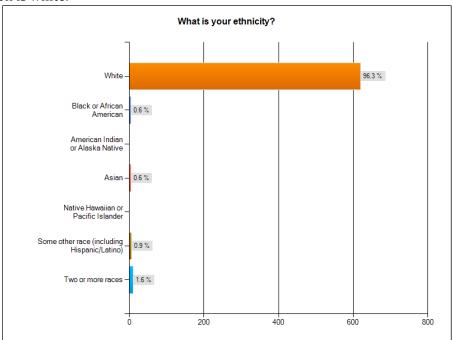
What is your gender?

A great plan meets the needs of the widest number of citizens, both male and female. According to 2010 estimates, 50.5% of Delhi's population is male.



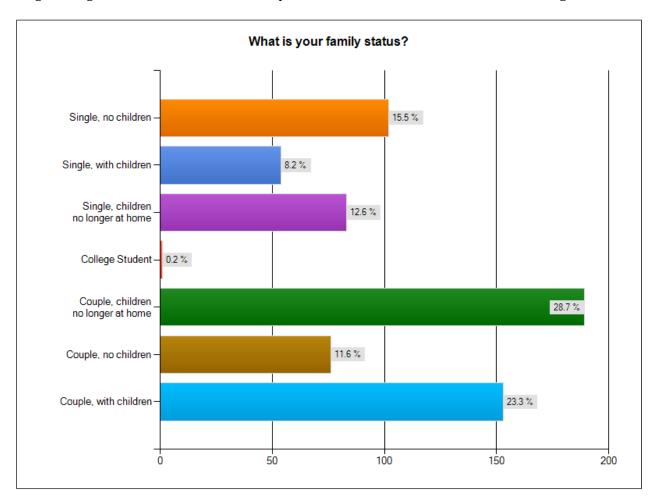
What is your ethnicity?

The majority of respondents were white. In comparison, approximately 84.4% of Delhi's estimated 2010 population is white.

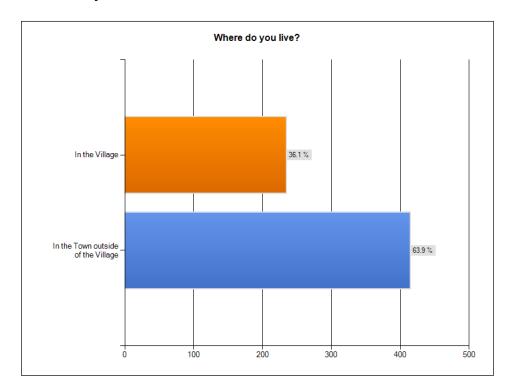


What is your family status?

Different families have different needs. Families with young children at home are concerned with the quality of education, recreation and childcare. Older residents are concerned with amenities that make retirement enjoyable. Approximately 28.7% of respondents were couples with children no longer living at home and 23.3% were couples with children. Less than 1.0% were college students.



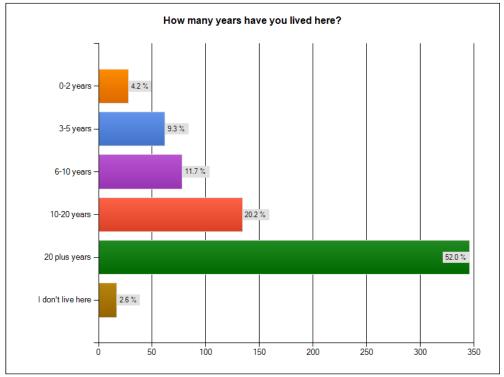
Where do you live?



For our comprehensive plan to be balanced it needs to provide attention to all parts of Delhi. Nearly two-thirds of respondents lived in the Town outside the Village. According to 2010 estimates from The Nielsen Company, Town outside the accounts Village for 43.5% Delhi's of population.

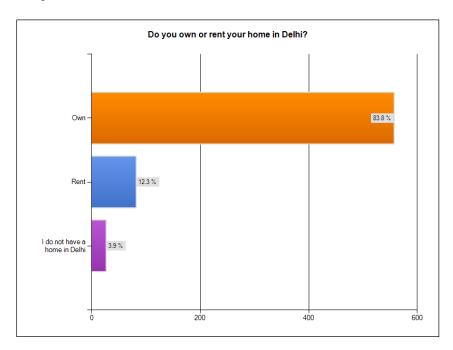
How many years have you lived here?

Over 50% of all respondents have lived in Delhi over 20 years. Another 20% have lived in Delhi between 10 and 20 years. Nearly 5% have lived in Delhi for 2 years or less.



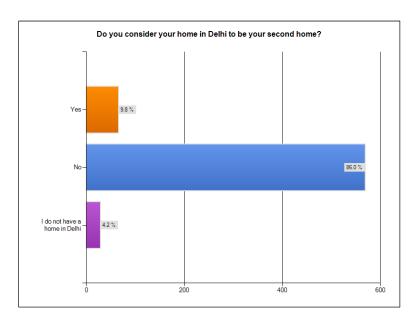
Do you own or rent your home in Delhi?

High rates of homeownership stabilize a community and fuel its tax base. The majority of respondents own a home in Delhi. 2010 estimates indicate that 67.4% of Delhi occupied housing units are owner occupied.



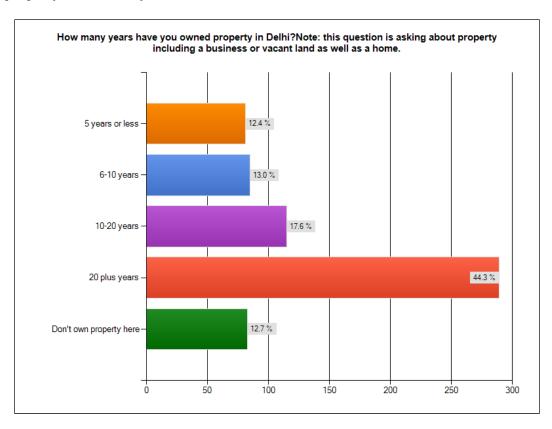
Do you consider your home in Delhi to be your second home?

Delhi is fortunate to have both year round and seasonal/weekend residents. Approximately 9.8% of respondents identified themselves as a second homeowner.



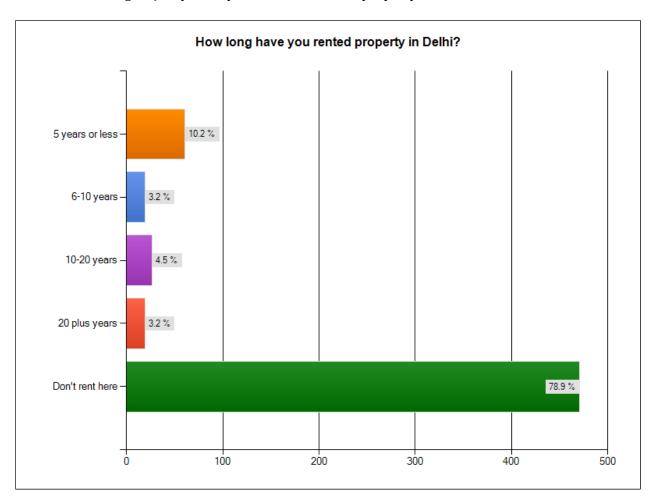
How many years have you owned property in Delhi?

Approximately 44.3% of respondents have owned property in Delhi for 20 plus years and 17.6% have owned property for 10 to 20 years.



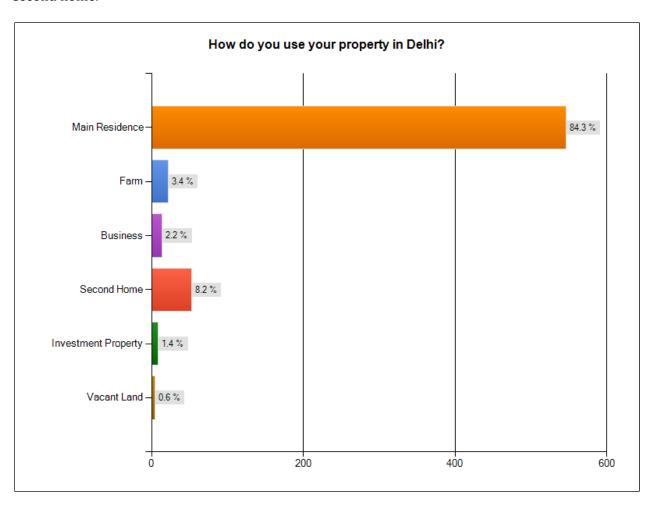
How long have you rented property in Delhi?

The overwhelming majority of respondents do not rent property in Delhi.



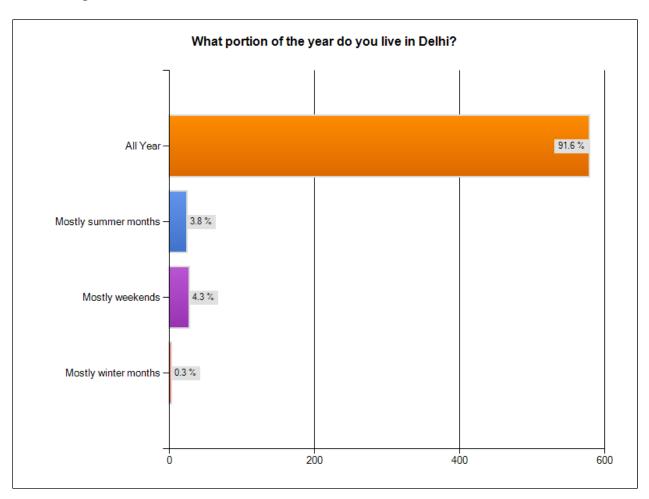
How do you use your property in Delhi?

The majority of survey respondents use their property as their main residence, while 8.2% use it as a second home.



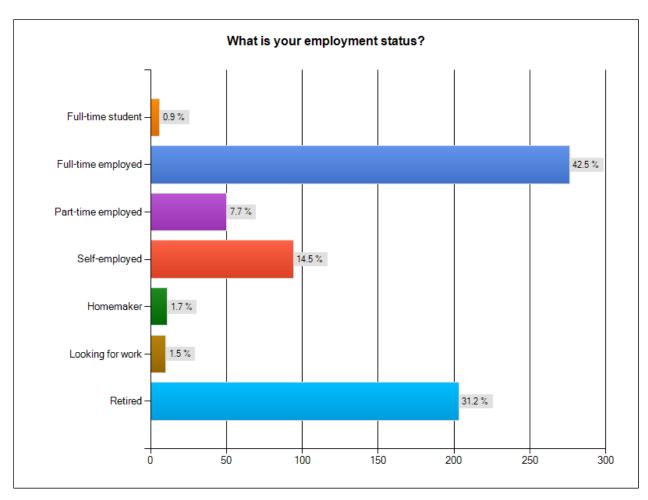
What portion of the year do you live in Delhi?

Most respondents live in Delhi year round. About 4.3% live in Delhi on the weekends and 3.8% live in Delhi during the summer months.



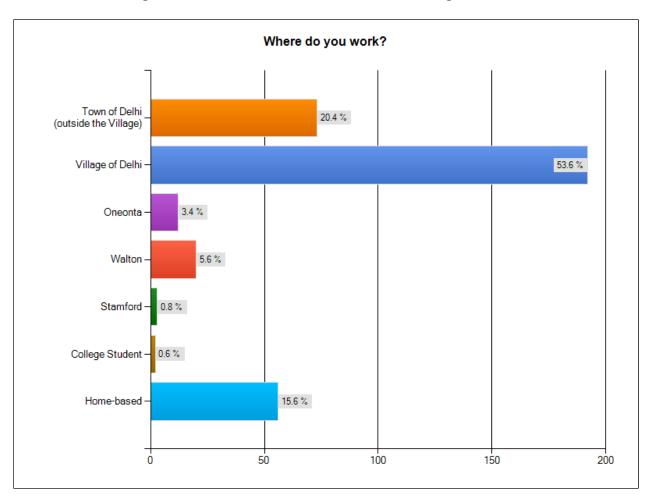
What is your employment status?

The largest percentage of respondents were full-time employed (42.5%) or retired (31.2%).



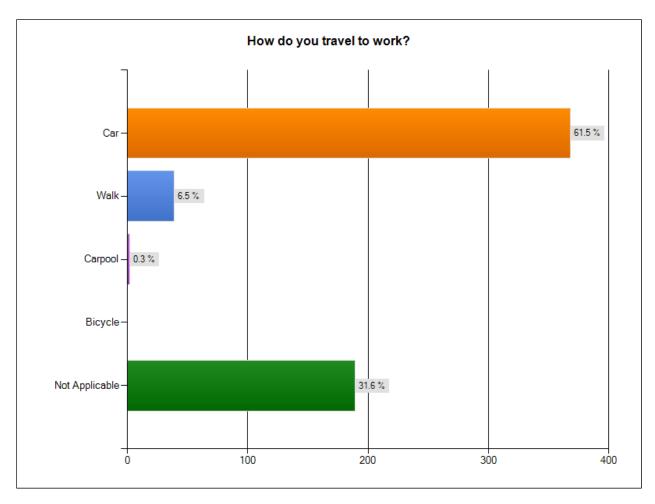
Where do you work?

Understanding where residents work helps us to meet the needs of different populations. About one-half work in the Village and 20.4% work in the Town outside the Village.



How do you travel to work?

Nearly two-thirds of respondents travel to work by car.



Comments

<u>Concerns or topics not covered by this survey</u> – Respondents were asked to identify any concerns or topics not covered by this survey. The following is a summary of the comments received most frequently:

- Construct new swimming pool
- Dissolve Village/consolidate government
- Oppose gas drilling and fracking
- Less Police
- SUNY Students noise
- More senior housing
- Another Department Store (like Ames)
- High taxes

- Repair/pave roads
- NYC watershed

Analysis of Primary Filters and Cross Tabulations

Cross tabulations and filters allow us to look at the relationship between responses such as what people of a certain age thought about various things within the survey questions. The following cross tabulations represent some of the interests of different populations:

Residents of the Town outside Village

Four hundred and fourteen (414) responses were from residents who live in the Town outside the Village. This represents about 60.5% of total survey respondents. Most:

- Live in Delhi for rural atmosphere, scenic beauty, job here, safe community, and close family lives in the area.
- Have lived in Delhi over 20 years
- Are homeowners
- Live in Delhi year round
- Use their home as their principal residence
- Earn between \$25,000 and \$100,000
- Are full time employed
- Work in the Village of Delhi
- Are between the ages of 50 and 69

Town Residents outside the Village expressed strong support for:

- Retaining existing businesses (66.1%)
- Support agricultural based businesses (59.1%)
- Encourage new retail businesses (large size former Ames Store) (58.6%)
- Improve the environment for small business (56.1%)
- Support a "buy local" campaign (50.5%)
- Encourage new retail businesses (small size smaller than Ace Hardware) (50.5%)
- Attracting a family restaurant (not fast-food) (47.6%)
- Encourage affordable senior housing (46.8%)
- Develop a swimming pool (43.2%)
- Work to market local farm products (67.7%)
- Protect agriculture from the impacts of development (63.8%)
- Encourage community-supported agriculture (59.6%)
- Encourage niche or specialty farming (52.1%)
- Improve road conditions (45.8%)
- Promote alternate energy: solar (51.6%)
- Protection of active farmland (57.8%)
- Consolidate Village and Town into one government (31.0%)

Residents of the Village

Two hundred and thirty-four (234) responses were from residents who live in the Village of Delhi. This represents about 34.2% of total survey respondents. Most:

- Live in Delhi for a job, rural atmosphere, scenic beauty, safe community, and close family lives in the area.
- Are between the ages of 50 and 69
- Have lived in Delhi over 20 years
- Are homeowners
- Live in Delhi year round
- Use their home as their principal residence
- Are full time employed
- Work in the Village of Delhi
- Earn between \$25,000 and \$100,000

Village residents expressed strong support for:

- Retain existing businesses (61.7%)
- Encourage new retail businesses (large size former Ames Store) (60.1%)
- Improve the environment for small business (52.0%)
- Attracting a recreation business (bowling alley, skating rink, etc...) (52.8%)
- Encourage affordable senior housing (55.1%)
- Encourage assisted living facilities for seniors (50.9%)
- Encourage single-family homes (50.4%)
- Develop swimming pool (52.2%)
- Work to market local farm products (62.3%)
- Protect agriculture from the impacts of development (54.6%)
- Encourage community-supported agriculture (51.5%)
- Encourage niche or specialty farming (50.0%)
- Make Delhi "walkable" (sidewalks, curbs, crosswalks, lighting) (56.0%)
- Promote alternate energy: solar (49.8%)
- Protection of active farmland (53.1%)
- Consolidate Village and Town into one government (45.9%)

Homeowners

A majority of respondents were homeowners, 557 (81.4% of respondents) in total. Most:

- Live in Delhi for the rural atmosphere, scenic beauty, job here, safe community, and close family live in the area.
- Are between the ages of 50 and 69
- Live in the Town outside the Village
- Have lived in Delhi over 20 years
- Live in Delhi year round
- Use their home as their principal residence
- Are full time employed
- Work in the Village of Delhi
- Earn between \$25,000 and \$100,000

Homeowners expressed strong support for:

- Retain existing businesses (65.9%)
- Encourage new retail businesses (large size former Ames Store) (58.3%)
- Support agricultural based businesses (55.9%)
- Improve the environment for small business (55.7%)

- Support a "buy local" campaign (50.6%)
- Attract a Family restaurant (not fast-food) (47.7%)
- Encourage affordable senior housing (48.8%)
- Develop swimming pool (44.2%)
- Work to market local farm products (65.3%)
- Protect agriculture from the impacts of development (59.7%)
- Encourage community-supported agriculture (55.2%)
- Encourage niche or specialty farming (51.1%)
- Improve road conditions (44.6%)
- Promote alternate energy: solar (48.9%)
- Protection of active farmland (55.0%)
- Consolidate Village and Town into one government (34.4%)

Renters

Approximately 12% of all survey responses came from renters. Most:

- Live in Delhi for a job, close family live nearby, scenic beauty, rural atmosphere, close friends live here and it is a safe community.
- Live in the Village
- Have lived in Delhi over 20 years
- Live in Delhi year round
- Have rented for less than 5 years
- Use their home as their principal residence
- Are full time employed
- Work in the Village of Delhi
- Earn under \$50,000

Renters expressed strong support for:

- Encourage new retail businesses (large size former Ames Store) (62.8%)
- Support agricultural based businesses (59.0%)
- Retain existing businesses (58.4%)
- Improve the environment for small business (52.6%)
- Attract a recreation business (bowling alley, skating rink, etc...) (58.1%)
- Attract a movie theater (51.9%)
- Encourage housing that is affordable to first-time homeowners (63.3%)
- Encourage affordable senior housing (55.0%)
- Encourage affordable apartments (53.1%)
- Encourage assisted living facilities for seniors (51.9%)
- Develop swimming pool (56.3%)
- Work to market local farm products (68.8%)
- Protect agriculture from the impacts of development (68.4%)
- Encourage community-supported agriculture (67.1%)
- Purchase development rights to preserve farms and open lands (55.1%)
- Encourage niche or specialty farming (52.6%)
- Improve road conditions (54.4%)
- Make Delhi "walkable" (sidewalks, curbs, crosswalks, lighting) (53.8%)
- Promote alternate energy: solar (63.0%)
- Promote alternate energy: wind (58.8%)

- Improve high-speed internet service (50.0%)
- Protection of active farmland (62.5%)
- Consolidate Village and Town into one government (46.3%)

Seniors

Three hundred and seven (307) responses (44.9%) were from seniors (60 and over). Most:

- Live in Delhi for its rural atmosphere ,scenic beauty, safe community, close to family and great place to retire
- Live in the Town outside the Village
- Have lived in Delhi over 20 years
- Are homeowners
- Live in Delhi year round
- Use their home as their principal residence
- Are retired
- Earn between \$25,000 and \$100,000

Seniors expressed strong support for:

- Retain existing businesses (58.8%)
- Encourage new retail businesses (large size former Ames Store) (58.2%)
- Support agricultural based businesses (50.3%)
- Improve the environment for small business (50.2%)
- Attract a Family restaurant (not fast-food) (44.4%)
- Encourage affordable senior housing (53.4%)
- Develop swimming pool (41.5%)
- Work to market local farm products (60.4%)
- Protect agriculture from the impacts of development (60.0%)
- Encourage community-supported agriculture (53.2%)
- Improve road conditions (42.8%)
- Promote alternate energy: solar (41.9%)
- Protection of active farmland (55.9%)
- Consolidate Village and Town into one government (34.1%)

Second Home Owners

Sixty-five (65) responses (9.5%) came from second home owners. Most:

- Live in Delhi for its scenic beauty, rural atmosphere, and recreation opportunities
- Are between the ages of 50 and 69
- Live in the Town outside the Village
- Own a home
- Use their property as a second home
- Are full time employed
- Work out of their home
- Earn between \$100,001 and \$250,000

Second-home owners expressed strong support for:

Retain existing businesses (67.7%)

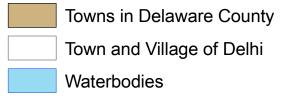
- Support agricultural based businesses (64.6%)
- Support a "buy local" campaign (57.8%)
- Improve the environment for small business (57.1%)
- Help "green" environmentally friendly businesses (50.8%)
- Attract a family restaurant (not fast-food) (52.3%)
- Attract a movie theater (50.8%)
- Encourage single-family homes (40.6%)
- Create multi use walking and biking trails (44.6%)
- Protect agriculture from the impacts of development (67.7%)
- Encourage community-supported agriculture (64.1%)
- Work to market local farm products (63.1%)
- Purchase development rights to preserve farms and open lands (60.9%)
- Encourage niche or specialty farming (58.5%)
- Improve high-speed internet service (57.1%)
- Improve cable/satellite television service (54.7%)
- Protection of active farmland (69.2%)
- Architectural/historic character (61.5%)
- Scenic resource protection (56.9%)
- Preservation of open spaces (55.4%)
- Tree preservation (50.8%)
- Consolidate Village and Town into one government (44.6%)

Appendix C: Maps





Delaware County Map



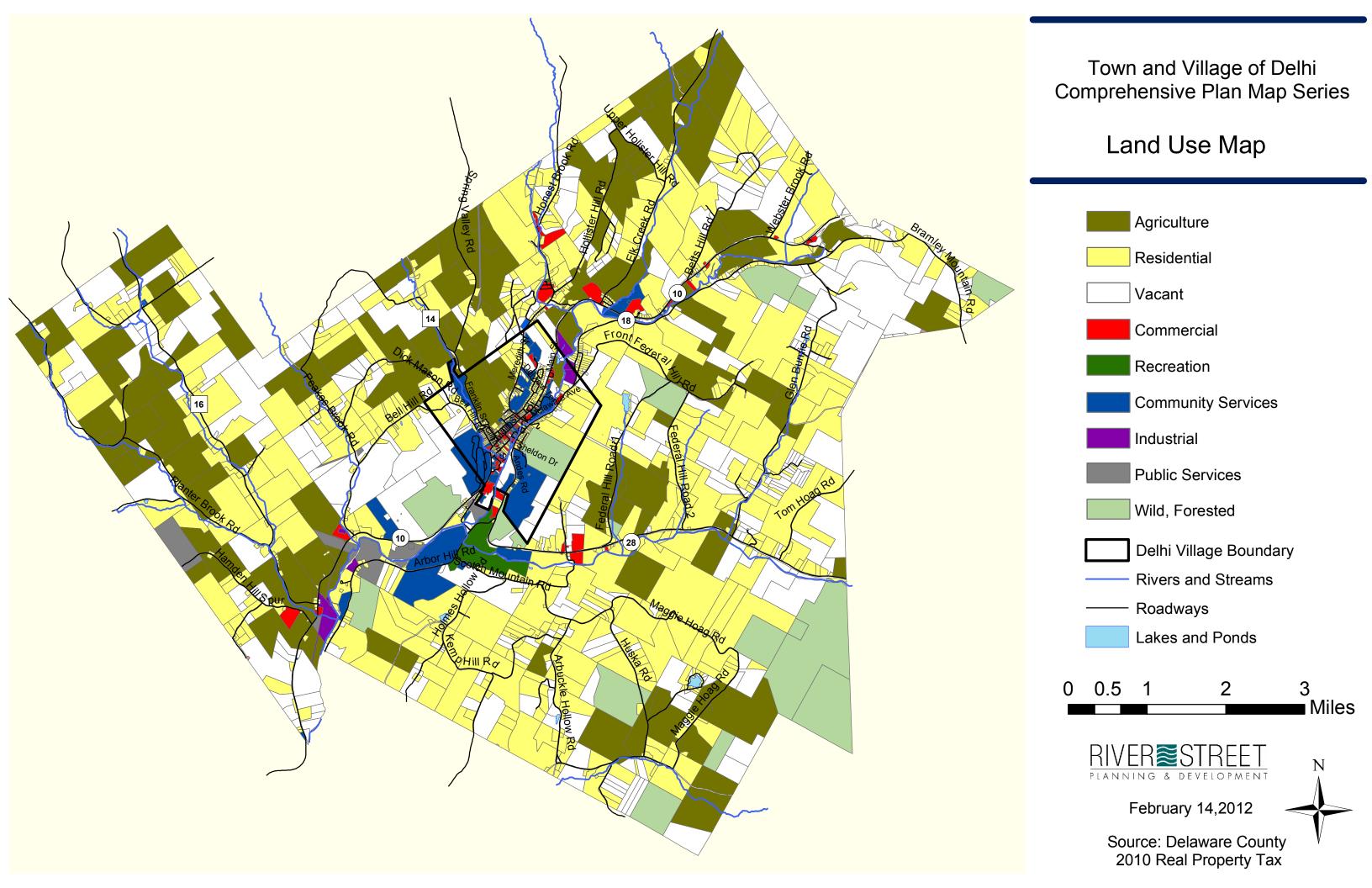


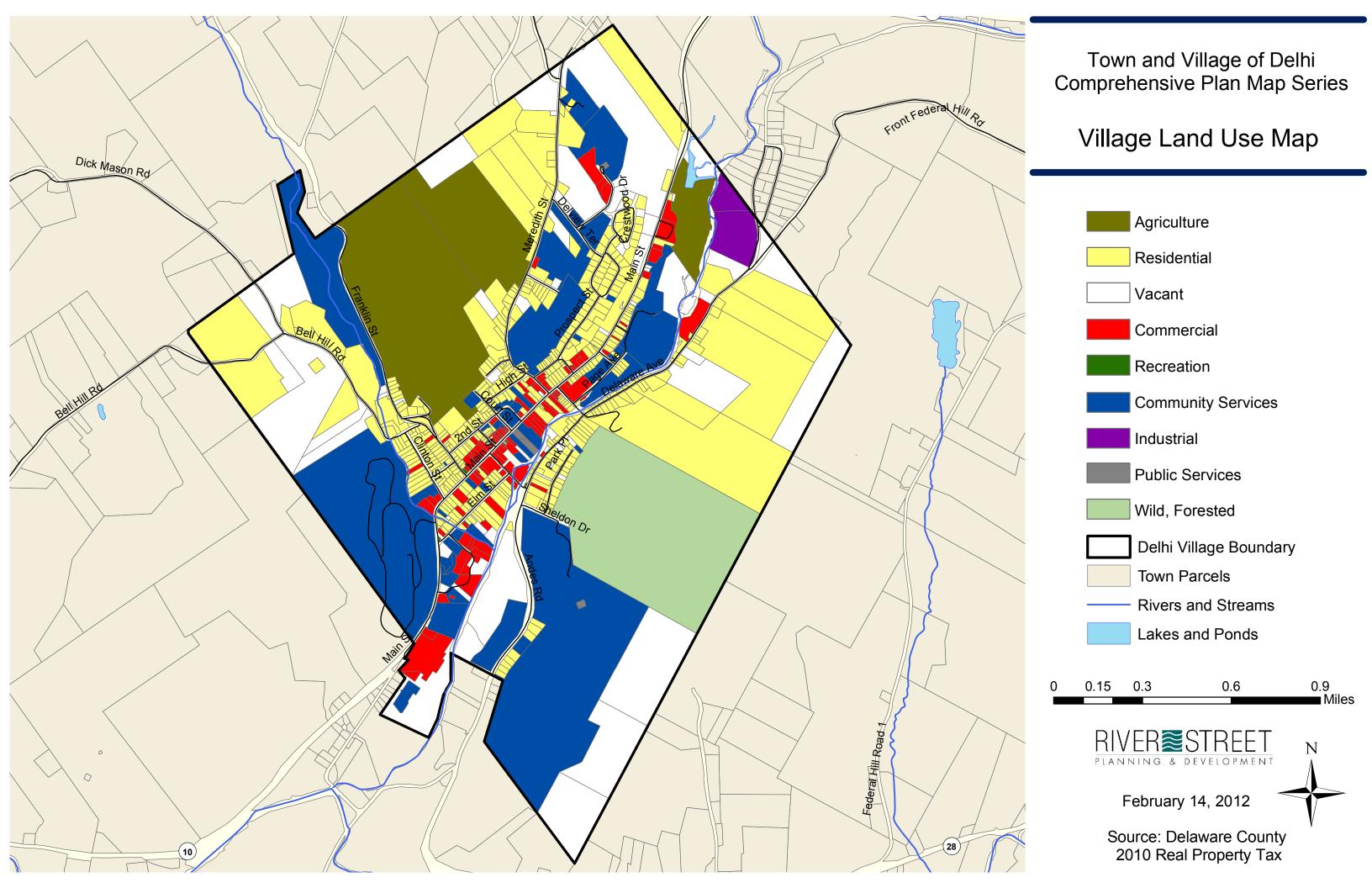


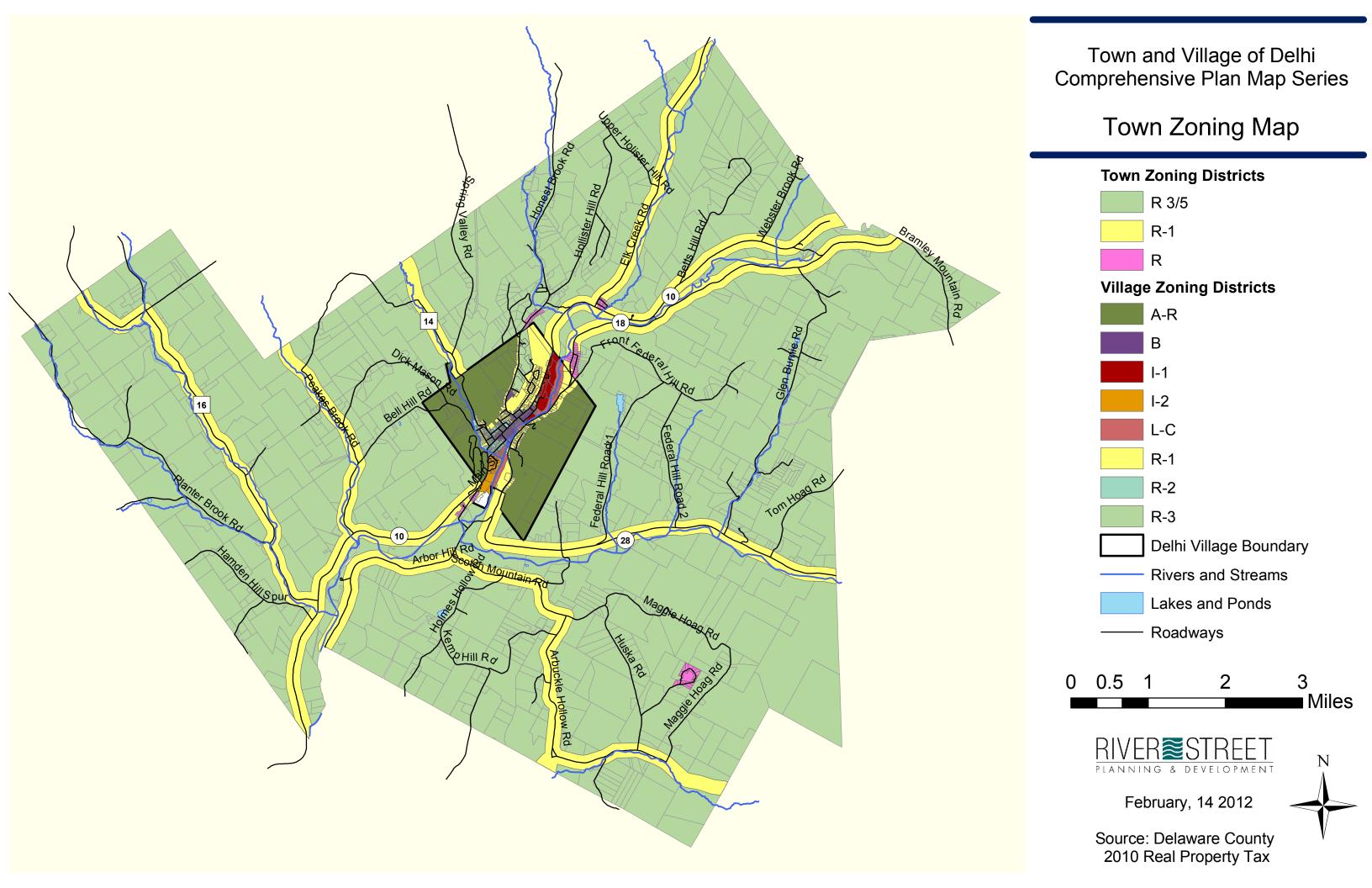


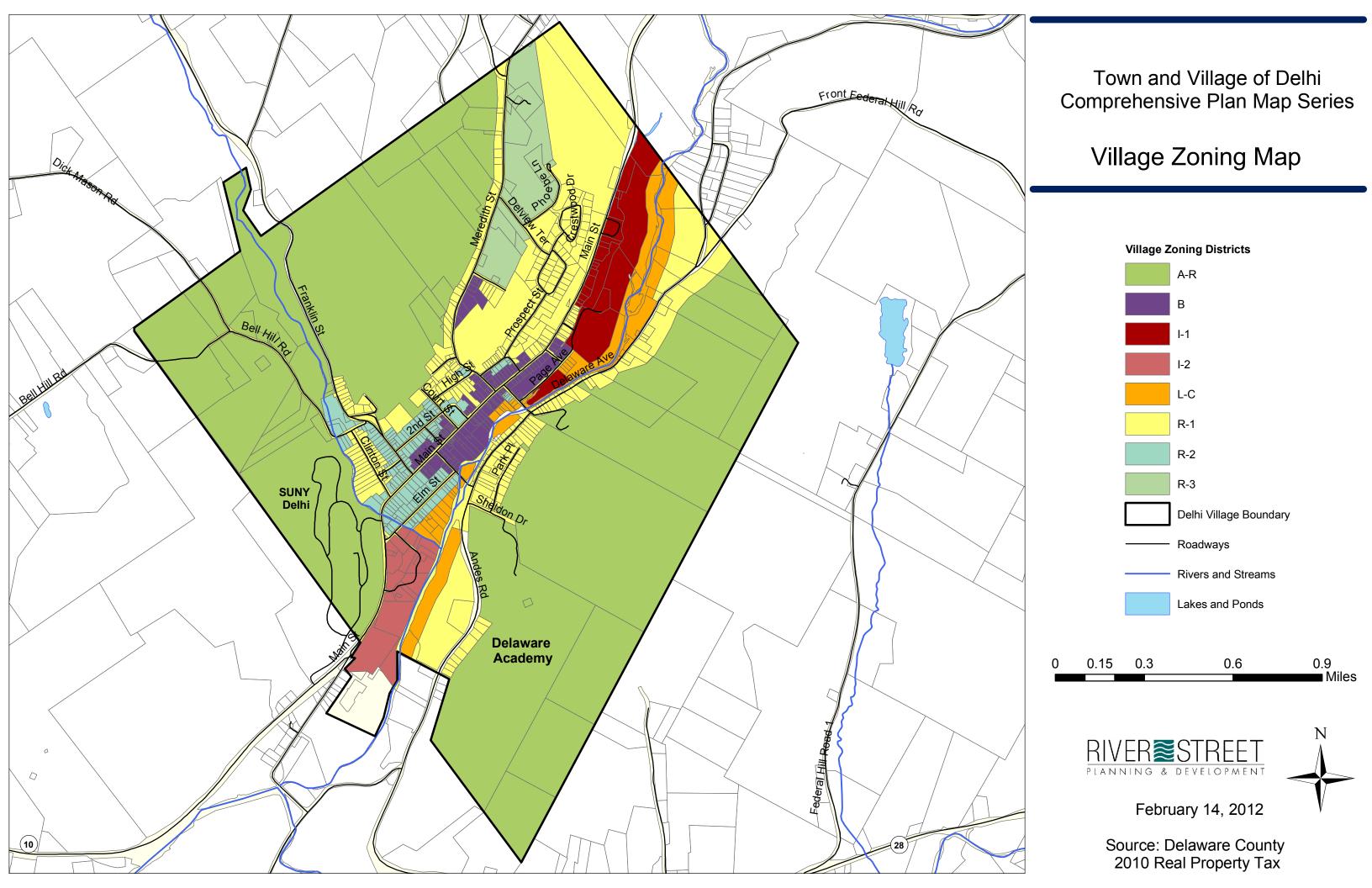
February 14, 2012

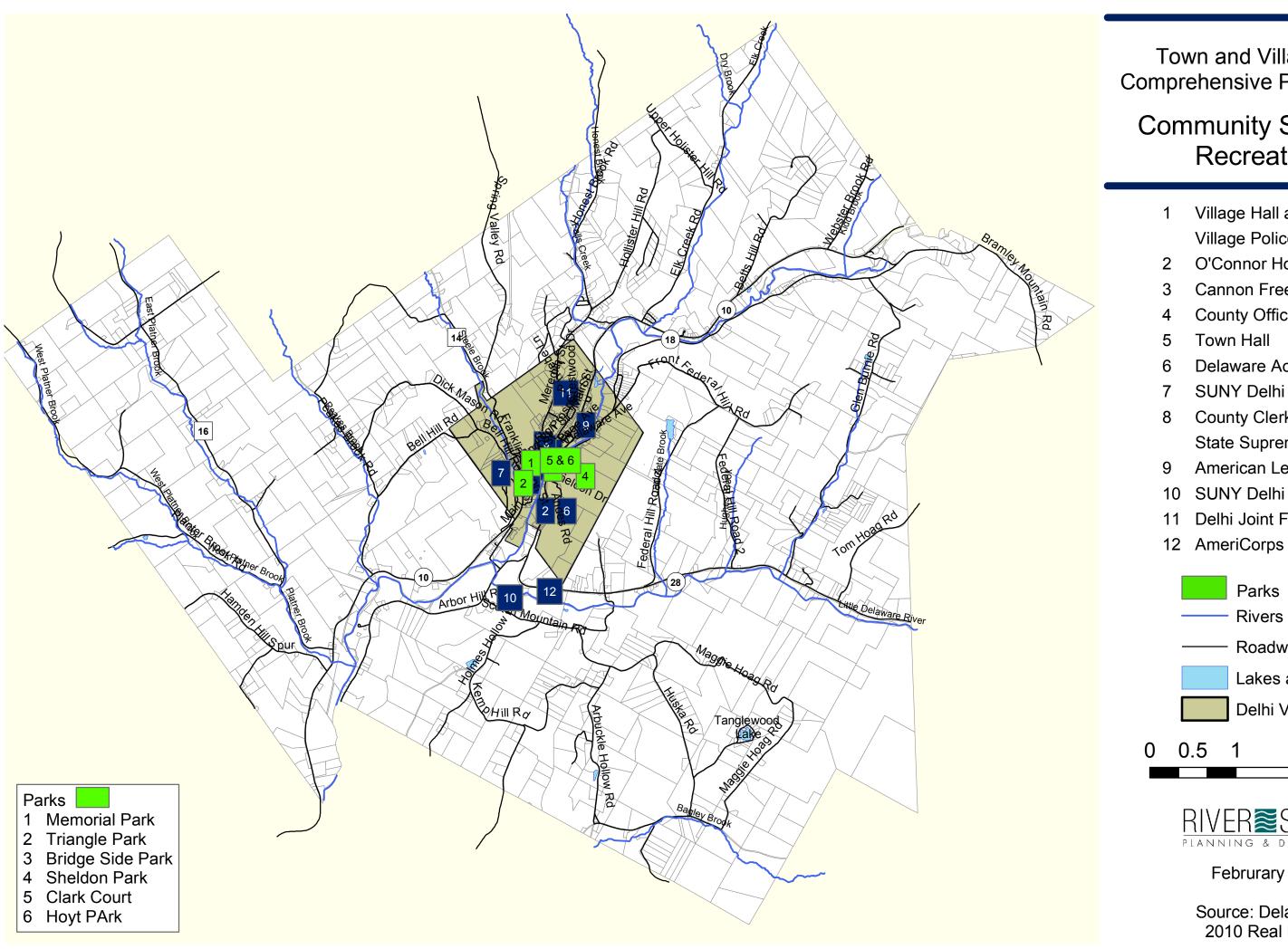
Source: Delaware County 2010 Real Property Tax











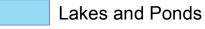
Community Services and Recreation Map

- Village Hall and Village Police Department
- O'Connor Hospital
- Cannon Free Library
- **County Office Buildings**
- **Delaware Academy**
- County Clerk's Office and State Supreme Court Law Library
- American Legion / Legion Park
- SUNY Delhi Public Golf Course
- 11 Delhi Joint Fire District
- 12 AmeriCorps Education Center



Rivers and Streams

Roadways



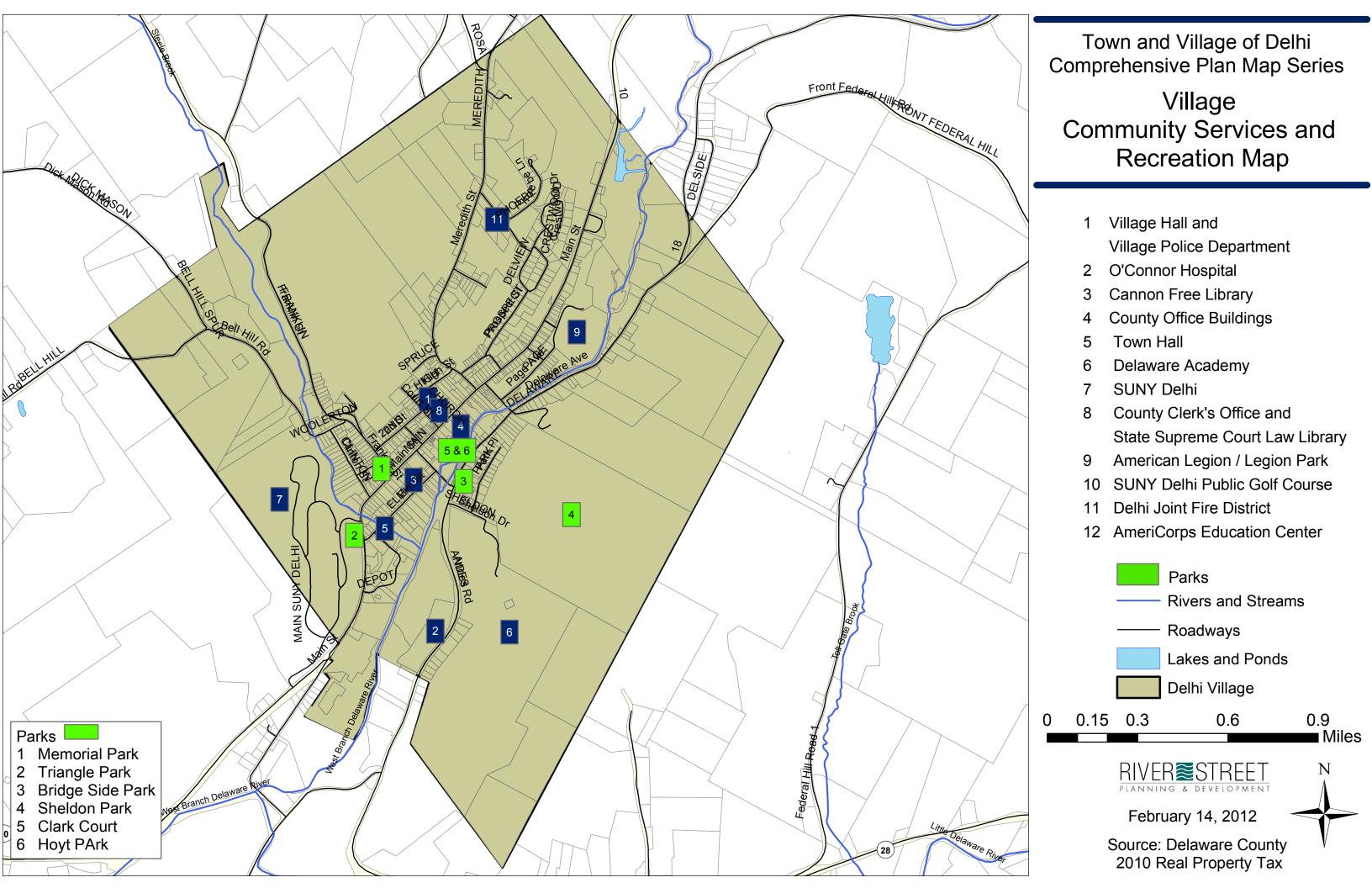


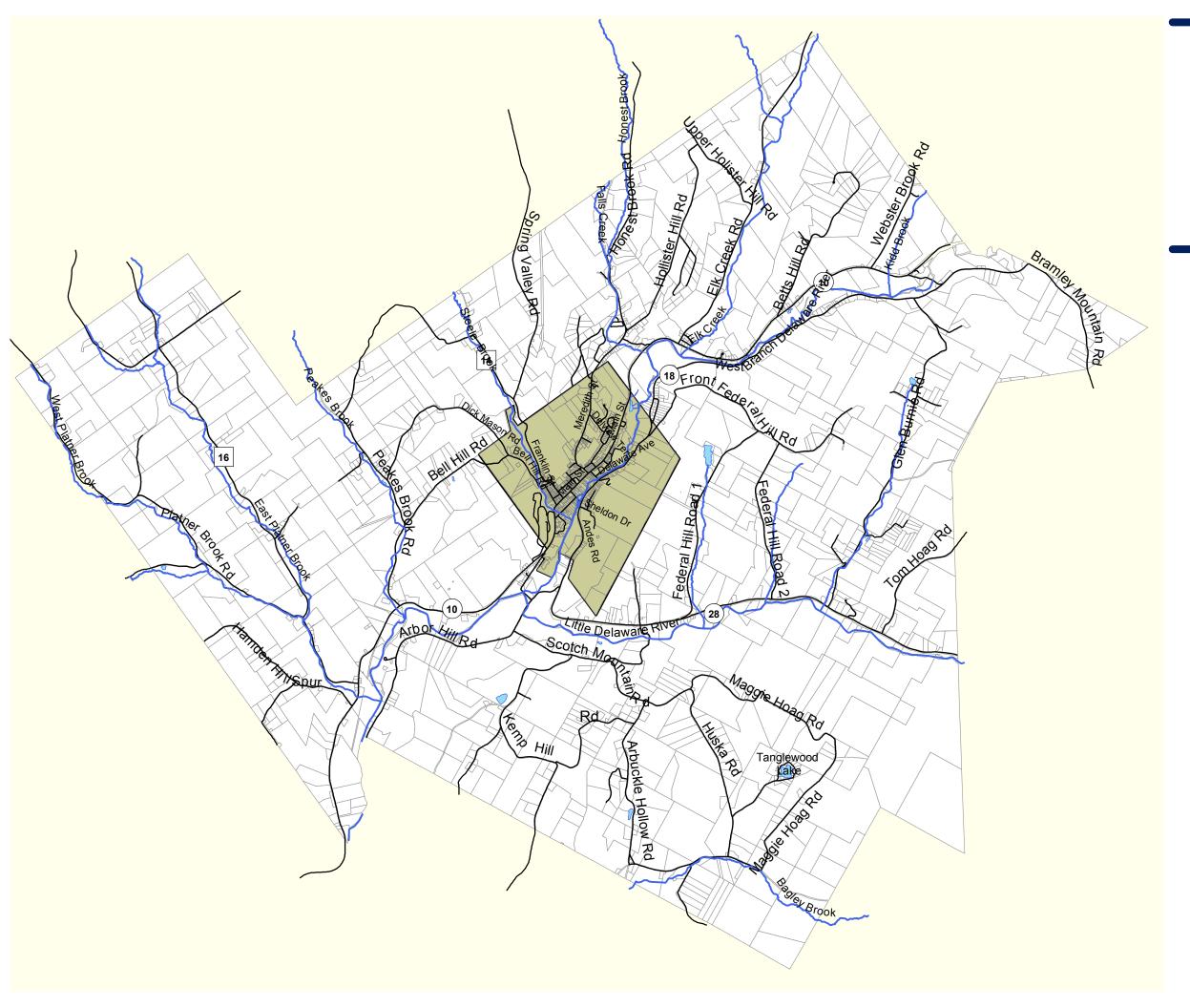
Miles



Februrary 14, 2012

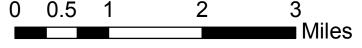
Source: Delaware County 2010 Real Property Tax





Infrastructure and Waterbodies Map



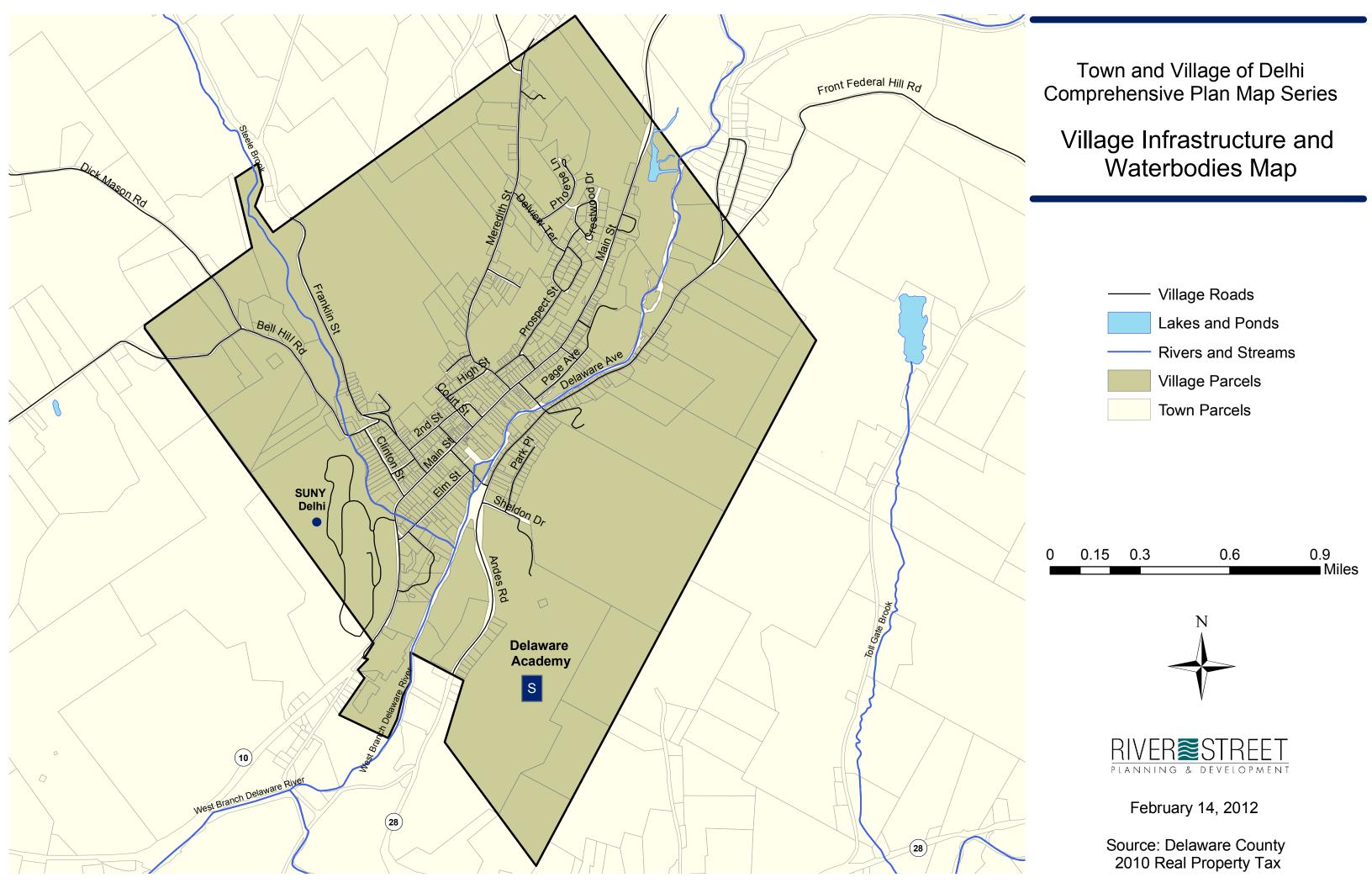


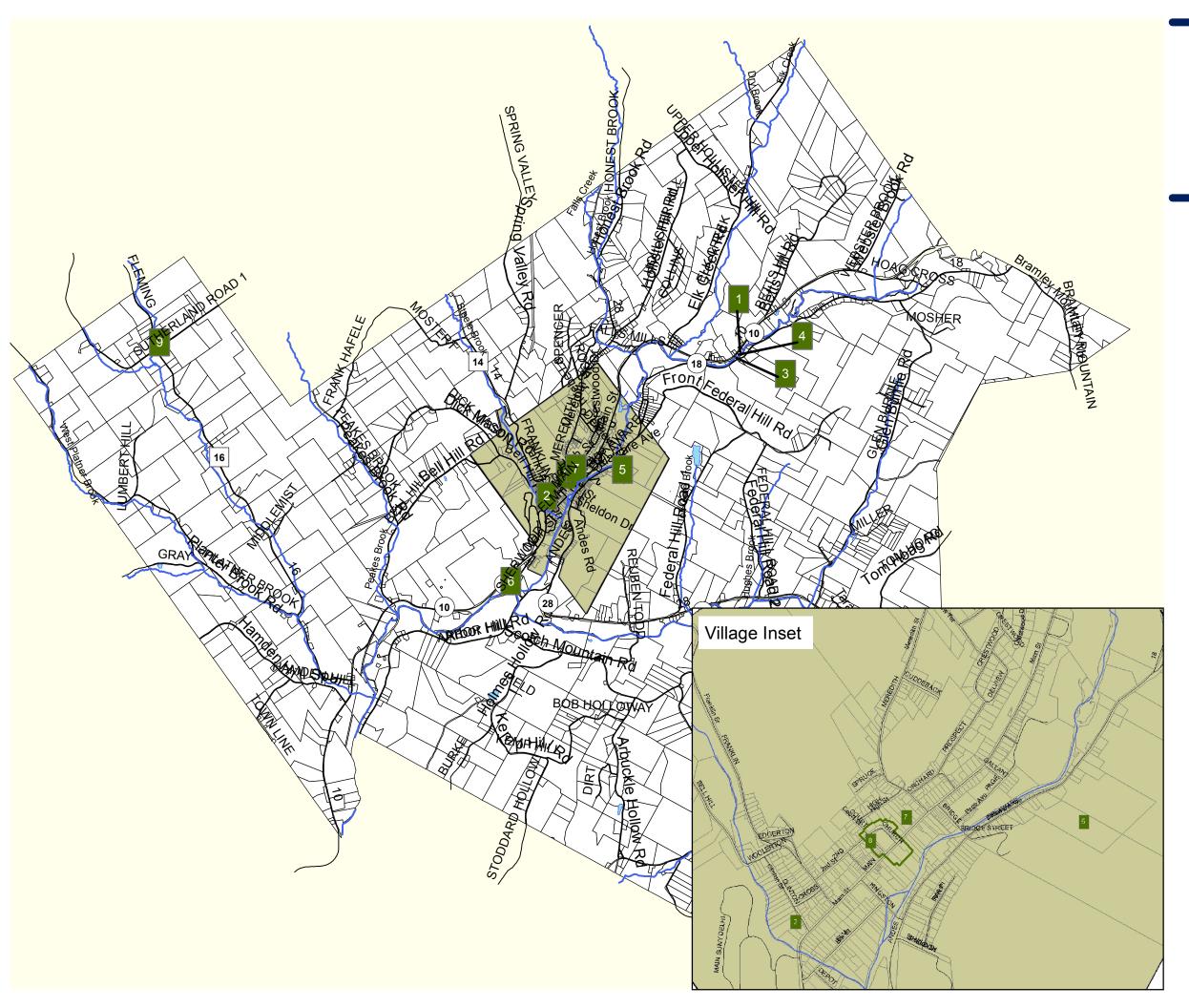




February 14, 2012

Source: Delaware County 2010 Real Property Tax





Historic Resources Map

- 1 Christian Church
- 2 First Presbyterian Church
- 3 Fitches Presbyterian Church
- 4 Frisbee Covered Bridge
- 5 Murray Hill
- 6 Sherwood Family Estate
- 7 St. John's Church Complex
- 8 US Post Office
- 9 West Delhi Presbyterian Church
- Courthouse Square Historic District
 - Rivers and Streams
 - Roadways
- Lakes and Ponds
- Delhi Village Boundary

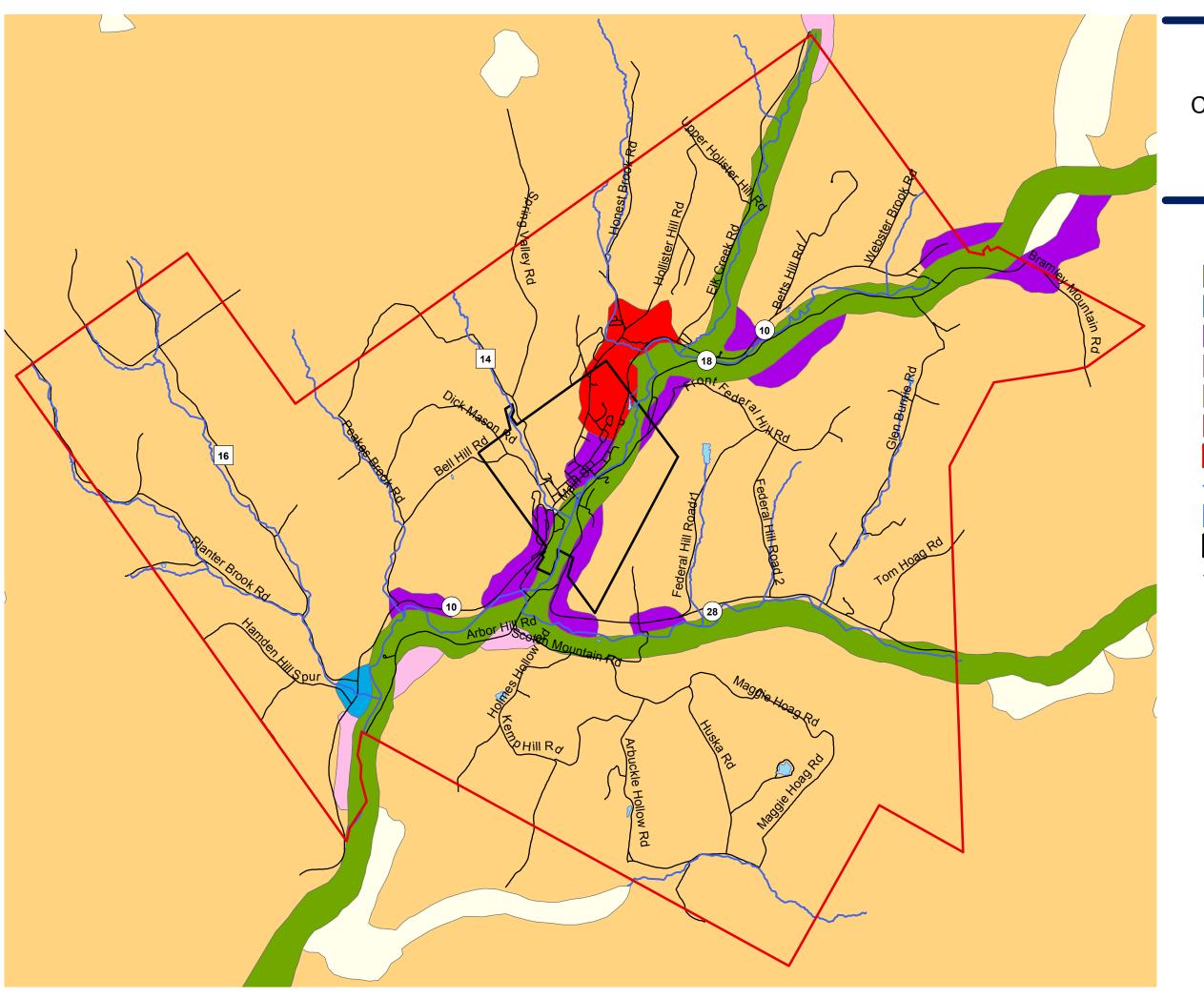
Miles



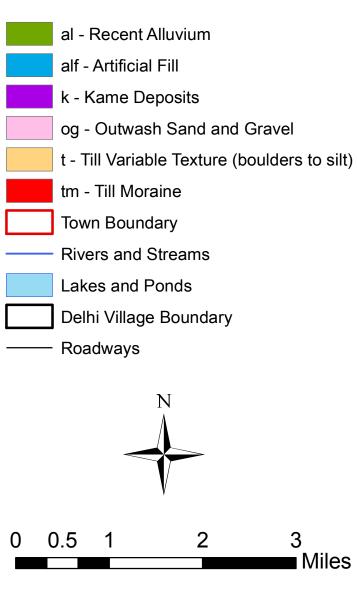


February 14, 2012

Source: Delaware County 2010 Real Property Tax



Surface Geology Map





February 14, 2012

Source: New York State Geological Survey

